

# FINANCIAL TIMES

**Asthma**  
Is it in the dust  
or in the genes?  
Technology, Page 10



**Générale des Eaux**  
Messier cleans  
up the mess  
Page 18

**Drug trafficking**  
Touchy issue for  
Dutch presidency  
Page 3



**Today's surveys**  
Greece  
World airports  
Separate sections

World Business Newspaper <http://www.FT.com>

THURSDAY NOVEMBER 28 1996

## Battle likely over tighter pollution standards for US

The US Environmental Protection Agency proposed stricter standards for air emissions in a move likely to spark a battle between industry and public health advocates in Congress and the White House. EPA administrator Carol Browner proposed tight standards for emissions of the chemicals and particles that form smog and soot, saying the measures would save at least 20,000 lives a year. Page 14

**Générale des Eaux seeks higher returns:** French utilities, construction and communications group Générale des Eaux aims to lift its return on equity to 15 per cent by 2000, company president Jean-Marie Messier said. Page 15

**Scandinavian merger clouded:** A proposed merger between Scandinavian insurer Skandia and Swedish mortgage bank Stadshypotek was clouded when the Swedish government said it would go ahead with an auction of its 34 per cent stake in Stadshypotek. Page 15

**UK seeks reform of fisheries policy:** The British government set out plans to reform the Common Fisheries Policy and drive mainly Spanish fishing boats from British waters. The plans included a requirement that fishermen on UK-registered boats should speak English. Prime minister John Major discussed the proposals with Spanish premier José María Aznar (above) in London. Page 8

**IBM to invest \$500m in Thailand:** International Business Machines of the US will next week announce an investment worth as much as \$500m to build two factories in Thailand. Page 14

**Vietnam closer to US air deal:** Hanoi broke a two-year impasse in talks with the US aimed at establishing air links between the two former enemies by saying it might allow US airlines to pick up passengers on route to and from Vietnam and America. Page 5

**Disney defies Beijing warning:** Walt Disney said it would distribute a film on the life of the Dalai Lama despite warnings from Beijing that its links with the feature could imperil the entertainment group's expansion in China. Page 7

**Syria rejects talks from scratch:** Syria says it is ready to resume peace negotiations with Israel, but only from the point they had reached under the former Labour-led administration. New Israeli prime minister Benjamin Netanyahu wants to start talks from scratch. Page 4

**South Africa breaks ties with Taiwan:** South Africa is to sever diplomatic ties with Taiwan in order to establish full diplomatic relations with China, President Nelson Mandela said. Page 4

**Recovery slow in Latin America:** Latin America's recovery from the economic setback brought about by the 1995 financial crisis in Mexico has been too slow to affect poverty and unemployment, the Inter-American Development Bank says. Page 8

**Iberia plans cuts at Viasa:** Spanish airline Iberia presented an emergency cost-cutting plan to shareholders at Viasa in an effort to stem losses at the financially troubled Venezuelan airline in which Iberia has a 45 per cent share. Page 15

**Japan's recovery remains slow:** Japan's economy has recovered from a summer slowdown, but the revival is stubbornly slow, a survey by the Bank of Japan shows. Page 7

**China and India to cut border troops:** India and China are expected to cut troop numbers along their disputed border to mark a four-day visit to the sub-continent by Chinese president Jiang Zemin. Page 7

**Westpac in Asian debt:** Australian commercial bank Westpac is to move back into the Asian region through an alliance with UK-based bank Standard Chartered. Page 15

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|                                           |                                     |
|-------------------------------------------|-------------------------------------|
| <b>STOCK MARKET INDICES</b>               |                                     |
| New York: Dow Jones 3000.47 (+33.54)      | London: FTSE 100 21,348.22 (+12.97) |
| NASDAQ Composite 1953.15 (+1.35)          | FTSE 100 21,348.22 (+12.97)         |
| Hong Kong: Hang Seng 12,227.77 (+43.1)    | FTSE 100 21,348.22 (+12.97)         |
| Singapore: Straits Times 2797.88 (+13.61) | FTSE 100 21,348.22 (+12.97)         |
| Osaka: Nikkei 12,227.77 (+43.1)           | FTSE 100 21,348.22 (+12.97)         |
| Tokyo: Nikkei 12,227.77 (+43.1)           | FTSE 100 21,348.22 (+12.97)         |
| <b>US LONG-TERM RATES</b>                 |                                     |
| 3-mth Treasury Bill 5.13%                 | 10-yr Treasury Note 6.62%           |
| 5-yr Treasury Note 5.13%                  | 30-yr Treasury Bond 6.62%           |
| <b>OTHER RATES</b>                        |                                     |
| UK 3-mo interbank 5.5%                    | US 10-yr T-bill 6.62%               |
| US 10-yr T-bill 6.62%                     | France 10-yr OAT 6.62%              |
| Germany 10-yr Bund 6.62%                  | Japan 10-yr G-S 6.62%               |
| <b>NORTH SEA OIL (per barrel)</b>         |                                     |
| Brent 22.13                               | Dated 22.77                         |

## Talks raise hope of end to French truck strike

Parts shortages starting to affect vehicle production

By David Buchan in Paris

An end to the 10-day French truck drivers' dispute appeared to be in sight last night after partial agreement was reached on the drivers' demands and the threat of broader French strikes failed to materialise. But after the French government mediator convened more negotiations yesterday afternoon with representatives of the truckers and their employers, the two sides still seemed deadlocked on the outstanding issue of pay.

The strike has drawn angry protests from France's neighbours and is taking a mounting toll on European industry. Volkswagen said it could trigger short-time work from next week at its German plants because the company is running short of vehicle parts from France and Spain. Spanish motor manufacturers, including subsidiaries of France's Peugeot Citroën, and

Channel tunnel operator Eurotunnel said total costs of the fire that forced closure of the tunnel rail link 10 days ago could run to more than FF2bn (\$350m). Full repairs were likely to take five months. The company said it was insured for all but the first FF25m. Report, Page 15; Observer, Page 13

Renault groups, also risk being badly hit by component delays, and Swedish truck producer Scania said the strike had already forced it to halt production at its truck plant in Angers.

Companies have been avoiding the blockades by air-freighting shipments to France. One British company moving urgent hospital supplies to Paris is now flying them in, while Teeco and other UK retailers are considering air-freighting lemons, oranges and tomatoes from France despite the high costs.



Truck stop: lorries blocked by the 10-day-long strike of French drivers line up on a road leading to Dover Harbour, south-east England, waiting for ferries to the continent

Mr Alain Juppé, the French prime minister, said the government was keeping up "pressure on both sides, so that we can reach a final deal as soon as possible". But Mr Bernard Pons, his transport minister, cautioned that pushing less profitable haulage firms into conceding higher pay and shorter hours might endanger jobs.

Earlier yesterday agreement was reached on the drivers' demand for their retirement age to be cut from 60 to 55. The state and employers are to share the cost, with companies

hiring a young driver for every older one who leaves. The government has also agreed to reduce employers' welfare charges in the hope of leaving them money to meet some of the drivers' pay demands. But the gap on pay still appeared very wide last night, with the drivers demanding a rise of around 20 per cent to FF10,000 for 200 hours a month, and the employers apparently offering only a 1 per cent rise.

The government's move to lower both the retirement age and welfare charges conce-

sions appeared to deter the main union federations from their earlier threats to widen the strike in support of the drivers.

Only a few rail workers struck in support of the drivers, blocking traffic through the north western cities of Rouen and Nantes. Air France and other airlines had to cancel many flights yesterday, but this action is a separate protest against European deregulation.

International patience wears thin, Page 2

## GEC head casts doubt on French purchase

By Ross Tremain and David Owen

Strong doubts about the proposed acquisition of the French nuclear plant builder Framatome by the UK's General Electric Company and France's Alcatel Alsthom were expressed yesterday by Mr George Simpson, GEC's managing director.

"It is difficult to be very optimistic about the outcome at this stage," Mr Simpson said. "There are some difficult issues of shareholding structure and shareholders' agreement to be resolved."

Talks with directors of Framatome and its investors, including the French government, have been under way since August.

GEC and Alcatel have proposed that Framatome be purchased by GEC Alsthom, their 50-50 power engineering and transport joint venture.

But it seems GEC is determined to retain its 50 per cent interest in any larger group, and is willing to spend part of its enormous cash pile to maintain its stake.

Only if a very strong shareholder agreement is drawn up to protect its interests will GEC accept dilution of its GEC Alsthom stake.

Mr Simpson's remarks appear more downbeat than those of GEC's chairman emeritus and former managing director, Lord Weinstock, in a French newspaper interview published yesterday.

He seemed to suggest that GEC would accept dilution of its stake in GEC Alsthom provided its interest was no smaller than Alcatel's.

However, it may be that GEC is less willing to dilute its holding because the prospects of merging its defence business, GEC Marconi, with Thomson CSF of France in a parallel deal have diminished.

Mr Simpson's remarks came as GEC Alsthom, the French nuclear technology group, said it expected the three big French state-controlled

Continued on Page 14

## T&N scheme aims to cap asbestos claims

By Tim Bart in London

T&N, the UK engineering group, yesterday announced an innovative insurance scheme aimed at making it the world's first former asbestos company to cap all future liabilities.

The company, which has paid out more than £260m (\$388m) in compensation in the past decade, said it had secured cover in excess of £1bn against asbestos-related claims - most arising in the US.

The move follows several months of talks with three leading reinsurers - Centre Re, Munich Re and Swiss Re - which have agreed to provide up to £500m of cover, while the

## UK engineering group secures \$1.68bn cover

company has vowed to meet claims of up to \$680m from internal resources. News of the deal pushed T&N shares up by more than 22 per cent from 144½p to 176½p, lifting the group's market value by £170m to more than £900m. Sir Colin Hope, chairman, said the scheme would signal the end to T&N's asbestos legacy.

The company, formerly called Turner & Newall, produced asbestos for more than 100 years and only withdrew from the industry this year by selling its last asbestos mines in Zambia and Zimbabwe.

"These proposals are intended to bring an end to the uncertainty surrounding the asbestos issue that has overshadowed the group for so many years," said Sir Colin.

The deal was welcomed by some of T&N's largest institutional shareholders. Others suggested that resolving the asbestos issue could prompt a bid for the company, but added they were unlikely to sell their stakes in the medium term.

T&N claimed it was able to draw a line under its asbestos legacy following test cases in the US courts, where judges have begun to accept actuarial

assessments of the liabilities faced by asbestos companies. That has enabled the group, advised by insurance brokers Sedgwick, to draw up a scheme setting an upper limit to its future asbestos exposure.

Sir Colin yesterday said T&N would set up a special balance sheet fund of almost £328m - taken as a provision against this year's profits - to meet its foreseeable liabilities. That asbestos fund, the first of its

kind for a UK company, will be invested in fixed interest securities and equities to generate a return of at least 7 per cent - thereby lifting T&N's "internal cover" to £550m.

As part of the scheme, T&N shareholders will be asked to approve a recapitalisation cutting the nominal value of the company's shares from 100p to 40p, which will offset the impact of asbestos provisions on the group's reserves.

T&N escapes maze of liability, Page 23

## Cancelled pensions hit assets of Japan's assurers

By Owen Robinson in Tokyo

Japan's eight leading life insurers reported their first fall in combined net assets in the six months to September 30, largely because of mass cancellations of group pension assurance contracts.

The cancellations - of as much as ¥600bn-¥700bn (\$5.8bn-6.6bn) - were prompted by the cut that life insurers made in their guaranteed yield on these plans in April from 4.5 per cent to 2.5 per cent, following the lowering of domestic interest rates.

The life assurance industry is dominated by mutual companies, but their investment power is so large that their cash flow difficulties constitute a heavy drag on the Japanese stock market.

Combined assets of the top eight slipped to ¥242,800.6bn at the end of September, 1.3 per cent lower than they were at the end of March. Nippon Life, the world's largest insurer, reported a slight net increase in assets, of 1.1 per cent, to ¥39,440.6bn.

The others, Dai-ichi Sumitomo, Meiji, Asahi and weak asset and liability management," she said.

The combined total of non-performing loans at the eight firms fell 8.3 per cent in the six-month period to ¥2,147.3bn, but debt is likely to become a greater problem as the companies are forced to restructure more loans. Sumitomo Life, for example, said it had exempted or reduced interest payments on loans worth ¥240bn out of a total of ¥650bn in lending to affiliated non-bank finance companies.

Mr Andrew Smithers, a London-based capital markets consultant, said Japan's life assurance industry would remain unprofitable for the foreseeable future. "As Japanese life assurance is dominated by mutual companies, there's a natural tendency to reinvest profits in growth. In the 1980s, the rapid and consistent increase in share and property prices gave the illusion of high profits and these were used to encourage new sales rather than reward existing policyholders," he said.

Editorial Comment, Page 13

## Withdrawal of group pension contracts causes first assets fall

Yasuda and Chiyoda, all suffered declines. Their combined income from asset management fell 15.4 per cent to ¥2,832bn, and combined premium income fell 6.3 per cent to ¥10,628.8bn.

Refunds to policyholders soared 72.3 per cent to ¥13,142.6bn, partly because of mass cancellations by pension fund operators. The government's Pension Welfare Service Public Corporation, which manages welfare, pension and other public funds, made the biggest cancellations.

"The results were as poor as we expected, and we've already downgraded quite a few of the life insurers," said Ms Keiko Mizoguchi of Standard & Poor's credit rating agency in Tokyo. "This is an industry facing very stiff challenges - a slow economy, a market that has virtually matured, diminished capital

and weak asset and liability management," she said.

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Editorial Comment, Page 13

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## Brussels firm on car parts market

By Emma Tucker in Brussels

The European Commission has refused to withdraw its proposals for creating a single market in car spare parts, resisting pressure from a majority of EU governments to leave existing barriers in place.

At a meeting in Brussels on Tuesday, Mr Mario Monti, single market commissioner, insisted the market for parts such as wing mirrors and windscreens had to be opened up for the benefit of consumers.

"I am aware difficulties can arise when adapting to new rules necessary to ensure the single market becomes a reality. I was ready to agree to a transitional period for the entry into effect of the new design rules," Mr Monti said. But "we should not forget the many advantages the opening-up of markets and greater competition bring to the economy."

The draft legislation, which would allow independent spare parts dealers to sell their parts in all 15 EU member states, forms part of a wider draft EU law aimed at harmonising the legal protection of industrial design.

The rules protecting design of car spare parts differ greatly between member states, which throws up barriers to trade. No design protection for spares exists in the UK and car owners can seek repair parts wherever they like. Consumer groups and insurance companies say such competition has cut the prices of components most likely to need replacing after a crash.

By contrast, carmakers in France have a monopoly on spare parts, forcing consumers to return to the original manufacturer when replacing one.

Because of the Commission's refusal to back down, the draft legislation must return to member states for further work.

# Germany closer to strike over sick pay

By Wolfgang Münchau in Frankfurt

The leader of Germany's engineering employers took a hard line yesterday after trade union leaders threatened strike action next year in a row over sick pay.

Mr Werner Stumpf, president of Gesamtmetall, the engineering employers' federation, said the future of the regional wage bargaining system in Germany was at stake.

His comments followed the breakdown of the engineering wage round in North Rhine-Westphalia, Germany's most populous state. IG Metall, the engineering

union, had hoped that the negotiations on behalf of 850,000 employees would act as a blueprint for the rest of the country.

Negotiations had previously broken down in Baden-Württemberg, another centre of the German engineering industry. In both cases, the two sides had come close to reaching a framework agreement but failed because of sharp differences over sick pay.

German union leaders, anxious to retain payments at 100 per cent of wages, are now threatening wide-scale industrial action after Christmas. In North Rhine-Westphalia a strike could begin in late

January, at the end of an obligatory "peace period" during the negotiating process, when unions are not allowed to call industrial action.

Mr Stumpf yesterday warned IG Metall that a strike would endanger the system of collective bargaining.

"If IG Metall pursues a course of conflict to force a decision through industrial action, it will have to carry the responsibility for an economic downturn and the destruction of the regional wage bargaining system in the German engineering and electrical industries," he said.

He also warned that a strike would end any hope of a nationwide deal on sick pay. A recent change in German law cutting minimum statutory sick pay from 100 per cent of wages to 80 per cent has given rise to a legal dispute between trade unions and employers over the status of existing labour contracts.

The talks in North Rhine-Westphalia collapsed after employers rejected a complicated formula which would have tied the level of Christmas bonus payments to the level of absenteeism through sickness.

the difficulties associated with an industry-wide formula because it was almost impossible to agree a solution that would not lead to cost increases for some groups of employers. The change in the sick pay laws means some employers only pay the 80 per cent statutory minimum, while others continue to pay the full level.

If employers were to agree to a compromise figure, such as 90 per cent, some employers would be penalised, he argued. Gesamtmetall is determined to prevent another wage cost rise in 1997, after two years during which costs rose by 11 per cent.

## Italy is pressed to rethink Euro-tax

By Robert Graham in Rome

Italy's centre-left government is under growing pressure to rethink proposals to introduce a special one-off "Euro-tax" as part of next year's budget.

The tax, unveiled eight days ago, was attacked by the rightwing opposition for hitting the middle class hardest. Members of the ruling Olive Tree coalition also voiced reservations over elements in the fiscal package.

Yesterday, one of the small partners in the coalition proposed a series of changes to the measures. The move, by Italian Senator (RI), the small centrist party formed by Mr Lamberto Dini, could help establish a bridge with the opposition to rewrite the Euro-tax.

The existing proposal is to raise L5,500bn (\$3.66bn) next year by applying a progressive tax on incomes. The levy will begin at 1.5 per cent on employees with a minimum annual salary of L25m, rising to 3.5 per cent on incomes over L100m. For the self-employed, the levy begins on declared incomes of L10m. The government has pledged that up to 60 per cent of this tax will be repaid, beginning in 1999.

One objection from within the government coalition was over the different treatment for the self-employed and wage earners. Several jurists said the absence of equality in paying taxes could be challenged in the constitutional court.

Yesterday's proposal by RI sought to remove this problem by fixing a minimum contribution level of L20m for both categories. The RI also proposed to reduce the amount paid by those on annual incomes below L100m.

The 1997 budget is now in a committee in the Senate, where the government has a majority, making it comparatively easy for any revision of the Euro-tax.

# Dutch in an EU tangle over drugs

Liberal policy on soft drugs may impede the Netherlands' presidency, reports Gordon Cramb

The Dutch government is worried that its presidency of the European Union for the first half of next year may be impeded, even before it starts, by attacks from other member states on its tolerant policy towards "soft" drugs.

The outgoing Irish presidency, at the strong urging of France, is preparing a draft policy document aimed at combating the traffic in illegal drugs within the EU's increasingly open internal borders. This is to be put to EU justice and home affairs ministers meeting in Brussels today and tomorrow.

Unless the text of the draft joint action is watered down to the point where the Netherlands can continue to sanction the use and small-scale sale of cannabis, the conflict threatens to spill over to the Dublin summit next month, and beyond.

The problem for France is that the Netherlands' liberal policies towards soft drugs has led to a stream of French couriers buying cannabis in the Netherlands and importing it into France, where it is outlawed. This has led France to hold back on implementing fully the Schengen agreement on removing border controls.

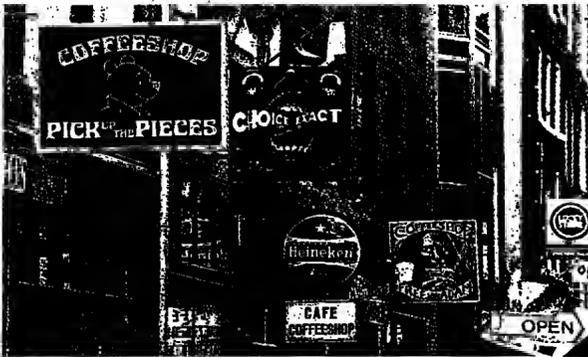
France would like drugs laws in the 15 EU states to be brought into line with each other to stop this cross-

border trafficking. The Dutch and French yesterday appeared still far apart as earlier optimism waned that a formula acceptable to both could be found. As part of a work programme carried over when it assumes the presidency in January, The Hague may thus find itself embroiled with the issue.

Although measures to combat drug addiction form part of its own agenda for the six months, as outlined last week by the foreign minister, the Dutch authorities would prefer that the agenda addresses less specific goals like "the exchange of experience among member states about research methods, information and provision for specific target groups".

Above all, they do not want it to deflect their efforts to conclude the inter-governmental conference on economic and monetary union with a Treaty of Amsterdam next June. This would secure the foundations of the single currency project and crown their presidency in a similar way to the Maastricht treaty of 1991, when the Dutch were last in the chair.

Since then, full implementation of the Schengen agreement, allowing borderless travel for people and goods across continental European countries which subscribe to its principles, has been stalled by Paris mainly because



Amsterdam coffee shops: municipalities have been given greater powers

of the Netherlands' drugs policy. The French government has maintained controls on its frontier with the Benelux customs union in order to stem what it says is a southward stream of couriers conveying cannabis and other hallucinogens of Dutch origin into France.

The Hague is happy to harmonise policy on international trafficking, including a closer alignment of penalties available to the courts for those convicted. But an otherwise largely Europhile government is resisting externally wrought changes to domestic legislation.

It maintains that the decriminalisation of cannabis use in the 1970s, tolerating home growing of the plant and its availability for sale in urban "coffee shops", has put a healthy distance between young people and street dealers who in other countries may seek to lead them on to more addictive - and thus lucrative - substances such as cocaine and heroin.

Dutch officials say the number of recorded hard drug addicts, at 0.16 per cent of the population, is significantly below average compared with other EU countries, including France and the UK. Nonetheless, the author-

ities have recently acted to tighten several aspects of drug policy. Mr Wim Kok, prime minister, last week secured greater powers for municipalities to shut coffee shops deemed to be a public nuisance. Under a 1995 initiative, the maximum amount of cannabis per sale was cut to 5 grams, a sixth of its former level, and the number of permitted outlets was intended roughly to be halved.

But mass closures have not yet occurred, and purchasers can go from one such café to the other to accumulate a bigger supply. The effect of measures to

curb availability at source - such as the introduction of a scanner for containers entering Rotterdam port - has been diluted by advances in greenhouse cultivation technology. Under strong lights in the Netherlands' otherwise inhospitable climate, this allows larger scale production domestically.

Under one idea which has received renewed currency, coffee shop purchases of cannabis could be restricted to Dutch nationals. Police inspecting such establishments are already entitled to demand identification from customers. France might then be satisfied in the knowledge that its citizens were forbidden to buy the drug.

This would shift the burden of enforcement from French customs officers on to Dutch police. The Hague would get no guarantee that the rancour would thereby abate.

Mr Kok retains a veto in Dublin but will be reluctant to use it directly ahead of the Dutch presidency, and especially on this issue. Questions of cross-border crime form part of the so-called third pillar of the Maastricht treaty which the Commission wants to become more subject to qualified majority voting among EU member states. On drugs the Netherlands can, as before, expect to find itself alone among the 15.

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| FFF-Fleming Continental European Fund  | DEM      | 0.10         | 1             | 06.12.1996   |
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| FFF-Fleming European Fund              | DEM      | 0.34         | 3             | 06.12.1996   |
| FFF-Fleming Global Convertible Fund    | USD      | 0.12         | 4             | 06.12.1996   |
| FFF-Fleming International Bond Fund    | USD      | 0.70         | 5             | 06.12.1996   |
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# South Africa breaks off relations with Taiwan

By Roger Matthews in Johannesburg, Laura Tyson in Taipei and Sophie Roell in Beijing

South Africa is to sever diplomatic ties with Taiwan in order to establish full diplomatic relations with China, President Nelson Mandela said yesterday. He said the break with Taiwan would come at the end of next year, but all other ties would remain. The decision is another success for China's refusal to establish diplomatic relations with governments which do not break with Taiwan. But for the Taiwanese it is a serious blow as South Africa is probably the most important of the 28 countries with which it still has full diplomatic links. Mr Peter Cheng, Taiwan foreign ministry spokesman, "regretted" Mr Mandela's decision to break ties with the Republic of China -

Taiwan's official name - and called on Pretoria to reconsider. Mr Cheng said the loss of Taiwan's biggest diplomatic ally "severely damaged" the friendly ties between the two countries. But when asked whether the move would affect Taiwanese investments in South Africa, he responded: "I don't think so." Although it was thought inevitable that Pretoria would bow to the demands of Beijing eventually, the timing of the move came as a painful shock to Taipei, which was reasonably confident that ties would be maintained as long as Mr Mandela remained in power. However, the South African president declared yesterday that maintaining the relationship with Taiwan was "inconsistent with South Africa's role in international affairs". The decision, over which

he has agonised for more than two years, came after repeated assertions that he would not desert old friends. The links between South Africa and Taiwan were initially forged while they were both shunned internationally. But Taiwan's substantial contributions to the ANC election fund in 1994 left Mr Mandela with a political debt he has been reluctant to disown. Trade between China and South Africa has grown rapidly in the last three years, and the handover next year of Hong Kong will add further to its importance. South African figures suggest that trade with China and Hong Kong now exceeds that with Taiwan, which last year was put at just over R5bn (\$1bn). However, there are about 280 Taiwanese-owned factories in South Africa, valued at more than R1bn and employing 45,000 workers. As part of an intense cam-

campaign to maintain the South African link, the Taiwanese government and companies had pledged substantial additional investment. This was particularly aimed at assisting the government's reconstruction and development programme, but more recently was widened to include the possibility of a petrochemicals complex. In 1994 the Taiwanese also contributed \$10m to the election campaign of the African National Congress headed by Mr Mandela, and at least 100 South African MPs have been official guests of the government in Taipei in the past two years. But despite their generous financial assistance, the Taiwanese were losing the battle both within the South African foreign ministry and the business community, where the size and potential of the Chinese market was the paramount concern.

# Sceptical traders push up oil price despite Iraqi deal

By Robert Corzine in Vienna

Oil prices rose for the second day running yesterday in spite of the prospect of an early return of Iraqi exports to world markets under a newly resurrected United Nations oil-for-food plan. The price of Brent Blend for January delivery, the North Sea crude that serves as a global benchmark, was up more than 12 cents a barrel to \$23.83 in afternoon trading in London yesterday. Brent has been stronger since Monday, when oil prices fell after Iraq's sudden decision to accept UN terms opened the way for a resumption of the limited oil export programme. Preparations for the plan were put on hold last September after President Saddam Hussein sent troops into rebellious Kurdish areas in northern Iraq. Traders said the latest rally was based in part on scepticism that Iraq was genuinely committed to the UN plan. They pointed to the suddenness of Baghdad's decision, and the fact that some senior Iraqi officials based overseas were apparently caught unaware that a big shift in Baghdad's policy was in the offing. "The market has given a resounding Bronx cheer to Iraq's return," said Mr Peter Gignoux of the London office of US brokers Smith Barney.

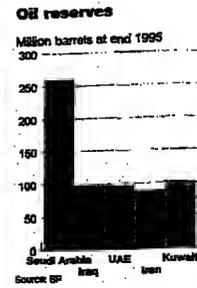


Eggs on sale in Baghdad yesterday. Iraqis are hoping the oil-for-food deal will improve living standards. Associated Press

The scepticism evident in the markets was echoed by delegates at yesterday's opening session in Vienna of the winter meeting of the Organisation of Petroleum Exporting Countries. Some speculated that Iraq may have wanted to disrupt the Opec conference. Others suggested that a sudden

political development in Baghdad could have prompted Mr Saddam's policy reversal. But few traders seemed worried even if Iraq proved genuine in its desire to abide by the UN plan. "The markets don't believe Iraq oil exports will happen right away," said Mr Oystein Berntsen, who manages international crude trading at Statoil, Norway's state oil company. "But if the cold weather continues in Europe and the US and Asian demand remains high, the

markets may actually need" the half million or so barrels a day that Iraq would be required to export to meet the UN revenue target of \$2bn every six months. Mr Gignoux saw the possibility of a "showcase cargo" of Iraqi crude being exported before the end of the year from the 12m barrels of Iraqi oil that Turkish officials say is stored at the Turkish port of Ceyhan. Another factor behind the relatively relaxed reaction to Iraq's move is a growing belief among some Opec pro-



ducers and industry analysts that the current oil price strength may prove more resilient than previously thought. Over the past two years oil prices have been generally confined to a \$15-\$20 a barrel range. But there is a school of thought that includes some big Gulf Arab producers that the range has moved upwards to \$20-\$25. Mr Michael Rothmann, an analyst with Merrill Lynch in New York, believes key Opec states such as Saudi Arabia have come to realise that the higher range is sustainable without "causing economic growth in the G7 countries to falter". At yesterday's meeting, Opec states were warned against being complacent about the dramatic improvement in the group's fortunes this year. But delegates from key producing states had little appetite to tackle any new policy initiatives. "We're looking for a quiet time," said one Gulf delegate. The conference is expected to maintain Opec's production ceiling at 25.03m b/d. Market report, Page 26

# Investors offered lure of tax holiday as economy slows

By Roger Matthews

The South African government yesterday introduced a package of tax concessions and export incentives designed to stimulate investment, improve the balance of trade, and make the economy more competitive internationally. Economic growth has slowed this year to about 3 per cent, with forecasts for 1997 further reduced to little more than 2 per cent following the Reserve Bank's 1 percentage point increase in interest rates last week to 17 per cent. Mr Alec Erwin, the minister of trade and industry, said the measures were the best and most complete ever offered in South Africa, and gave business the opportunity to bring about the

changes in the economy that were needed. He said that from January the government would introduce a "one-stop" agency for foreign investors. "We will hold their hand through each stage of the investment process. It will be in line with the best international practice." Under the new regulations, foreign and local companies can qualify for a tax holiday of up to six years on the income arising from new investments, provided they meet the qualifying criteria. These include the number of jobs created in relation to the total investment, the geographical location of the new plants, and the type of industry. Meeting each of the three criteria brings a two-year tax holiday, making six years in total.

Mr Erwin said that, together with accelerated depreciation allowances, this could in effect extend the tax holiday to nine or 10 years. The ministry of trade and industry has issued an extensive list of industries, from food processing to motor manufacturing, which qualify for the concessions, together with those parts of the nine South African provinces which fall within the scheme. The minister said that if all relevant information was included in an initial application, he hoped decisions would be reached within four to six weeks. The government is also to assist the creation of small and medium-sized enterprises through a development programme which can provide both an initial grant

and subsequent output incentives. Smaller companies are also to be assisted with export finance. Mr Erwin said that such companies had traditionally found it difficult to exploit overseas markets because banks had been reluctant to provide finance. Pre-shipment finance would now be made available following an agreement between the ministry, the Credit Guarantee Insurance Corporation, and the commercial banks. This would enable small and medium-sized enterprises to apply for loans of up to 90 per cent of the value of the export order. To qualify a company must be independently owned and not have assets of more than R5m (\$1m), or more than 200 employees.

# Referendum bid to finesse role of religion in Algeria

Will today's vote bring peace and democracy to a troubled country or institutionalise dictatorship? Roula Khalaf reports

To Algeria's opposition it is an attempt to institutionalise dictatorship. To the army-backed government it is a step towards peace and democracy. Either way, it is questionable whether today's referendum to amend the constitution, boost presidential powers and ban parties from exploiting Islam in politics will make an impact on a country wracked by seemingly insoluble violence. The proposed amendments seek big changes to the 1989 constitution, which marked the end of Algeria's one-party rule and led to a few years of unfettered liberalism. The experience turned sour, however, when the first multi-party legislative elections in 1991-1992 threatened to give the Islamic Salvation Front (FIS), an Islamist party bent on breaking the army's hold on power, a majority in the national assembly. The army cancelled the second round of elections and banned the FIS. Algeria erupted in violence that has so far claimed more than 50,000 lives. A reading of the text of the Algerian government has two broad goals in mind. First, it is seeking to appropriate Islam for its own use while preventing parties from exploiting it to further

their appeal. The new constitution would ban parties based on religion, gender, language, and regional differences. But, at the same time, it appears to expand rather than curb the role of Islam in society. The amendments allow for the creation of a higher Islamic Council and state that institutions should not engage in practices contrary to "Islamic morals". Ironically, two legal and moderate Islamist parties are among the few not

granted to the elected national assembly in the 1989 constitution, which expanding those of the president. The new constitution proposes the creation of a second chamber of parliament in which two-thirds of members are indirectly elected from representatives of local assemblies and a third made up of professional associations designated by the president. Its decisions, moreover, require a three-quarters majority. The new constitution

allows only two terms for the president. But the president names the head of the second parliamentary chamber as well as that of the Higher Council for Religion. If parliament fails to agree on a budget law within 75 days of its submission, the president will step in and promulgate it by decree. Algeria has been committed since 1994 to an international Monetary Fund programme of economic reforms. An article in the new constitution places a cap on public spending. Another specifically affirms a state role in "the organisation of foreign trade". After their calls for a boycott of last November's presidential elections were ignored, the Algerian opposition this year agreed to re-engage in a dialogue with the presidency to set the country's future political programme and agree a way out of the security crisis. All parties admit they have little choice but to take part in the legislative elections scheduled for next year. Opposition leaders, however, say that the continuing muzzling of the press and the harassment of political parties have removed any hope that the intention of the Algerian regime is for a real opening of the political field. But with the government's heavy campaigning and its control of mass media, the outcome of today's vote is likely to be a Yes. The vote turnout, however, is the unknown. Last November Algerians ignored boycott calls and threats by radical Islamist groups and turned out in large numbers to vote for Mr Liamine Zeroual, the army candidate. Their vote was an expression of hope that Mr Zeroual might bring an end to the violence. A year later, however, massacres of civilians are a daily occurrence. And complaints of social and economic grievances continue to mount. Editorial Comment, Page 13

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The "Expression of Interest" should be submitted to the undersigned latest by 12th December 1996. Terms of Reference (TOR) will be issued to the pre-qualified firms only.

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# Syria rejects Israeli demand to restart talks from scratch

By David Gardner, Middle East Editor

Syria is prepared to resume peace negotiations with Israel - but only from the point they had reached under the former Labour-led administration. Mr Farouq al-Shara'a, the Syrian foreign minister, made this clear in London after talks on Tuesday with Mr Malcolm Rifkind, the UK foreign secretary. Syria has always insisted that the price of peace is full restoration of its sovereignty over the Golan Heights, captured by Israel in the 1967 six-day war. Mr Netanyahu has rejected the "land-for-peace" principle - the foundation of the Middle East

peace process - and says he wants to start talks with Syria from scratch. But Damascus is now making clear that it will not retreat from the partial agreements reached with the previous Israeli government, which were not consolidated into an overall agreement by the time of the Likud election victory in May. Mr Shara'a said that when the talks stopped, Israel, "with the acknowledgement and participation of the US", had agreed to a full withdrawal from the Golan to its pre-1967 borders, and to "the principles and objectives of the security arrangements" which would follow withdrawal. "To do that," the minister added, "you obvi-

ously have to know where the borders are." Israeli and US officials say that documents confirming this degree of agreement are held in Washington, unsigned by either side. Mr Netanyahu says Israel is in no way bound by what were merely the negotiating positions of his Labour predecessors. Challenged to publish the agreements, Mr Shara'a said: "It is in our interest to do so, but Israel said No until full agreement on other issues." Full agreement, however, looks more and more distant, as Mr Benjamin Netanyahu's Likud-led coalition of ultra-nationalists, religious fundamentalists and settlers has just sanctioned more

Jewish settlements on the Golan. Since August, both sides have made each other nervous through troop movements in the Golan area, leading to rumours of renewed war for the Heights. Mr Shara'a said that when the talks came to a halt in February "we were discussing detailed security arrangements and guarantees on the ground." Security was the key element in Mr Netanyahu's election platform. Israel and Syria reached a US-arranged disengagement agreement on the Golan after the 1973 Yom Kippur war, since when not a shot has been fired in the contested area.

Uncer future Asian

Vietnam US air d

United States

# Uncertain future for Asian cars

By John Griffiths  
in London

Car sales in the Asia-Pacific region will grow much more slowly than many industry analysts have predicted, resulting in a huge over-capacity problem as early as the year 2000, according to research by the Economist Intelligence Unit.

Sales growth will still be considerably faster than in the saturated car markets of the developed world. But although Asia-Pacific countries have large populations and relatively few cars per head, there are still many barriers to car sales growth, the research points out. Notable among these is that average incomes are still below the normal take-off level for car purchase in every country other than Taiwan and South Korea; that the infrastructure of most countries is unable to cope with very high growth rates; and will take time to develop; and that, for many individual buyers, light commercial vehicles will remain a more practical purchase than conventional cars.

Against this background, the EIU is forecasting that car sales in the region will grow from an estimated 3m units this year to 5.2m in 2005 - "little more than half that expected by many in the industry who predicted a market of 10m units or more".

In the year 2000, car registrations are forecast by the

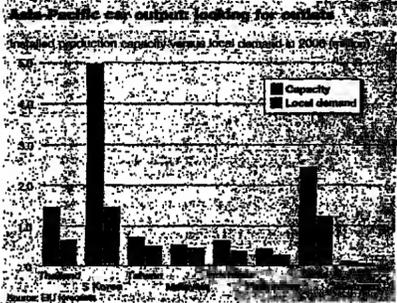
EIU to reach 8.9m, with a further 3.5m registrations of commercial vehicles. By this time, the research warns, total vehicle manufacturing capacity in the region will have reached 13.8m - 84 per cent more than the regional market will be able to absorb.

The consequence of this over-capacity is not likely to be welcomed by western vehicle producers: an intensified export drive into developed markets by companies such as Daewoo, Hyundai and Samsung of Korea, and other rapidly expanding players such as Proton of Malaysia.

Proton last month bought UK sports car and engineering concern Lotus with the aim of using its expertise and technology to develop a broader range of vehicles, to be pitched at European and other export markets.

At the start of the 1990s Asia-Pacific was the world's fastest-growing vehicle market. However, in the last two years the rate of growth has slowed by two-thirds, with vehicle sales estimated to have increased by just 2.8 per cent this year - less than Germany or Japan. Demand for cars in China, the region's second-largest market after South Korea, has been lower this year than in 1995.

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## WORLD TRADE NEWS DIGEST

### Vietnam nears US air deal

Hanoi has broken a two-year impasse in talks with the US aimed at establishing air links between the two former enemies by saying it might allow US airlines to pick up passengers en route to and from Vietnam and America.

Mr Pat Murphy, deputy assistant secretary at the US department of transportation, said so-called "fifth-freedom" rights were mentioned as a possibility in a draft aviation agreement handed over in Washington last week by the country's top aviation official, Gen Nguyen Hong Nhl.

"We have seen a lot there that we find to be helpful and forward looking," he said.

The negotiations have been stalled for two years by Vietnam's refusal to grant fifth freedom rights and insistence that the US designate one carrier on routes to the communist-ruled country.

Hanoi fears that allowing more than one US airline into Vietnam will threaten Vietnam Airlines' lucrative grip on most international routes out of the country.

Washington has said that restricting fifth freedom rights renders the Vietnam route uneconomical. Delta Airlines, United Airlines and Northwest Airlines are interested in a US-Vietnam route. Federal Express is also thought to be considering it.

However, Gen Nhl's document did not address the issue of the number of carriers. Mr Murphy said. The US government would study it further before moving ahead, possibly in "one or two months". *Jeremy Grant, Hanoi*

### Turkey cancels helicopters

Turkey said yesterday it had cancelled an order for 10 Cobra helicopter gunships from Washington that would have been used against Kurd guerrillas.

"We informed the US officially that we have decided not to buy the Cobra helicopters," foreign ministry spokesman Mr Sermet Abacanli said.

No reason was given for the cancellation of the order from Textron Bell Helicopter. Turkish officials have often complained about a delay in handing over the helicopters. US-Turkish relations came under increasing scrutiny and criticism in Congress earlier this year, particularly because of Ankara's treatment of Kurds seeking autonomy.

A coalition of Democrats and Republicans has blocked the normally routine sale of the attack helicopters to Turkey, saying they might be used to attack Kurdish rebels. More than 21,000 people have died in the conflict since 1984. *Reuters, Ankara*

### Koreans win power contract

South Korea's Hyundai Heavy Industries said yesterday it had won a \$200m contract from GMR Vasavi of India to build a diesel power plant in Madras.

The plant, with a capacity of 200MW, will employ a new sewage treatment system, according to a Hyundai official. The new system would allow the power plant to use sewage after it was purified, he said.

Construction is scheduled for completion in late 1998. Hyundai Heavy Industries is the shipbuilding and heavy machinery arm of South Korea's leading conglomerate Hyundai Group. *AP-Del, Seoul*

# Rich and poor head for WTO summit clash

By Frances Williams  
in Geneva

Wary trade diplomats were yesterday evening making a last effort to agree the draft declaration that will wrap up the World Trade Organisation's first ministerial meeting in Singapore next month.

But officials said the thorny issues of labour standards, textiles, investment rules and competition policy would almost certainly be left for ministers to haggle over when they meet

between December 9 and 13.

The apparent failure of WTO ambassadors to break the deadlock after three days of round-the-clock negotiations increases the risk of a damaging North-South split in Singapore, which will bring together ministers from the WTO's 125 member-nations.

No further talks on the declaration are planned in Geneva.

Developing countries have been implicitly opposed to WTO involvement in promoting basic worker rights, as

urged by the US, the European Commission and Norway.

A hardline group of about a dozen countries, led by India, Malaysia and Indonesia, has objected to any mention of labour standards in the ministerial declaration, even though the latest draft makes no reference to further WTO work on the issue.

These countries argue that the WTO has no business discussing worker rights, which they say are a matter for the Interna-

tional Labour Organisation.

However, the US and EU maintain that some sort of political declaration on labour standards is needed to maintain support for the multilateral trading system in industrialised countries where many workers feel threatened by low-wage competition abroad.

The same developing country group is also resisting the inclusion of any new issues such as investment and competition policy on the WTO's future work programme, arguing

that the world trade body should focus for now on implementing the Uruguay Round global trade agreements.

They and other Third World nations are particularly angry at decisions by Washington and Brussels to postpone to the last possible moment the lifting of restrictions on textile and clothing imports which are subject to a 10-year phase-out.

However, the US and the EU have blocked their demands for stronger language on textiles in the

ministerial declaration.

Trade officials said yesterday that agreement appeared to have been reached on the wording of the declaration relating to trade and the environment, but that Argentina had come up with last-minute objections to the text on agriculture.

Earlier this month Argentina held up agreement on the report to ministers of the WTO's agriculture committee because it did not go far enough in preparing the ground for planned negotiations in 1999-2000.

# Taiwan plan to restore China shipping link

By Laura Tyson in Taipei

Taiwan has unveiled a three-stage plan designed to restore direct shipping links with China, severed since 1949.

The Mainland Affairs Council, the cabinet-level agency charged with shaping the island's China policies, said an "offshore" shipping centre would be established first, followed by a special economic and trade zone and finally direct shipping.

A plan for designated "off-

shore" shipping centres in key Taiwanese ports was first announced by Taiwan's transport ministry in May 1996, but the new plan is the first government mention of a phased resumption of shipping links involving special economic zones.

The chances of a positive response from China look slim in the short run, since Beijing rejected the original offshore shipping centre proposal. However, analysts said the promise of a phased resumption of direct links appeared to be an effort to

narrow the gap between the two sides.

Beijing recently released its own version of guidelines for the eventual re-establishment of direct shipping ties between the old foes, but these were unacceptable to Taipei because the mainland insisted on the routes being designated as domestic under its one-China policy.

This issue has become more pressing since Evergreen, the Taiwanese shipping concern which is also one of the world's largest,

began building up its mainland business.

Evergreen has been building container terminals in Chinese ports and this week its subsidiary, Evergreen Marine, announced plans to begin new routes next year for the transport of Chinese goods from the Chinese ports of Shanghai, Qingdao and Tianjin to US and European destinations on a weekly basis.

The routes will add to Evergreen's existing regular routes linking Japan's Osaka with ports in northern China

and Hong Kong with southern Chinese ports. The plan awaits Chinese government approval.

Taiwan's trade and investment ties with China have grown dramatically since the late 1980s, when relations between the two sides began to thaw. But the improvement in ties came to a standstill in June 1996 after China objected to a visit by Taiwan's president, Mr Lee Teng-hui, to the US.

Although significant political differences remain between Beijing and Taipei,

both sides would like gradually to open direct shipping across the Taiwan Strait but have been unable to agree on the terms.

Hong Kong's return to Chinese sovereignty next year has raised hopes among Taiwan's business community for a speedy resumption of direct shipping, but the Mainland Affairs Council indicated that the issue of Taiwan's shipping links with Hong Kong would be treated separately from cross-strait links.

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# Brazil signs São Paulo debt refinancing deal

By Geoff Dyer in São Paulo

Brazil signed an agreement yesterday to refinance the R\$37bn (US\$5.9bn) debts of the state of São Paulo, reviving the prospect that Banespa, the heavily indebted bank controlled by the state government, will be privatised.

The long-awaited solution to the debts of Brazil's richest state was welcomed by

economists, who said the federal government had taken a decisive step towards reducing the country's budget deficit.

Mr Pedro Malan, finance minister, said the accord showed "the federal and state governments can work together to solve such a serious problem".

Under the deal, the national government will refinance 80 per cent of the

state's debts by issuing 30-year bonds with the relatively low real interest rate of 6 per cent. The São Paulo government has to pay back the other 20 per cent of its debts - equivalent to more than R\$7bn - through sale of assets, including railways, airports and Latin America's largest electricity system.

In the initial stage of the agreement, São Paulo will transfer a 51 per cent stake

in Banespa to the national government for one year. The stake will then be valued independently. If São Paulo does not exercise its option to repurchase the stake at the end of the year, the federal government will be able to privatise Banespa.

Analysts said that although Banespa's future was still uncertain, privatisation was the most likely option. "Mário Covas [governor of São Paulo state] would have to justify to his voters why he was spending R\$7bn-R\$8bn on buying a bank instead of building houses," said one.

The agreement is the latest stage in a long tug-of-war between state and national governments over the fate of Banespa, which was put under central bank control in 1994 after it nearly collapsed with R\$18bn of doubtful loans advanced to São Paulo state. At the time it was Brazil's second largest bank in terms of net assets.

A preliminary refinancing agreement earlier this year suggested the state government would keep control of the bank, in spite of heavy pressure from the central bank. The federal government was widely criticised at the time for favouring short-term political considerations over the need for fiscal reforms.

However, economists said yesterday the new deal represented a victory for the central bank and finance ministry in their bid to free the banking sector from political interference and to control public borrowing.

The deal has to be approved by both the São Paulo and Brazilian legislatures before implementation.

# Recovery slow in Latin America

By Stephen Filler in Montevideo

Latin America's recovery from the economic setback brought about by the 1995 financial crisis in Mexico has been insufficient to bring down high rates of poverty and unemployment, the Inter-American Development Bank said in a report this week.

In its annual Economic and Social Report in Latin America, the bank's chief economist's office sees a 3 per cent growth rate this year, up from 0.7 per cent last year, and inflation falling to a median 11 per cent from 13 per cent in 1995.

It notes the increasingly different behaviour of economies within the region in contrast with the 1990s when most Latin countries went through common cycles of recession and recovery. This has arisen because economic adjustment programmes have been introduced at different times in different countries.

According to the report, when governments open and liberalise economies, a temporary boom usually follows.

After three years of recovery, however, a period of stress or crisis emerges, which if successfully managed gives way to a more sustainable growth path.

In 1996, a greater number of countries are entering this stress phase, though there are strong signs governments will be able to manage it. Though growth may look shaky in some countries, macroeconomic fundamentals are improving and access to external capital has been maintained.

The report said the process of structural reform in Latin America "has proven to be durable". But though tax and trade reforms have been deep, reforms affecting financial systems, labour legislation or pension systems have "generally been slow and incomplete".

Yet once the reform process is set in motion, it is hard to reverse. In only one country had such a reversal occurred - a clear reference to Venezuela - but in that case the reform process was re-established later.

The report argues that the region's investment in health and education has yielded disappointing results.

As a share of national income, Latin America spends more on health than any other developing region and comparable amounts on education. "While health and education levels in the region have improved, progress has been slow compared to the rest of the developing world."

The report recommends reforms to health and education systems and a greater role for incentives. Social service delivery systems should establish clear structures that differentiate the roles of national governments, specialised purchasing organisations, service providers and consumers.

The report has emerged for a second successive year only after a fierce internal debate within the bank and after important changes to its text.

Originally, according to a bank memorandum obtained by the Financial Times, the report was in parts "excessively doctrinaire" and carried an "unnecessarily neoliberal tone". One section had to be changed "to eliminate references to the impact of trade unions and avoid whatever judgment that implies of an anti-trade union prejudice".

# Battle for the eyeballs

The US is setting the standard and pace of the digital television revolution, reports Louise Kehoe

The US is set to establish the world's most advanced standards for digital television transmission and reception, leapfrogging the High Definition Television standards of Europe and Japan.

After more than a decade of technology trials, political debate and technical wrangling, the Federal Communications Commission is now expected to approve technical standards for digital TV (formerly called High Definition TV) before the end of the year. This comes after an eleventh hour agreement among TV manufacturers, broadcasters and representatives of the personal computer industry, ending a deadlock that threatened to delay further the introduction of digital TV in the US.

With digital TV standards in the final stages of approval, PC industry leaders raised objections earlier this year, insisting on modifications to suit computer-driven applications of digital TV. These could range from incorporating digital TV reception in a PC, to building computer features into a new generation of "hybrid PC/TVs". The FCC had been reluctant to approve a standard that did not meet the needs of the computer industry. The Clinton administration also weighed in on the side of the PC manufacturers, adding pressure for a compromise.

With an agreement now in place, FCC officials said the commission would move quickly to approve the proposals of the industry group. This means that US TV viewers can look forward to larger, crisper pictures and CD-quality sound on wide-screen digital TV sets. The first of these digital TV sets are expected to go on sale in the US beginning in 1998 with prices ranging from \$1,500 to \$3,000. Prices are

expected to come down as sales take off. It will, however, be about five years before most US broadcasters begin digital transmissions, according to an independent study conducted for Harris Corporation, which has developed digital TV transmission equipment. "America can [now] quickly regain its world lead in digital television technologies," said Zenith Electronics, a leading developer of digital TV technology. The core technical standard will be "the world's most flexible, computer-friendly broadcast system".

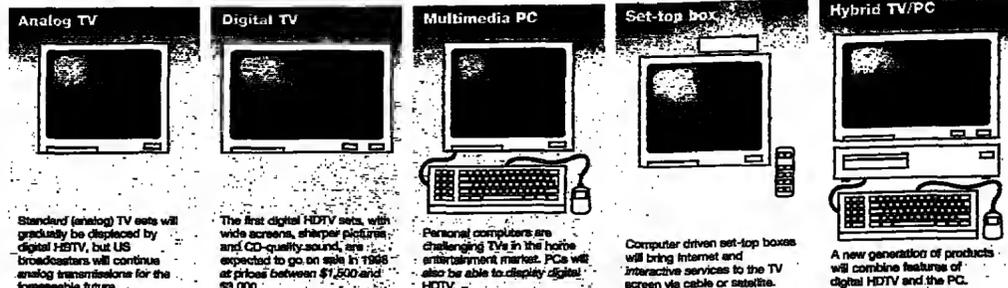
The establishment of a US standard for digital TV bodes well for TV manufacturers. Yet it is the PC industry that is expected to set the pace in this emerging market. Already, companies such as Microsoft, Intel, Compaq Computer, Apple Computer and Dell Computers have exerted their influence over digital TV by intervening in the standards-setting process.

In the compromise agreement reached this week, TV industry leaders acquiesced to PC industry demands that the critical "video format" portion of the digital HDTV standard be left open. "The market will establish a de facto standard," said Bob Stearns, Compaq Computer senior vice president in charge of technology and corporate development.

Television broadcasters, who had been opposed to any changes to the proposed digital HDTV standards, claimed that they got 85 per cent of what they wanted. "This is a major win for broadcasters and consumers because it will hasten the delivery of digital television to the American public," said the National Association of Broadcasters.

PC manufacturers are also claiming victory. "If the TV industry had had its way, we would have ended up with a standard created in the mid-1980s that would have been 20 years old by the time it reached mass markets," said Mr Stearns. Manufacturers will now be able to develop

## Changing channels: what the deal will mean



Standard (analog) TV sets will gradually be displaced by digital HDTV, but US broadcasters will continue analog transmissions for the foreseeable future.

The first digital HDTV sets, with wide screens, sharper pictures and CD-quality sound, are expected to go on sale in 1998 at prices between \$1,500 and \$3,000.

Personal computers are challenging TV in the home entertainment market. PCs will also be able to display digital HDTV.

Computer driven set-top boxes will bring internet and interactive services to the TV screen via cable or satellite.

A new generation of products will combine features of digital HDTV and the PC.

Technologies unhampered by "rigid standards that slow innovation", he added.

The lack of a specific standard for the video format of digital TV is, however, very much to the advantage of the PC industry, which is accustomed to rapid advances in technology and a "may-the-best-man-win" approach to setting standards. In contrast, TV manufacturers must now adapt to faster technology change without a mandated specification for video formats.

The TV industry is expected to face increased competition from PC manufacturers. The PC and TV industries are set to engage in a "battle for the eyeballs" of consumers, Mr Andrew Grove, chief executive of Intel, the leading supplier of microprocessor chips to the PC industry, said last week.

"This is digital convergence," said Mr Stearns of Compaq. Computer and TV companies will both compete and collaborate to develop "hybrid" products that combine computer and digital TV technologies, he predicted. These hybrid products - as well as combinations of digital TVs with attached "set-top boxes" are expected to bring interactive technologies such as Internet access, electronic mail, computer games and electronic commerce into US living rooms soon.

# US sees economy expansion falter

Weak consumer spending and reduced production for inventories slowed the US economy's expansion more sharply during the third quarter than previously thought, the Commerce Department said yesterday, Reuter reports from Washington.

Gross domestic product expanded at a revised 2 per cent annual rate in the three months from July to September instead of 2.2 per cent as estimated a month ago. That was less than half the 4.7 per cent pace of increase in national output posted during the second quarter. But it still exceeded Wall Street economists' forecasts of an even more abrupt slowdown in third-quarter GDP to a 1.7 per cent rate.

"This is slightly higher (than Wall Street estimates) but it really doesn't change the assessment of what's happening in the economy," said Mr Larry Chimerine, chief economist at the Economic Strategy Institute.

The Commerce Department cited several factors contributing to the downward revision in third-quarter GDP, including less inventory investment, fewer net exports to foreign markets and slacker consumer spending on costly durable goods such as new cars.

The department released figures for October yesterday showing that total durable goods orders gained 0.1 per cent to a seasonally adjusted \$174.2bn, after a revised 4.6 per cent increase in September.

# Castro still determined to resist pressure for change

Cuba's veteran president Fidel Castro has taken to wearing smart business suits on his international trips instead of his usual olive-green military uniform.

But as this week's diplomatic row between Havana and Madrid reveals, he has lost none of his fighting spirit and appears as determined as ever to resist foreign pressure for political change, whether from friends, leading trade and investment partners, or enemies.

The rejection on Tuesday by Cuba of a new Spanish ambassador, Mr José Codruch Planas, was portrayed by Havana as a strictly bilateral response to what it described as "unacceptable" Spanish calls for political change on the island. But the sharp Cuban retort to Madrid will be clearly heard by a wider audience.

This includes Spain's fellow-European Union members and Canada. Like Madrid, they strongly oppose recent US moves to curb their growing trade and investment links with Cuba. But they have been lobbying, albeit more discreetly,

for faster economic liberalisation, political reforms and human rights improvements on the island.

In a typically defiant speech last weekend, Mr Castro, who has ruled Cuba and resisted US pressure to oust him for more than 25 years, once again flatly rejected calls to scrap one-party communist rule.

The Cuban leader, who turned 70 this year, complained: "Everyone is coming to give us recipes and impose conditions. Who do they think they are? We won't kneel before anyone, nor seek charity from anyone."

It seems inevitable the row with Spain will cloud Havana's relations with the European Union, especially prospects for a future economic co-operation accord. Cuba is the only Latin American nation without such an accord with Brussels.

Cuba indicated on Tuesday it resented a move by Spain's conservative government this month to persuade EU members to place political conditions on any future EU accord with Havana. Spain urged European governments to designate diplo-

mats at their Havana embassies to liaise with Cuban political dissidents.

Diplomats said many EU governments were uneasy about the way the Spanish proposal matched almost exactly recent US recommendations on how to deal with Cuba. Any European overtures to Havana will find it hard to escape from the shadow of the US Helms-Burton law, which threatens to penalise foreign companies investing in Cuba, and lays down a tough US agenda for political transition on the island.

The EU's Irish presidency has toned down the Spanish proposal, removing any directly stated conditionality linking political reforms in Cuba and future EU economic co-operation.

But the agreed text, to be presented to EU foreign ministers in the first week of December, clearly expresses Europe's position that democratic reforms in Cuba are desirable.

This position was also spelled out by the EU on November 12, when its 15 members, united in their opposition to the Helms-Burton law, unanimously

backed an overwhelming UN General Assembly vote calling for the lifting of the US economic embargo on Cuba.

The EU voting statement began: "The European Union strongly believes that a democratic system of government must be installed in Cuba as a matter of priority." Predictably, the Cuban leadership welcomed the UN vote but pointedly ignored the appeal contained in the EU statement.

But Cuba's response to outside calls for political reform has its nuances. Mr Castro is clearly irked by the public wish in which Spain's prime minister, Mr Jose Maria Aznar, has urged him to "make a move" towards democracy. Mr Castro has responded in kind, accusing Mr Aznar of pandering to the US government and right-wing Cuban exiles.

Havana's response to more low-key diplomatic overtures, for example from Canada, seems initially more receptive. The head of Canada's Commission for Human Rights, Mr Max Yalden, visited Havana this week. His visit to discuss human rights was agreed during a trip to Canada in late October by



Fidel Castro: fighting spirit under a smart suit

Cuba's vice-president, Mr Carlos Lage. Whether low-profile Canadian pressure will produce any more results than the brash Spanish line remains to be seen.

Cuban police surrounded the Spanish embassy in Havana on Tuesday, apparently to stop both asylum seekers by Cubans or anti-Spanish protests.

Mr Castro clearly feels his position has been strengthened by recent Cuban diplomatic successes, such as the UN vote and his historic meeting last week with the Pope. He is encouraged by

Cuba's apparent trend to economic recovery, though some analysts believe this is threatened by a widening trade deficit and increasing short-term indebtedness.

Cuba's trade and investment partners are hoping that US President Bill Clinton will in January again suspend for six months the full implementation of the Helms-Burton law. But Havana's very public refusal to contemplate political reforms may rob him of one argument to do so.

Pascal Fletcher

# Bermuda in new clampdown on money laundering

By George Graham, Banking Correspondent

The Bermuda government plans new legislation to tighten its controls on money laundering.

The Proceeds of Crime bill announced this month in the

government's legislative agenda will require banks to report suspicious transactions by customers and will give the government the power to confiscate laundered money.

Mr Grant Gibbons, the finance minister, said the

bill would put into law a number of codes of conduct that were already in place and enforced by the Bermuda Monetary Authority.

"We feel that concealing the proceeds of criminal activity is not a problem that any state can solve on

its own," said Mr Gibbons.

Bermuda has generally been recognised as one of the cleaner offshore jurisdictions, and does not permit overseas banks to set up "brass plate" offices - with no staff, no local business and no local assets - on the

island. The only banks allowed to operate are the Bank of Bermuda, Bank of Butterfield and Bermuda Commercial Bank.

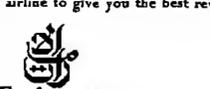
However, the local banks are already grumbling at the additional reporting burdens the new money laundering

bill will impose on them, and are expected to lobby hard on its precise terms. In its current form, the bill covers laundering of money from a range of criminal activities, not just drug money, which in some jurisdictions is the only sector covered.

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Offer ends December 31st 1997.

Vietna  
 India,  
 to cut  
 Japan's  
 Bosses

# Vietnam faces fall in oil output

By Jeremy Grant in Hanoi

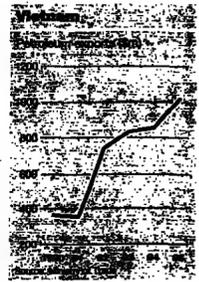
Production at Vietnam's biggest oil field is likely to drop sharply in 2000 and taper off after then, threatening to punch a large hole in the country's already fragile balance of payments, analysts say yesterday.

The communist-ruled country can ill-afford any worsening of its debt profile. Official figures released yesterday show that its trade deficit widened to a record \$3.59bn from January to November 15, against \$2.3bn in all of 1995.

PetroVietnam is in talks with Mobil Oil of the US about a deal under which they would maintain current levels until about 2005. Hanoi is expected to pump 181,000 barrels a day this year, up from 164,000 b/d last year.

Even if the Mobil plan works, some say this would not be enough to stem what they fear could be a gradual decline in Vietnam's output. Foreign explorers flocked to Vietnam in the early 1990s, drawn by the prospect that it would be south-east Asia's next oil bonanza.

Earlier this year Anglo-Dutch giant Shell, Lasso and British Gas of the UK pulled out of oil exploration after finding nothing. Vietnam might be able to rely on production at Mitsubishi's Rang Dong field were it not for uncertainty over its potential.



drop into account when planning the economy. "We don't mind as long as their estimates about the whole economy aren't based on that, because we think there's uncertainty," said one senior foreign oil company executive.

# India, China likely to cut border troops

By Mark Nicholson in New Delhi

India and China are expected to agree a series of "confidence-building" measures to cut troop numbers along their disputed border and improve cross-border military communications during the four-day visit to Beijing by the former prime minister, Mr Rajiv Gandhi.

His trip follows the visit of Mr P.V. Narasimha Rao, the then Indian prime minister, to China in 1993, but is being viewed by Indian officials as the most significant bilateral event since the 1988 visit to Beijing by the former prime minister, Mr Rajiv Gandhi.

India officials cite Chinese military and nuclear co-operation with Pakistan, allege that China has posted nuclear-capable missiles in Tibet, and point to Beijing's military support for Burma, India's eastern neighbour.

China's ambassador to India this week denied China had any missile co-operation with Pakistan, or that there were any missiles in Tibet. But both issues are likely to be raised by Mr H.D. Deve Gowda, India's prime minister, and Mr L.K. Gujral, foreign minister, in talks with Mr Jiang.

China's ambassador to India this week denied China had any missile co-operation with Pakistan, or that there were any missiles in Tibet. But both issues are likely to be raised by Mr H.D. Deve Gowda, India's prime minister, and Mr L.K. Gujral, foreign minister, in talks with Mr Jiang.

While India's ambiguous nuclear posture is perceived

in the Indian public's mind as a response to Pakistan's similar stance, officials say privately that China is seen as a far greater strategic threat.

# Disney risks Beijing's ire over Tibetan film

By Christopher Parkes in Los Angeles

Walt Disney will distribute a film on the life of the Dalai Lama in spite of several warnings from Beijing that its links with the feature could imperil the entertainment group's expansion plans in China.

"We have an agreement to distribute the film domestically and intend to honour that agreement," the company said. Disney, which had earlier repeatedly denied any connection with the work, Karmapa, directed by Martin Scorsese, is now known to have participated in the financing of the film through its Touchstone Pictures subsidiary.

The entertainment group's statement, obtained late on Tuesday, came after a news blackout on the issue after the disclosure of Beijing's anger in the Financial Times on November 22. Prospects for the film, coming close to completion in Morocco, seem cloudy.

Implementing the group's US distribution contract will depend on finding cinema chains willing to risk Beijing's ire. "Our attitude is that we resolutely oppose such a plan... as far as we know the film is going to be anti-

China," an official at the ministry of radio, film and television told the FT in Beijing. Beijing regards the Dalai Lama, the exiled spiritual leader of Tibet and a relentless campaigner for human rights in the Himalayan region, as a divisive influence seeking to remove Tibet from China's control.

"It [the film] is intended to glorify the Dalai Lama, so it is an interference in our internal affairs," a Beijing official told the New York Times. No decision had yet been made on specific retaliatory measures, he added.

The events suggest Beijing may be ready to punish Disney as a warning to other international media and entertainment groups pressing for access to the Chinese market.

Mr Michael Ovitz, Disney president, was warned to be sensitive to Chinese culture when he met President Jiang Zemin last April. The company's products, mainly toys and films, are already widely familiar and popular, and it has ambitions to open theme parks, co-produce films and set up animation facilities.

Ortiz: warned to be sensitive

## ASIA-PACIFIC NEWS DIGEST

# Elections in Sri Lanka war zone

Sri Lanka yesterday announced local elections for the first time in 13 years in the embattled north, as the Tamil separatists' leader rejected conditional peace talks. The separatists are fighting a war for an independent homeland. Mr Velupillai Prabhakaran, the country's most feared Tamil guerrilla leader, asked his followers to continue their struggle in spite of intense military pressure against them in the island's north-east.

# Bangladesh-India Ganges deal

Bangladesh and India are expected to sign an accord next month ending a dispute over sharing water from the river Ganges, a Bangladesh foreign office spokesman said yesterday. Prime Minister Sheikh Hasina will visit New Delhi next month, Mr Ahmed Tareq Karim said.

# Australian budget holed

The first significant hole in Australia's conservative federal government's budget for 1996-97 emerged yesterday when the Senate voted down plans to delay certain social security benefits to new migrants by two years. The measures were set to raise around \$400m (US\$325m) over the next four years. The government does not have a majority in the Senate and depends on support from minor parties and independents.

# Megawati supporters released

An Indonesian court has ordered the release of all 124 supporters of the ousted opposition leader, Ms Megawati Sukarnoputri. In 10 separate verdicts, the judges acquitted nine of the accused and sentenced the other 115 to time already served in custody, allowing them to walk free. All were originally charged with provoking riots in July this year.

## Tankan company survey points to a gradual lifting of the gloom

# Japan's revival remains slow

By William Dawkins in Tokyo

Japan's economy has recovered from a summer slowdown, but the revival is stubbornly slow, according to an influential Bank of Japan business survey published yesterday.

The bank's quarterly Tankan review of about 10,000 quoted and unlisted companies, the most authoritative guide to Japan's short-term economic outlook, showed the balance of big manufacturing company managers who thought conditions were getting worse was 3 per cent.

That is better than the balance of 7 per cent gloomy in the August survey, but it brings confidence back to the level of six months ago, when a recovery began, only to falter in the summer.

The survey, used by the central bank as a guide to monetary policy, suggests the Bank of Japan will keep its official discount rate at 0.5 per cent, the lowest in any advanced economy in post-war years, Tokyo economists said. Rates were halved to that level in September last year, in a bid to pull the economy back from the brink of a slump.

In response to expectations of continued low interest rates, bond yields fell in Tokyo and the dollar rose above ¥118 for the first time in three weeks, regaining a level at which the finance ministry had earlier warned the yen's decline had gone far enough. The Nikkei 225 share index fell a fraction, by 0.34 per cent to 21,845.28.

The survey found the balance of non-manufacturers who thought conditions poor had improved from 4 per cent in August to zero this month. Small manufacturing companies, especially subcontractors, are still in trouble; a balance of 14 per cent of these were gloomy, a small improvement on 17 per cent in August.

All the main cyclical indicators improved slightly, with the balance of all respondents who reported excessive inventories of unsold goods and materials down from 15 to 14 per cent over the same period. Those with surplus production capacity fell from 15 to 12 per cent; those with surplus labour dropped from 19 to 17 per cent.

The survey also contained clear negatives in the shape of lower-than-expected capital spending plans and evidence of a squeeze on profit margins. Large companies planning to increase investment on plant and equipment accounted for 7 per cent this year, up from 1.2 per cent last year but well below market expectations.

The big manufacturers expect pre-tax profits to rise by 14 per cent this year, after revising downwards profits forecasts for the second half of this year, a sharp fall from the 35.2 per cent profits rise they reported in the whole of 1995.

Small producers are forecasting faster earnings growth of 23.2 per cent for all of this year against 15.2 per cent in 1995. Editorial Comment, Page 13; Investors cool, Page 20

# Bosses ponder women's role

A landmark ruling could send shivers through corporate Japan, Gwen Robinson writes

Japanese corporate executives, overwhelmingly male, have barely begun to come to terms with the issue of *seku hara* - sexual harassment - following Mitsubishi Motors' well publicised ordeal at its Normal car plant in the US.

Now, they will also have to think more carefully before bypassing women for promotion, even at home, after a landmark ruling by a Tokyo court yesterday.

The Tokyo District Court ordered a company to pay 12 women a total of about ¥100m (\$890,000) compensation for wages which would have been paid had they been promoted with their male counterparts.

In a ruling that could send shivers through corporate Japan, the judge determined that all 12 women would have been promoted had they not suffered sexual discrimination, in violation of the labour standards law.

The judgment has highlighted glaring inequalities in employment and promotion procedures among Japanese companies, and could prompt a re-examination of personnel policies, particularly at branches abroad.

The Mitsubishi Motors case, in which hundreds of women at the company's Illinois car plant complained of sexual harassment, has

already prompted leading Japanese companies to introduce handbooks and seminars on *seku hara*. But discrimination in employment practices has been a little publicised issue up to now.

The case has underlined a gaping hole in the government's much vaunted Equal Employment Opportunity Law, and may encourage more women to sue

the labour standards law as the women were fully entitled to promotion to the post of section chief.

But one plaintiff's claim was rejected on the grounds that 80 per cent of male employees who joined the company in the same year as she joined had also not been promoted to section-chief level.

The case has underlined a gaping hole in the government's much vaunted Equal Employment Opportunity Law, and may encourage many more women to file suit against Japanese companies.

The law, often referred to by Japanese companies as evidence that women are given equal opportunity, has no provision banning sexual discrimination in employment. It merely urges employers to "make efforts" to ensure equality in recruitment and promotion between men and women.

An advisory panel to the Japanese labour ministry this week proposed that the law be overhauled, particularly to outlaw sexual discrimination in promotion and recruitment.

A labour ministry official was quoted as saying: "It will take a long time to coordinate views on this issue between labour and management."

NEWS: UK

Fund managers have breached own rules for using investors' assets, says bank's survey

Sterling exposure 'breaches guidelines'

By Simon Kuper in London

Global fund managers have increased their holdings of sterling well beyond their own guideline targets for currency exposure of investors' assets...

expense of the US dollar and the D-Mark. The reading indicates the extent to which fund managers breach their own guidelines on the ideal level of investment in any one currency...

value in sterling, but they already hold the position. Sterling has appreciated 10 per cent against a trade-weighted basket of currencies since early August...

exposure jumped from 49 to 60. The pound gained initially in London trading yesterday, on a weak yen and comments from Mr Kenneth Clarke...

accounts, while other economies hold rates steady. But Mr Paul Meggyesi, senior currency economist at Deutsche Morgan Grenfell in London, said that by the second half of next year sterling could weaken.

Currencies, Page 25

Export growth cuts trade gap in third quarter

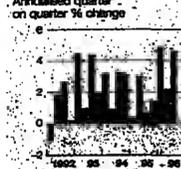
By Graham Bowley, Economics Staff

The strongest growth in exports to the rest of Europe for a year cut Britain's trade gap in the third quarter to its lowest level since the beginning of 1995...

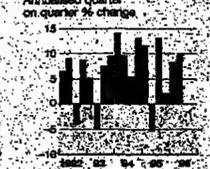
enad slightly to \$4.3bn (\$7.2bn) in the third quarter. But the City of London welcomed the headline improvement as a sign that UK exporters are weathering the pound's appreciation...

State of the economy

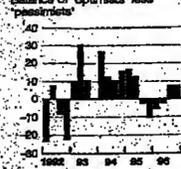
Consumer spending Annualised quarter on quarter % change



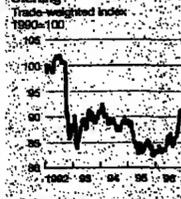
Exports of goods and services Annualised quarter on quarter % change



Business optimism Balance of optimism less pessimism



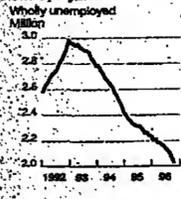
Sterling Trade-weighted index 1990=100



Banker's base rate Per cent



Unemployment Wholely unemployed Million



which means that imported goods are cheaper, could be temporarily depressing the cash value of imports in sterling terms...

Britain's trade deficit in September was \$982m, wider than August's \$568m. The gap with countries in the European Union widened slightly to \$24m in September.

trade gap with countries outside the EU halved to \$42m last month. The ONS said the underlying trend suggested the value of exports was now rising faster than imports...

Spanish fishermen are urged to speak English

By Maggie Urry and George Parker in London

The UK government yesterday set out plans to reform the Common Fisheries Policy of the European Union and drive mainly Spanish 'flag of convenience' fishing boats from British waters...

Multinationals say they are unlikely to be affected by minister's Budget pledge

Big companies 'may face tax probes'

By Jim Kelly and William Lewis

Advisers to Britain's leading businesses were yesterday convinced that the government's crackdown on corporate tax avoidance - part of the Speed to Save initiative - could target many leading companies.

- especially those which are subsidiaries of foreign-based companies. Mr Kenneth Clarke, the UK chief finance minister, said in his Budget speech to the House of Commons that it was not acceptable that some big companies paid too little tax as the result of tax avoidance schemes...

yield a high return. Leading companies will complain that their tax planning is perfectly legal and that they have a duty to shareholders to manage costs effectively.

that this will affect us". One Inland Revenue tax inspector said his colleagues were also "very sceptical" about the forecast yields.

diminishing returns. The Treasury, however, is confident the announced package will prove efficient. It also points to published annual cost-to-yield ratios in the Revenue's departmental accounts which it believes show that the forecast yields are achievable.

Samuel Brittan, Page 12 Editorial Comment, Page 13

Rolls-Royce jet engines win innovation award

By Peter Marsh in London

Five Rolls-Royce engines are today being awarded one of the most prestigious prizes in UK technology for their part in designing an innovative engine for jet liners that has brought in \$3.5bn (\$5.5bn) in orders.

global aerospace industry. Sir Ralph Robins, the company's chairman, said the Trent programme had been "one of the largest mechanical engineering programmes ever undertaken in Europe".

winner, said: "The programme was a good example of giving empowerment to engineers. We divided the [development] work into separate packages, gave people specific design targets and let them get on with it."

Allocation of EU cash to change

By Caroline Southey in Brussels

The UK has been given Ecu1.7bn (\$2.1bn) by the European Commission to fight joblessness, particularly among young people and the long-term unemployed.

1997-99 and come on top of Ecu1.5bn awarded to the UK in 1994. The full sum was agreed in 1994. Almost half of the money - Ecu783m (\$968m) - will be spent on giving career guidance, basic skills training, work experience and ultimately a job to unemployed 16 to 24-year olds.

UK NEWS DIGEST

5,000 troops for Bosnia mission

The UK confirmed yesterday it would contribute 5,000 troops, with tanks, artillery and air support, to the 30,000-strong "stabilisation force" which Nato intends to deploy in Bosnia next year.

Mr Michael Portillo, the UK defence secretary, said the offer was subject to Nato producing a satisfactory plan and other alliance members contributing their share.

IMPORT DUTIES

40 arrested after morning raids

Allegedly the biggest excise duty fraud in drinks and cigarettes was uncovered early yesterday morning when 500 Customs & Excise officers raided 100 premises in the UK.

ACCOUNTING

More data urged for interims

Companies would have to disclose more information in their interim reports - and more quickly - under draft guidelines published yesterday by the Accounting Standards Board.

TOURISM

MPs urge more effort in US

More state cash should be targeted at the US and promising markets in Europe and the Far East, the House of Commons heritage committee said yesterday in a highly critical report on UK efforts to attract tourists from other countries.

EDUCATION FOR INDUSTRY

Teaching standards attacked

School courses designed to boost understanding of the world of work are suffering from low attainment and poor teaching, says the government's Office for Standards in Education.

European Commission suspects something fishy in Norway

Salmon producers, already facing a Brussels probe, may soon have to contend with a minimum import price requested by London

It is "counter-productive to have production that is larger than the market potential", Mr Tarald Sivertsen, chairman of the Norwegian Fish Farmers Association, said last week.

Scotland. Scottish farmers would like the import price set at 20 per cent above the present price of £2.40 (\$4) per kg, an all-time low.

In the 1990s, this year it expects to produce about 295,000 tonnes against Scotland's 80,000 tonnes. But the story of the Norwegian salmon industry has been one of strong increases in production followed by collapsing prices and almost permanent rancour between Norway and other salmon producing countries.

ago its salmon farmers adopted a compulsory ban on feeding fish above a certain size and last March quotas were imposed on the amount of food each farm could give its fish.

Mr Jostein Refsum, president of the National Federation of Fish and Aquaculture Industries, told a seminar in Brussels last week that they were carried away by enthusiasm as technological improvements reduced costs and drastically cut losses from disease.

lot of their past predictions were not fulfilled," says Mr William Crowe of the Scottish Salmon Growers Association.

In 1994 a study by the accountants Ernst & Young concluded that during the previous five years the Norwegian industry received the equivalent of a 20 per cent government subsidy.

Norway denies it still gives illegal subsidies to its industry, but the investigators can argue that past subsidies created the capacity that is still supplying the market. The outcome of the EU investigations will not be known until May.

James Buxton

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## TECHNOLOGY



In 1910 a missionary on the remote south Atlantic island of Tristan da Cunha witnessed the death of a 12-year-old girl from asthma and noted many other cases of the disease. Fifty one years later the island's interbred people - all 300 inhabitants are cousins - were evacuated to the UK after a volcanic eruption. Medical checks showed, among other things, that 29 per cent of them wheezed and half had a history of asthma.

These extraordinary figures, at least three times the asthma rates in normal populations, triggered a series of medical expeditions to the island that have identified strong family links between the asthmatics there.

This kind of evidence may help explain why gene-hunters are turning their attention to asthma even though popular debate on the disease focuses on atmospheric pollution, the droppings of dust mites, central heating and whether children are too molly-coddled these days.

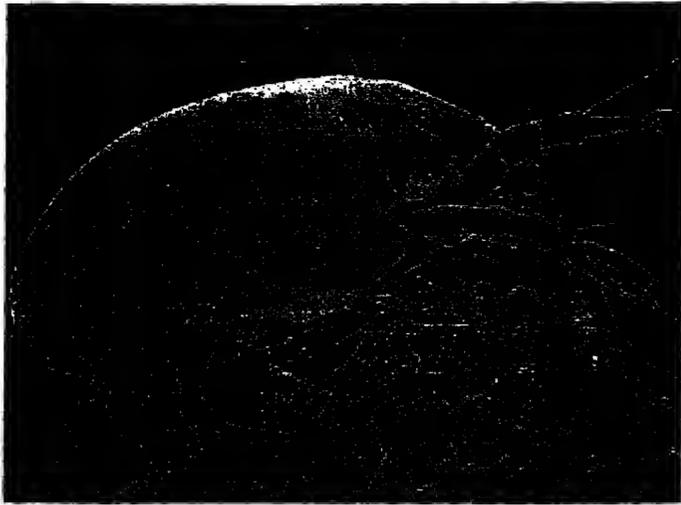
The debate is driven in part by the complexity of asthma. Few simple facts have been established - other than that there is a lot more asthma than 30 years ago. Asthma seems to be worse in richer countries than in poorer countries and in cities than rural areas. However, it is not always clear whether this represents more sufferers or more frequent asthma attacks. Pollution may be a factor, but a German study showed more asthma in squeaky-clean Munich than in the dirtier east German city of Leipzig - where bronchitis is a greater problem than in Munich.

The damp warmth of northern European houses in winter seems to encourage asthma, perhaps by allowing insects and mould to thrive, which in turn lead to higher levels of dust in the air.

Fears that dust causes asthma have created a lucrative business in the US in mite powders and mite-proof covers for mattresses and pillows.

The dust theory is bolstered by evidence that pets or passive smoking may trigger the condition. But it is undermined by those who swear that cutting dairy produce from their diets cures their asthma, and by studies that show that some Tristan da Cunha inhabitants are allergic to cats - even though there are no cats on the island.

The route through this mess to effective treatments starts with the knowledge that there are symptomatic links between



A mile unfair: It is now thought that sufferers' genes may share some of the blame for asthma with the dust mite

Daniel Green looks at how attention has been turned to families in the hunt for a cure for asthma

## New wheeze for gene-hunters

allergy and asthma. Most medicines that are given for one also offer relief for the other.

There are two main classes of treatment. Short-acting bronchodilators, which widen passageways in the lungs, and longer-acting inhaled steroids, which reduce inflammation. The biggest-selling bronchodilator is Glaxo Wellcome's Ventolin. Top-selling steroids include Glaxo Wellcome's Becotide, and Pulmicort, made by Sweden's Astra.

But alleviating symptoms is not enough. Asthma mortality rates have stayed roughly constant since 1960 and hospital admission have risen, according to the World Health Organisation and the US National Heart, Lung and Blood Institute.

The goal of genetic research in asthma, therefore, is to try to identify a simpler cause, one that might offer a more promising

route to new treatments than the many possible environmental possibilities.

"We believe that asthma is the result of both genetic and environmental factors", says Ulf Hak-

**'We believe asthma is the result of both genetic and environmental factors'**

sell, president of Astra Draco, the company's respiratory medicines division. "Around 60 per cent is genetics and the rest environmental."

The methods that companies such as Astra are using are "functional genomics" and "linkage analysis". They differ from the work of gene sequencing

companies which are trying to identify every component of the human genome.

The idea is to start with families, such as the inhabitants of Tristan da Cunha. By genetic analysis of blood samples from relatives with asthma, the scientists hope to pinpoint visible features on the chromosomes that asthma sufferers have in common. By continually refining the comparisons, they hope to move from microscopic feature to molecular biology and find the genes themselves.

Astra has an alliance with Millennium, a Massachusetts biotechnology company, with which it is collecting "several thousand families" to analyse. The same method is being pursued by Germany's Boehringer Ingelheim through a partnership with California's Sequana. Unfortunately, the work is

progressing slowly, partly because the genetics of asthma seems to be almost as complicated as its external causes.

Unlike cystic fibrosis and other diseases, there is no single gene for asthma. There seem to be many genes and perhaps many groups of genes involved.

"A number of international research groups have discovered loci [regions] on chromosomes that are associated with asthma," says Jonathan Knowles, research director of Glaxo Wellcome Europe. "They have not yet discovered the genes, but they seem to be getting there."

There will still be a long way to go once the genes are identified. Because there are many genes involved, it will be difficult to devise a single simple treatment to "correct" them.

Instead, research will then focus on what the genes do and what happens next. Each gene triggers the production of a protein in the body. Each protein is the first step in a series of chemical reactions that are the workings of the human body.

"We hope that in asthma we will find that the genes are interconnected through what happens downstream [ie that the chemical reaction sequences overlap], says Astra. "There might even be an intersection."

If his hopes are realised, the intersection could be the weak point of the disease. Asthma may be cured by designing a drug to act on the intersection.

That possibility is remote enough for Knowles to express some doubt about genetics as a route to new asthma treatments. "The genetics of asthma is important for the future, but perhaps not as important as some other things," he says. "We have a number of different mechanistic processes, such as in inflammation, to follow up."

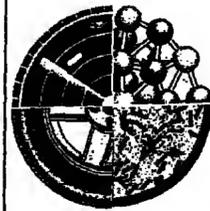
Glaxo has not signed gene-hunting partnerships with companies such as Millennium and Sequana, and perhaps has a vested interest in playing down the possibilities opening up to its competitors.

But Knowles says: "The issue is the degree of unmet medical need. It's not worth spending a lot of money if there are more serious conditions around." Asthma is a dangerous, he concedes, but the cause may be partly because patients do not take today's drugs properly.

Such are the obstacles facing asthma gene hunters that Knowles is unlikely to be proved wrong for several years, if ever.

The series on human genes continues next month with a look at depression

### Worth Watching - Andrew Baxter



#### Petrol refining feels the burn

Catalysis based on uranium oxide could transform the way in which the toxic emissions from petrol refining are destroyed, writes Carol Jones.

Polychlorobiphenyls (PCBs) and other chlorine-containing hydrocarbons are currently incinerated at 1,000°C, costing European companies close to \$600m a year. Although very efficient, this process can lead to highly toxic by-products such as dioxins.

In Nature magazine today, scientists from Liverpool University and BNFL group research laboratories, describe a new process which involves passing polluting gases through a uranium oxide catalyst bed at much lower temperatures, around 260°C.

This form of catalytic combustion is just as efficient as high-temperature incineration but is much more cost-effective. It also does not result in any harmful by-products.

Unlike previously tested precious metal based catalysts, uranium oxide does not seem to lose its activity with time - an essential requirement for a commercial catalyst.

Depleted uranium oxide and uranium hexafluoride, which can easily be converted to the oxide, are by-products of the uranium enrichment process. Until now they have had little commercial value and are considered by many as an environmental burden - approximately 30,000 tons are stored at BNFL sites in the UK alone. Using uranium oxide as a catalyst may solve the problem.

Ian Hudson, BNFL: tel UK (0)1772 763929, fax (0)1772 763470; Tim Bullough, Department of Materials Science and Engineering, Liverpool

University, tel UK (0)151 7945999, fax (0)151 7944675 e-mail: timbull@llo.ac.uk

#### Cool line in superconductors

Another milestone has been passed in the development of industrial applications for superconductors, which transmit electricity with no resistance when cooled below a certain temperature.

Ases Brown Boveri has announced the successful installation, in a Swiss hydro-electric power plant, of the world's first commercially operational high-temperature superconducting device for electrical utilities.

High-temperature superconductors do not have to be cooled to such low temperatures as earlier devices to be effective.

ABB's "fault current limiter" is designed to protect power system equipment and personnel from the effects of short circuits. When a short circuit occurs, the electrical current in the system immediately rises above the level at which the superconductor can function. The limiter's resistance then instantly increases, blocking the current surge.

Michael Robertson at ABB, tel Switzerland 1 317 7304, fax 1 312 1543

#### Keeping phones operational

Communications are critical to the operations and safety of public transport and power station operators, and telephone faults need to be rectified rapidly.

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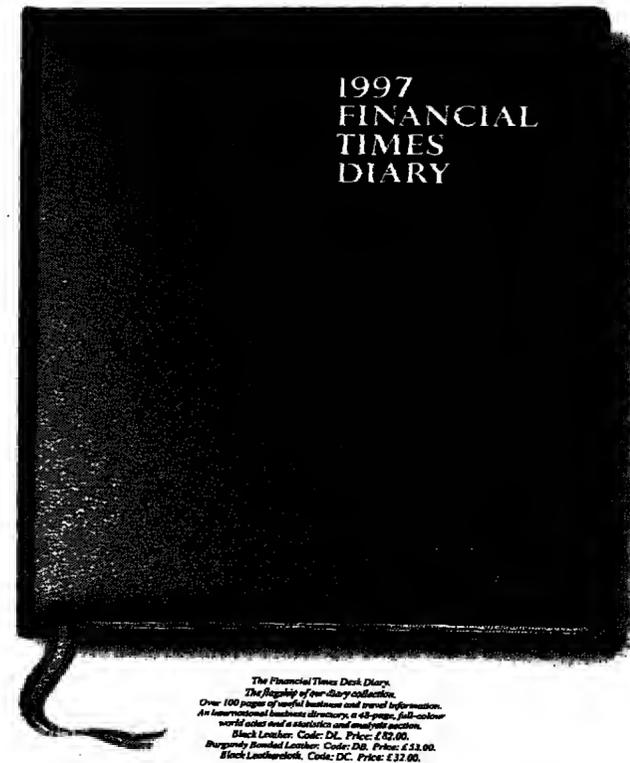
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INTERNATIONAL ARTS GUIDE

AMSTERDAM

BARCELONA

ARTS

**THE LONG KISS GOODNIGHT**  
Renny Harlin

**BEAUTIFUL GIRLS**  
Ted Demme

**I SHOT ANDY WARHOL**  
Mary Harron

**THE VAN**  
Stephen Frears

**A MIDSUMMER NIGHT'S DREAM**  
Adrian Noble

**LE BONHEUR EST DANS LE PRE**  
Etienne Chatiliez



Surpassing the Perils of Pauline: Geena Davis in 'The Long Kiss Goodnight'

**N**oel Coward once cooed about the potency of cheap music. But can even that compare with the potency of cheap cinema? By cheap, in these action-obsessed 1990s, we do not mean "cheap". *The Long Kiss Goodnight* must have cost a million dollars per scenery-shaking set piece, of which there are many, and we shudder at the likely bill for wrecked cars and bandaged stuntpersons.

All is well that unspools well, though, and it is hard not to enjoy this film's hard-driving, one-damning-after-another insolence. The husband/wife duo of director Renny Harlin and star Geena Davis, rebounding from *Catwalk* island, have learned the value of judicious flamboyance. Almost as much money has been spent on the script as on the stunt: four million dollars to writer Shane Black, beating even his previous experiments in daylight robbery (*The Last Boy Scout*, *Last Action Hero*).

A preposterous premise - demure housewife Davis falls victim to sudden recall seizures suggesting she was once a hired killer - is capped by an outrageous development. Escorted across America by a low-life private detective (smokily underplayed by *Pulp Fiction*'s Samuel L. Jackson), she investigates such past acquaintances as Brian Cox (dodgy CIA man), Craig Bierko (ditto) and David Morse (leechy cop hire).

During an average day she is thrown about, blown up, half-drowned and subjected to menaces while in a state of scanty clothing. Even Pauline, of "Perils" fame, never stayed in such constant jeopardy; we assume that man-eating alligators were left out only because Herr Schwarzenegger got to that franchise first in *Eraser*.

Eraser, though, like many post-modern thrillers, was silliness without logic or momentum. *The Long Kiss Goodnight* is as neat as a game of dominoes. Each piece of unreason has its reason; each red herring is allowed to swim its distance. At one point Davis, astonished at her newfound onion-chopping skill, assumes that the past life trying to reassert itself was a chef. When she later throws a knife within finely-judged inches of a friend, she pipes out self-mitigatingly, "Chefs do that".

The movie is a hodge-podge of promiscuous influences, from *Marnie* to *Nikita* to *The Big Sleep*. But right from our heroine's sonorous opening voice-over - "Fatal retrograde amnesia, it's no picnic" - we feel we are in the hands of film-makers who know when a joke is a joke and when to get serious as the need comes.

*Beautiful Girls* is all about bemused men. This blithe comedy of small-town manners is directed by Ted Demme, nephew of Jonathan Demme (*Silence of the Lambs*), and scripted by Scott Rosenberg, of the mordant murder romp *Things To Do In Denver When You're Dead*. As five male twentysomethings re-bond for a high school reunion in a snowy New England town, a fire-at-will essay in social observation sharpens into a satire on sex, sedition and the prema-

ture menopause that attacks overgrown school-leavers feeling the pressure to "settle down".

The dialogue is crunchy, the plot of spiralling accidents (from jealous fights to ill-fated romances) is beautifully worked out, and the cast is good enough to eat, whatever your tastes. Matt Dillon, Timothy Hutton and the funny, hyperactive Michael Rappaport lead the men. Uma Thurman (dreamy demigoddess), Mira Sorvino (earthy beauty) and Rosie O'Donnell (acidic party-pooper) lead the women.

What could have been a soap opera with star names ambushed us with subtlety and surprise: from the plump ex-schoolmate who sidles flatteringly up to O'Donnell before delivering the Partisan valediction "You were as mean as a snake" to the poignantly unresolved attraction between revisiting Ivy-leaguer Hutton and the beautiful, spiky-humoured 19-year-old girl who now lives next door. Every character lives; every scene breathes; and like all good small films *Beautiful Girls* grows large in the memory.

*I Shot Andy Warhol* shrinks and is still shrinking. One longs to redistribute this film's dialogue and dramatic emphases. There is too much of Lili Taylor as Valerie Solanas, the Factory groupie who harangued everyone with her feminist ideals before putting a bullet into the century's most beloved pop artist. And there is too little of Warhol himself, played with icy virtuosity by Jared Harris. The ash-blond wig, the permanent

Cinema/Nigel Andrews

All-action heroine

mask of fragile surprise, the bobbing, tight-bipped walk: all are perfect. So is Stephen Dorff as Candy Darling, the Warholian actress-transvestite who took her body-swap deadly seriously. How often does she get a period? Andy asks her. "Every day," coos Dorff. "I'm such a woman."

BBC Arena co-produced the film, which may account for its passages of grim seriousness. A lighter touch in addressing Valerie's fanaticism - as well as writing a play called *Up Your Ass*, she founded SCUM, the Society For Cutting Up Men - might have saved Taylor's performance. So would heavy re-editing. With less of her and more of Andy we could have celebrated, not merely mourned in passing, a great icon-maker whose greatest icon was himself.

**S**tephen Frears's *The Van*, brought to us from the director of *The Snapper* and the producer of *The Commitments* (Lynda Myles), is a Roddy Doyle comedy too far. We have already had some 200 minutes of uproarious Irish realism on screen, delivered by actors competing for a golden mugging award. We know from scene one here that we do not want any more; at least as directed by Frears and performed by Colin Meaney and Donal O'Kelly as two best mates who start a mobile hamburger and fish-and-chip shop. That everything goes wrong we could have expected. (Otherwise no comedy). That everything goes wrong without wit, pitch or moment

is least easily passed off. Blood on the chips, nappies in the cod tray, World Cup fever distracting the punters. So much wasted effort and perspiration for so little reward, and we are not talking merely about the burger van.

Adrian Noble's *A Midsummer Night's Dream*, another spasm of Bardolatry in a busy year, is better than *Twelfth Night* but worse than *Richard III*. For 20 minutes we are almost enchanted. A magical house tucked in a cloudbase, a boy tumbling into a dreamworld; a cast dressed in workaday civvies with subtle, apothecising splashes of colour.

I kept being reminded of the Pountney-ENO *Hansel And Gretel*: which is like being reminded of an evening in Paradise. Soon, though, it starts to go wrong. The love plot is confusing - perhaps we need the wide-angle geometry of a proscenium stage to "get" the configurational misunderstandings. The mechanicals are mechanical. And Lindsay Duncan and Alex Jennings, as Titania/Hippolyta and Oberon/Theseus, come on like the King and Queen of Kitch, ministered to by a bare-torso'd Puck who might be moonlighting for the Chippendales.

What to say of Etienne Chatiliez's *Le Bonheur Est Dans La Pré* It's French, it lasts 105 minutes and it is meant to be funny. But Michel (Cage Aux Folles) Serrault leads the cast, like an unhappy pied piper, through the tale of bigamous wish-fulfillment involving mistaken identity, foie gras and a supporting actor called (yes, it is ha) Eric Cantona.

Huddersfield Music Festival/David Murray  
Women of the future

**L**ast weekend, while Karlheinz Stockhausen's troupe dazzled and bemused audiences at the Huddersfield Contemporary Music Festival, two other composers got closely sympathetic attention - both women, and both notably prolific at fairly advanced ages: Sofia Gubaidulina and Betsy Jolas. The Russian Gubaidulina has been winning a great international reputation over the last 15 or 20 years; Jolas, five years older, is still best known in her native France, but specialist musicians and audiences elsewhere have admired her work since the early 1960s.

Several quite different enthusiasms mark Gubaidulina's music, often simultaneously. A reverence for mystical Christianity in the Eastern Orthodox style (not the rites, like John Tavener, but the anguished symbols); a pure love of experiment with new sounds and ancient native ones; a delight in ingenious construction, often mathematical; and as a onetime film-composer she reveals also in sheer *Affect*, direct emotional impact.

Huddersfield managed to display Gubaidulina's variety and depth to advantage. The largest work was her 1993 cantata *New Always Shines*, on visionary poems by the Chuvash modernist Genadi Algi. Markus Stanz and the London Sinfonietta had performed it to great effect on the South Bank a week

before, with the small choir compounded of fine solo voices (muscany snow-swirls by overlapping sopranos, soaring up and down), and they repeated it here.

In London it went with Gubaidulina's stark, schematic *Seven Words* - i.e. the "seven last words" of Christ, His soul represented by solo violin and His body by dense, impacted sounds from an accordion. Visceral impact, first time round, though after a second hearing one might think a third one redundant. In Huddersfield the Sinfonietta followed *New Always Shines* with Morton Feldman's *For Samuel Beckett*, nearly an hour's worth of gently poignant chords in slow alternation.

**T**he Firebird String Trio were vividly convincing in Gubaidulina's 1988 trio, which dramatises the partners' distinct personalities. The double-bass virtuoso Alexander Skulin tackled six of her "preludes" for cello - 15 pawky, laconic *études* in different bow-attacks - with astonishing fluency. I regretted missing her new *Gulgenhieder* cycle, wry "gallows-songs" after Christian Morgenstern; before them, two colourful but musically rapid pieces by her percussionist, Maria Ptaszynska took so long that the *Gulgenhieder* began well after the concert should have ended, and I had to leave. In Lyon last year I was

entranced by Betsy Jolas's music for her opera *Schlemm*. Huddersfield let us hear much more of her range. The 1964 *Quatuor II* that sealed her reputation in France, with the first violin replaced by a wordless soprano as *prima inter pares*, sounded seamless and utterly seductive in the Firebird performance with Elizabeth Parcells, a singer of luminous intelligence and subtlety.

We heard much more besides, all of it at a slight angle to what anybody else is composing now: *O Wall*, a "puppet opera" for quintet after Shakespeare's *Drum*; some short but seriously expressive duos for tuba and piano; a *Quatuor IV* that squeezed five characteristic movements into two-and-a-half minutes. Best of all was Jolas's *Quatuor V*, nine quartet-movements that fill almost a half-hour with acute feeling and pregnant brevity.

I do not believe that there are distinct categories of "masculine" and "feminine" music in general; but somehow Jolas's music is unmistakably feminine, with its penchant for decorative arabesques and free individual lines, and an extreme disdain for overriding climaxes. The music of the (immediate) Future may become more and more like that.

Ona of the most telling scenes in Jane Austen's Mansfield Park

occurs when Fanny has been reading to her Aunt Bertram. Her suitor, Henry Crawford, enters, takes the volume from her, sees that it is Shakespeare, expresses his delight, and begins to read scenes from *Henry VIII*, a play he does not know. Fanny, determined to show him no kind of admiration, busies herself with needlework. Soon, however, she finds herself attending to nothing but his reading, such is his natural actorly skill in bringing the characters to life.

Most of us are like Henry Crawford in one respect: namely, that we do not know *Henry VIII*. The new Royal Shakespeare Company staging at Stratford-upon-Avon is the first that I have seen. It plays well, with a single unrolling plot that carries a number of important historical characters along, some of them - the Duke of Buckingham, Queen Katherine (of Aragon), and Cardinal Wolsey - to their respective ends; and it has a number of strikingly effective scenes.

And yet it feels to me less Shakespearian than any other Shakespeare play. We almost always know very simply what we should think about each character. And, although we react differently about some of them when Shakespeare shows them falling from glory, none of them seize us with those conflicting feelings that, in other Shakespearian plays, even minor characters make us have. It is a handsome, well-paced, but, by Shakespeare's standards, remarkably simple-minded play.

Theatre  
Court life on the surface

King Henry himself, imposing and often unamiable, is always shown from outside, and the drama is all about the perils of the inner politics of the court about him.

The great speeches for Queen Katherine and Cardinal Wolsey are immensely stirring, but they are more obviously set pieces than most Shakespeare speeches. We seldom if ever see their inner selves.

**G**regory Doran, directing, makes a handsome case for the play. Ungratefully, however, I wish he had made a better one. The play's subtitle, "All Is True", is emblazoned on Robert Jones's set, but we might as well be watching historical fiction. Truth, in the human sense Shakespeare has made us feel so often, is not really important here. Almost all the acting is eloquent, sensitive, accomplished, intelligent; but, even in the wonderfully intimate auditorium of the Swan Theatre, we remain aloof from it.

Jane Lapotaire applies to Queen Katherine her customary and canny sophistication of elaborate gesture and rhetoric. Impossible not to be interested, but impossible to believe. And a pity

that the laboriously cultivated Spanish accent she employs keeps reminding me of Manolito in *High Chaparral*. Ian Hogg, by contrast, gives Cardinal Wolsey the plebeian Suffolk accent of his upbringing. (The RSC should know from its own history that Suffolk boys who rise to administrative eminence tend to lose their Suffolk accents.) Again, good pacing, real force. But, as with Lapotaire, we are shown only surface. Paul Jesson does slightly better with the less rewarding role of the King; he is commanding, with gruff charm.

Jason Carr has composed good fanfares here and there. I wish his Latin anthems were less like the *War Requiem*. And, the attractive Spanish song he gives to Katherine and her ladies - with its overlapping vocal lines and vivid rhythms ("Piaf of Aragon," said my companion) - has nothing to do with the songs known from the court of Ferdinand and Isabella, Katherine's parents. Jones's designs make a strong impression of court brilliance upon the eye, but they do little to suggest the passage of time (16 years in fact). And as the Old Lady, Cheryl Morris is bristly of sheer human essence. By some strange link, Shakespeare is at his best in the few lines he gives to this minor character. Listening to her, we are keenly alive in the moment as nowhere else in the play.

Alastair Macaulay  
In RSC repertory at the Swan Theatre, Stratford-upon-Avon.



AMSTERDAM

**CONCERT**  
Concertgebouw Tel: 31-20-6718345  
● Borodin Quartet: with viola-player Gérard Caussé and cellist Michail Milman perform Tchaikovsky's String Quartet No.3 in E minor, Op.30 and Souvenir de Florence, 8.15pm; Nov. 30

**EXHIBITION**  
Stedelijk Museum Tel: 31-20-5732911  
● The Unbelievable Truth: works by young artists living in Amsterdam and Glasgow. Central theme is the way in which these artists deal with the "truth". Included are works by Fanni Niemi-Junkola, A.P. Komen & Karen Murphy, David Shrigley, Job Koelewijn and John Sharkey; to Dec 8

**BARCELONA**  
**EXHIBITION**  
Fundació la Caixa Tel: 34-3-4588907

● William Klein: William Klein was born in New York in 1928 and moved to Europe shortly after finishing his studies to dedicate himself to painting. He returned to New York in 1954, intending to produce a photographic journal of his return. He decided simply to shoot whatever appeared in front of his lens. This lack of inhibition resulted in a series of unorthodox photographs to be found in "New York, 1954-55", one of the most epoch-making books in the history of photography; to Dec 1

BERLIN

**DANCE**  
Staatsoper Unter den Linden Tel: 49-30-20354438  
● Ballet der Staatsoper Unter den Linden: perform Michail Fokine's *Les Sylphides* to music by Chopin, *Le Spectre de la Rose* to music by Von Weber, and *The Dying Swan* to music by Saint-Saëns, Vaslav Nijinsky's *L'Après-Midi d'un Faune* to music by Debussy and Bronislava Nijinsky's *Les Nocees* to music by Stravinsky; 7pm; Dec 1

**BONN**  
**OPERA**  
Oper der Stadt Bonn Tel:

49-228-7281  
● Die Fledermaus: by J. Strauss. Conducted by Baldo Polio and performed by the Oper der Stadt Bonn. Soloists include Turid Karlsen, James Wood and Brigit Beer; 8pm; Nov 28

COLMAR

**EXHIBITION**  
Musée d'Unterlinden Tel: 33-89 20 15 50  
● Otto Dix et les Maitres Anciens: exhibition focusing on the work of Otto Dix (1891-1969) and that of 15th- and 16th-century German painters who were a main influence on his work. Specially the work of Matthias Grünewald was a source of inspiration for Dix; to Dec 1

DRESDEN

**OPERA**  
Sächsische Staatsoper Dresden Tel: 49-351-49110  
● Die Frau ohne Schatten: by R. Strauss. Conducted by Giuseppe Sinopoli, performed by the Sächsische Staatsoper Dresden. Soloists include Ben Heppner, Deborah Voigt and Hanna Schwarz; 8.30pm; Dec 1

DUBLIN

**CONCERT**  
National Concert Hall Tel: 353-1-6711898  
● Mozart Festival Orchestra: with conductor/harpist/choral director Ian Watson, soprano Eirian Davies, violinist David Juritz and trumpeters Crispian Steele Perkins and Edward Hobart

perform works by J.S. Bach, Handel, Clarke, Stanley and Hachel; 8pm; Nov 30

DUISBURG

**OPERA**  
Theater der Stadt Duisburg Tel: 49-203-30090  
● Don Giovanni: by Mozart. Conducted by Zoltan Pesko, performed by the Deutsche Oper am Rhein. The cast includes Stephen Bronk and Inessa Galante; 7.30pm; Nov 29

LINZ

**CONCERT**  
Brucknerhaus Tel: 43-732-7612  
● War Requiem, Op.66: by Britten. Conducted by Franz Weiser-Möst, performed by the Symphonic Ensemble Aktuell and the Mozarthor der Linzer Musikgymnasiums. Soloists include Vivian Thierney, Anthony Rolfe Johnson and Halán Hagegard; 7.30pm; Nov 29

LOS ANGELES

**EXHIBITION**  
Los Angeles County Museum of Art Tel: 1-213-857-6000  
● Ancient Art from the Shumel Family Collection: this exhibition features over 290 works of art from a broad geographical area, including China, Afghanistan, Iran, Egypt, and Greece. Highlights from the collection include an inlaid silver image of the Egyptian god Horus, a gold vessel adorned with heads of bulls from the Marlik region of Iran, a gilt-bronze and jade Chinese pendant from

the 3rd-2nd century B.C., a selection of 12th-13th-century Persian ceramics, and a rare late 16th-century Islamic carpet; to Feb 9

MUNICH

**DANCE**  
Nationaltheater Tel: 49-89-21851920  
● Giselle: Choreography by Ekkehard Krippeler, performed by the Bayerisches Staatsballett. Soloists include Beate Volzack, Norbert Graf and others; 7.30pm; Dec 1

NEW YORK

**CONCERT**  
Alice Tully Hall Tel: 1-212-875-5050  
● Chamber Music Society of Lincoln Center: with conductor David Shifrin perform works by Schubert, R. Schumann and Chung; 5pm; Dec 1

PARIS

**CONCERT**  
Théâtre des Champs-Élysées Tel: 33-1 49 52 50 50  
● Symphonisches Rundfunkorchester Baden-Baden:

with conductors Michael Gielen and Heinz Holliger, violinist Thomas Zehetmeier and the Edinburgh Choir perform works by Holliger and Kurtág. Part of the Festival d'Automne; 8.30pm; Nov 28

ROME

**CONCERT**  
Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064  
● Pottis Messa: by Rossini. Performed by the Coro dell'Accademia di Santa Cecilia. Soloists include pianists Michele Campanella and Stefanias Cafaro, soprano Eva Mei, contralto Bernadette Manca Di Nissa, tenor José Bros and bass Michele Pertusi; 8.45pm; Nov 29

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Thursday November 28 1996

# Japan's slow recovery

The latest reports from corporate Japan - along with the Tankan, the Bank of Japan's survey of business - confirm that the economy is returning slowly to health. But it remains frail. Both the Bank of Japan and the Ministry of Finance must avoid complacency if the recovery is not to abort.

Overall, the pace of profits growth slowed in the six months to September. But aggregate profits, before tax and extraordinary items, still rose 15.7 per cent above the corresponding period of last year. Five percentage points more than companies forecast.

Profits of manufacturers rose slightly less, at 14.7 per cent. The modest outlook for profits in manufacturing was underlined by the Tankan, with a balance of 3 per cent of producers judging the economy weak. This does not seem particularly encouraging, but it is less gloomy than in August. Big exporters are doing particularly well, helped by their success in reducing costs and the 39.7 per cent depreciation of the yen between April 1995 and October 1996. Outstanding examples are Toyota and Matsushita.

Not only have profits improved, but the labour market is strengthening and industrial output has recovered. Yet the picture remains mixed: gross domestic product in the first half of 1996 was 4.7 per cent

up on the same period of 1995, but industrial output has oscillated this year and is below its peak of 1991.

Albeit helpful to the economy, better trade performance is a potential source of external conflict. This is particularly true when the authorities have themselves worked hard to weaken the currency. Between March 1995 and October 1996, Japan's official net purchases of gold and foreign exchange amounted to US\$75bn, bringing the reserves to \$216bn.

Large official purchases of foreign assets, a discount rate at only 0.5 per cent and a budget deficit of 7 per cent of gross domestic product represent an extraordinary effort at priming the economic pump. Yet broad money is growing at only 3 per cent to 4 per cent a year, while GDP declined 0.7 per cent in the second quarter, though after 2.9 per cent growth in the first.

Heroic efforts - but, at least by historic Japanese standards, modest results - remain the picture. In an economy still burdened by weak financial institutions and high private savings in relation to opportunities for investment, monetary and fiscal stimuli must not be withdrawn prematurely. In the longer run, however, the only effective solution remains what it has long been - deregulation aimed at raising propensities to consume and invest at home.

# Europe's shame

Algerians are bidden to vote today on a revised constitution proposed by Lamine Zoualou, the president. The exercise bears some resemblance to last weekend's referendum in Belarus, except that the Algerian leader is pre-empting the powers of a future parliament rather than abolishing those of an existing one. Like Mr Alexander Lukashenko he is using control of the media to railroad through changes which confirm his monopoly of power, without giving voters a chance to hear the opposition's case.

In another respect Algeria is more like Chechnya than Belarus: the civil war raging there since 1992 has now claimed between 80,000 and 100,000 victims, according to the chairman of the Algerian human rights league, Mr Abdennour All Yahia. Yet events in Algeria, which is much closer to western Europe than Belarus or Chechnya, get less coverage than either in most western media.

Western governments are on the whole happy to leave public opinion in the dark. Most of them are secretly relieved that the Algerian army, from which Mr Zoualou emanates, has kept what is left of the state out of Islamist hands.

But for many Algerians rule by the Islamic Salvation Front, if it had been allowed to win power through the ballot-box in 1992, might have been preferred

to the terror sown since then by armed Islamic splinter groups, and to the equally vicious and indiscriminate repression with which the regime has responded. Life has been made hell for journalists and others who refuse the grim choice between Islamic zealotry and military dictatorship. Only the hydrocarbon sector, the state's main source of income, has so far been spared.

Those Algerians who seek to end the violence through negotiation and a genuine democratic process are entitled to support from European neighbours who constantly proclaim their belief in those values.

The EU should put democracy and human rights at the centre of the partnership agreement. It is now negotiating with Algeria. In particular it should insist on sending trained observers to monitor voting procedures and media coverage of the campaign for next year's elections.

And multilateral agencies should be less complaisant about accepting the regime's economic "reforms" at its own valuation. The new law on trade liberalisation, for instance, is of little significance when the private sector is denied freedom to import foodstuffs and the new constitution states that "foreign trade falls within the competence of the state". To accept such a regime as reforming is an insult to the Algerian people.

# Easy tax victims

The Tories are the friends of private enterprise, oh yes. So why do they think, as Labour does, that business is not paying enough tax?

In his Budget on Tuesday, Mr Kenneth Clarke, the UK chancellor, hit the sector with a bill for £3.5bn over the next three years. He is also recruiting a small army of inspectors to scoop up another £2bn by clamping down on avoidance and evasion. In this he has stolen one of Labour's best lines. In the search for revenue, neither party has spent much time considering whether such an effort would be sufficiently rewarding.

Certainly, company profits are buoyant. But as a result the sector has been paying more corporation tax. Revenues are up 11 per cent this year, and 75 per cent on 1993.

Nor can it be argued that UK companies pay less than their fair share compared to those in other countries. Taxes on company profits raise a larger share of revenues in the UK than in Canada, France and Germany, a similar amount compared to the US, and less than in Japan and Italy.

There are more fundamental reasons why taxes on companies should not be too high. Any tax levied against a company must be borne in the first instance by shareholders, either as lower dividends or a lower share price. This reduces the return on capital and so tends

to squeeze investment, in such circumstances, some companies will shift production to countries with lower taxes, and this would be bad for economic growth and jobs.

Second, shareholders will want companies to try to offset the burden of extra corporate taxes by firing workers or putting up prices. So although companies pay tax in the sense of writing the cheque, the burden will fall on consumers, workers and shareholders.

Even so, in practice, some large companies do appear to pay little or no corporation tax. The Treasury has also found a swerving £6bn shortfall in value added tax revenues compared to the past pattern. After searching in vain for explanations, the Treasury is left with tax evasion and avoidance.

Some of the loopholes closed by Mr Clarke on Tuesday were well worth attacking. But in general there are reasons why profitable companies may pay little tax - for example if they have invested heavily in the past. And where companies are exploiting international loopholes to minimise their tax bill, it is hard for any individual state to bring them into the net.

Too often in the past tax-rising politicians have seen the corporate sector as an easy victim. They should remember that, in this context, there is no such thing as the company; only shareholders, employees and consumers will pay.

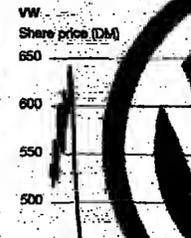
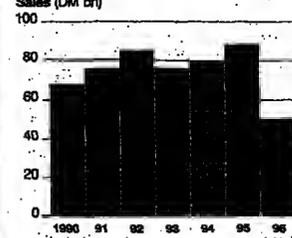
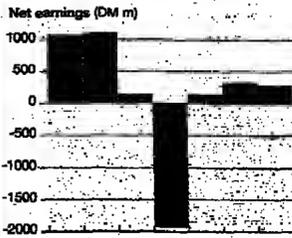
# Volkswagen: performance boosted under new management



David Herman chairman, Adam Opel



Jack Smith chairman, General Motors



Ferdinand Piëch chairman, VW

# Driven on to the defensive

## VW is under pressure to settle with GM over accusations of industrial espionage, say Haig Simonian and Wolfgang Münchau

In the press office at Volkswagen's vast headquarters at Wolfsburg, northern Germany, Mr José Ignacio López is known as an unguided missile. No one can predict which way he might veer, but all know that when he lands, the impact is usually explosive.

This week has brought the high-flying Spanish executive, renowned in the motor industry for his visionary style of management, closer to earth. A US federal judge in Detroit ruled on Tuesday that General Motors can pursue a civil court case over accusations that Mr López stole secret documents on a new car and factory when he left Opel, its German subsidiary, to join VW in March 1993.

The case has been brought under the Racketeer Influenced and Corrupt Organisations Act (RICO), a law normally used against organised crime which allows the court to award damages three times larger than in normal civil cases. The decision has increased the pressure on VW to seek an agreement with GM that would end the increasingly acrimonious dispute between the two multinationals.

The "López affair" now threatens the career of the man who - with Mr Ferdinand Piëch, VW's chairman - has revived the fortunes of Europe's largest car manufacturer.

One of his main contributions to events that triggered the dispute between the two car companies began in late 1992 when Mr López met Mr Ferdinand Piëch, who had just taken over as chairman of VW. He had an ambitious brief to restructure the ailing group and wanted Mr López to play a central role in improving productivity and cutting costs.

On December 2, according to Opel, Mr López asked for 150 charts detailing Opel's purchasing strategy to be translated into German (even though he barely

has been to help VW reduce the prices it pays to suppliers - a skill he developed while working for GM's Spanish subsidiary, and based as the group's head of worldwide purchasing at its Detroit headquarters.

There he acquired a reputation as a tough cost-cutter - largely as a result of his ability to negotiate discounts with components suppliers whose products account for about 60 per cent of the value of a vehicle. Any action that can be taken to cut costs by gaining discounts on parts has an immediate impact on product prices - and consequently on competitiveness and profitability.

Since joining VW, Mr López has applied similar methods. He has also broadened its supplier base beyond high-cost Germany - including many suppliers from southern and eastern Europe. VW plans to raise the value of Hungarian-sourced components to DM200m (£78.10m) by 2000 from next to nothing before Mr López's arrival.

Mr López's reputation goes beyond his ability to cut purchasing costs. He is also a leading exponent of a new way to make cars. Part of his approach entails involving workers more closely to improve quality and productivity - much along the lines pioneered by the Japanese.

VW has given Mr López a broad canvas to test his theories. The group, which includes Audi

in Germany, Skoda in the Czech Republic and Seat in Spain, has added more capacity in the 1990s than any other car company.

In Europe, it has new car and engine plants at Mosel and Chemnitz in the former communist eastern Germany and a big paint and assembly facility for Skoda in the Czech Republic. Expansion has been even greater in South America where VW is market leader, with the opening of a new Brazilian engine plant and Argentine car factory in the past year.

All the new facilities reflect Mr López's views on "empowering" workers to perform more productively and pay more attention to quality. Most also involve closer links with suppliers in which the latter work in partnership with VW to build vehicles.

The new Skoda plant and VW's Pacheco factory in Argentina use ready-assembled component "modules", such as entire dashboards or front bodies built at or near the factory by suppliers.

However, it is at the Resende truck and bus plant in Brazil, opened this month, that Mr López has been able to put his most revolutionary thoughts into practice. When the new "modular consortium" facility reaches full output next year, employees from suppliers will fit components directly on the production line.

Mr López claims to have cut an extraordinary DM17bn off VW's

group purchasing bill and saved a further DM1.2bn in manufacturing expenditure since he joined. It is impossible to verify such claims. Neither VW nor its suppliers publicise their contractual relationships. However, while a few motor industry executives dismiss some of Mr López's more extreme ideas as unworkable, many concede he is reshaping the industry.

"Ha is challenging conventional wisdom. We have seen him do a lot of things people said were impossible," says one former colleague, And Mr Karl Hübner, head of engine and parts production at Audi, says: "With the entry of López, a lot started to change in the group. There has been new movement and new thinking in cars."

It is unclear whether Mr López will be able to complete his work at VW, given the pressure from the lawsuits. Although there have been reports that VW may seek an out-of-court settlement with GM, the affair has become so personal that this may be hard to achieve.

Mr Jack Smith, GM's chairman, is believed to have taken affront at being rebuffed in his efforts to retain Mr López in 1993. For Mr David Herman, chairman of Adam Opel, GM's German subsidiary, and Mr Piëch, the case has turned into a vendetta.

The dispute has also gained a sharp political edge. A fifth of the

shares in VW are held by the state government of Lower Saxony. Mr Gerhard Schröder, the Social Democrat state premier and a member of VW's supervisory board, has accused Opel and Mr Herman of "waging a war" against the German car industry.

GM yesterday denied reports in the German press that VW had sounded it out earlier this year about an out-of-court agreement. The company maintained VW would have to issue a public apology and fire Mr López before it let up the pressure. It would also demand substantial damages - with rumours that the figure sought may be as high as \$2bn.

But even if VW and GM were to reach agreement, there are still serious criminal issues to be addressed. The long-running German criminal investigation is expected to culminate in an indictment of Mr López before the end of the year.

A German court this week decided documents containing over 200 witness statements could be made available to the Federal Bureau of Investigation and the US Justice department which are pursuing their own criminal investigation.

VW has so far oozed confidence and maintains that the case has yet to be tried on its merits. But the RICO suit has raised the stakes, and could yet persuade the German group that discretion is the better part of valour.

# On a collision course

spoke the language). Several meetings then took place between Mr López and senior VW officials. Mr López, while other managers were busy test-driving cars at a two-day seminar on Opel's future model strategy, Mr López requested a special briefing from Mr Fritz Indra, head of the future projects department, and asked for copies of the presentations given. Hours later, he

resigned from GM. Three days later, on March 13, Mr López agreed to postpone his move to VW for a year in return for becoming president of GM's North American operations. The US company scheduled a news conference on March 15 to announce the news.

But before it was held - and after a telephone conversation with Mr Piëch - Mr López changed his mind again and

resigned, this time for good. He flew straight to Germany, starting work as VW's new head of purchasing and production optimisation the following day.

GM began searching Mr López's offices in Detroit and found various papers were missing. A week later, seven other GM employees resigned to join Mr López.

On April 30, Opel asked state prosecutors at Darmstadt, south

of Frankfurt, to begin criminal investigations. Their inquiries have taken three and a half years, with charges expected soon. Within two months of starting the inquiries, a police raid on a Wiesbaden apartment rented by aides of Mr López found documents relating to GM's new car.

VW denies any involvement in industrial espionage or conspiracy, and Mr Piëch has defended Mr López throughout. But the dispute now highlights the careers of both men and may lead to the departure of Mr López.

# OBSERVER

## The long march south

It's perhaps no big deal that a British law firm is closing its office in Hanoi, except that the firm's fairly extraordinary background to this tale, as the firm - Sinclair Roche & Temperley - played a crucial part in aiding Vietnam's independence struggle.

Back in 1953 a young revolutionary named Ho Chi Minh was hiding illegally in Hong Kong, plotting the next stage of the overthrow of the French colonial regime in what is now Vietnam.

Police in the British colony arrested him - but without a warrant. A lawyer from Sinclairs, bearing of Ho's arrest and sympathetic to his plight, eventually secured a writ of *habeas corpus* against the colonial authorities, though not until the case went all the way to the privy council in London.

Once free, Ho sneaked across the border into south China, again with the help of Sinclairs. The rest, as they say, is history. Sinclairs Roche & Temperley's action did not go unnoticed in a country that still reveres Ho as a national hero. When the firm applied to open an office in Vietnam in 1992 it was quickly approved, making Sinclairs the first British firm to do so.

Also, it's now closing its Hanoi operation by the end of the year, to concentrate on its shipping clients down south, appropriately enough, in Ho Chi Minh City.

## Pyrotechnical

Sir Alistair Morton, the outspoken and recently departed joint chairman of Eurotunnel, had the ill-luck to stage his little retirement party from the group just a day after the disastrous fire on Monday last week, a conflagration that has caused the costly temporary closure of the Channel tunnel link.

Still, it did provide one of his guests the chance to offer him an unusual leaving present - a large, hackmeat chunk of concrete, taken from the roof of the tunnel after the fire. Not the most pleasant of gifts perhaps; but given that the blaze may end up costing the company as much as FF2.2bn, it was certainly a priceless gesture.

## Insure yourself

Things are getting warm for Jan Monkiewicz, head of PZU, Poland's largest insurer, with close to a 60 per cent share of the country's non-life market. Monkiewicz has been in charge of PZU since earlier this year. Now Solidarity, the trade

union movement, wants him sacked because his plan for a private placement next year - designed to raise PZU's capital by between \$60m and \$300m - will, it alleges, cheat the state of privatisation revenues.

Not that Solidarity is being entirely altruistic here. After all, it harbours plans to contest parliamentary elections late next year, and it needs to remove PZU from the sphere of influence of the ruling party, the former communist SLD, to say nothing of blocking any possible campaign donations the PZU might consider directing towards the SLD.

Potential investors in PZU can of course always console themselves with the thought all this makes Poland sound a bit like Italy - though without the climate, the opera, the wine, the food...

## Unplanned exit

Yesterday's abrupt resignation of Terje Roed-Larsen, Norway's planning minister (or deputy prime minister in all but name) over allegations concerning some personal financial transactions, is being seen by some in Scandinavia as yet further evidence that Norwegians don't take to fellow citizens who are thought to have got above themselves.

Those Norwegians who do cut a figure on the international stage - such as the late Johan Joergen Holst, the foreign minister who was crucial in bringing the Palestinians and Israelis to agreement, and former prime minister Gro Harlem Brundtland, a possible candidate for the next UN secretary-general - are always reckoned by some of their compatriots to be a little too big for their boots.

Roed-Larsen's fame came through his untiring efforts, with his diplomat wife Mona Juul, to continue Holst's work on improving Palestinian-Israeli relations. Intellectually bright, Roed-Larsen is one of nature's risktakers. As if echoing his name - Roed means red in English - he dabbled with Trotskyism in his student days; Brundtland apparently found him a little too left for her cabinets.

## Lick the rat race

Rats nurtured by loving mothers handle stress better, according to research from Montreal's McGill University. Plenty of grooming and licking in infancy helps rodents cope with everyday hazards of life, such as being confined in narrow plastic tubes; city commuters everywhere will certainly sympathise.

# Financial Times

## 100 years ago

The Hungarian Reichstag Buda Pesth, 27th Nov. The newly-elected Hungarian Parliament was opened by the Emperor-King in the Castle of Ofen this morning. His Majesty declared in the speech from the Throne that the Diet would be called upon to renew the financial agreement with Croatia, and to carry out the reform of the administration of the country... The position of small landowners was the subject of the perpetual solicitude of the Government, and to promote their interests arrangements were being planned for the association of economic forces, the development of the agrarian bank system, the providing of proper means for the transport of animals and insurance against loss of cattle.

## 50 years ago

M. Monnet's Plan Paris: The five-year plan drafted by the Monnet Committee and published to-day will, if carried out, modernise French industry and expand production by 1950 up to 25 per cent above the record year of 1929. M. Monnet wants first a 48-hour week, replacing the 40-hour week, equilibrium of the ordinary Budget and stability of prices and currency.

Handwritten signature: Jan Monkiewicz

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# FINANCIAL TIMES

Thursday November 28 1996

"Remind yourself daily  
that a cheerful disposition  
invites success."  
KAZUO NAMIKI, founder of Kyocera  
**KYOCERA**

## VW shares decline after US court ruling in row with GM

By Wolfgang Münchau in Frankfurt and Haig Simonian in London

Shares in Volkswagen, Germany's biggest car manufacturer, fell by almost 6 per cent yesterday after a US court ruling which could significantly increase the damages the company might face should it lose its bitter legal battle with General Motors.

The court, in Detroit, allowed GM to proceed with its civil suit against VW under the Racketeer Influenced and Corrupt Organizations (RICO) Act, a law against organised crime, over allegations of industrial espionage.

The drop in the share price came as Adam Opel, GM's German subsidiary, issued its

most strident demand to date that Volkswagen sack Mr José Ignacio López, its head of purchasing and production. GM alleges that Mr Lopez took confidential new product material with him when he defected to VW in March 1993.

Opel also repeated demands for significant compensation for damages it allegedly incurred and a full public apology. The company denied German media reports that talks had taken place with VW on a possible out-of-court settlement, but indicated these would be its minimum terms for any such deal.

In a separate setback, Audi, VW's executive cars subsidiary, announced that Mr Graham Morris, the ex-Rover manager who is its board member

for sales and marketing, is resigning on personal grounds. Mr Morris, who joined Audi in 1995, had left his family in north-west England and commuted regularly at weekends. Mr Morris is expected to become head of sales at Rolls-Royce Motor Cars.

The US court decision triggered a sharp fall in VW shares in Frankfurt to DM601.26. Some dealers said the fall was reinforced by reports that VW might have to move to store its working at its main Wolfsburg plant because of supply hold-ups caused by the French transport strike. However, most ascribed the fall to the US court decision, which had prompted profit taking after recent strength in VW's

equity, based on the company's improving financial performance.

Opel said: "No out-of-court resolution of this controversy is possible until the leadership of Volkswagen and its management board acknowledge the wrongful conduct that occurred and accept responsibility to remedy the wrongdoing by, among other measures, dismissing López and his collaborators and compensating for the severe damages caused." Volkswagen rejected the demands but said it was ready to negotiate without conditions. The company denies industrial espionage.

Driven on to the defensive, Page 13 See Lex

## Row looms in US over plan to tighten clean air rules

By Patti Waldmeir in Washington and Richard Waters in New York

The US Environmental Protection Agency yesterday proposed stricter standards for air emissions in a move likely to spark a battle between industry and public health advocates in Congress and the White House.

Ms Carol Browner, the EPA administrator, proposed tight new standards for emissions of the chemicals and particles that form smog and soot, saying the measures would save at least 20,000 lives a year.

She said the proposed measures, the biggest tightening of air pollution standards since the late 1960s, were both "common sense and cost-effective". They include a limit on smog-forming ozone pollution of eight parts per billion measured over eight hours (compared with 12 parts per billion per hour at present) and

stricter standards for the finest airborne particles of 2.5 microns, which can damage lung tissue.

The announcement is a blow to business groups, state governors and city mayors who lobbied hard against the proposals. They say industry would be forced to spend billions of dollars to meet the new standards without any proven public health benefits.

States and cities responsible for implementing them might have to impose controls, including curbs on travel, lawn mowers and barbecues.

A spokesman for the National Association of Manufacturers said the effect of the measures would be "astronomical, both in terms of cost and lifestyle", while the Air Standards Quality Coalition, a lobby group formed to fight the proposals, predicted a "very significant negative impact on economic growth".

"The EPA is setting the stan-

dard, and then doing the research and gathering the information," the ASQC said.

But the American Lung Association, which says tens of thousands die annually because of particle emissions, welcomed the proposals.

The EPA proposals have taken years to prepare. They will now be subject to public comment, with a battle likely in the Republican-dominated Congress. Congress will examine the standards in the first big test of the authority to review regulation granted to legislators last year.

Business groups acknowledged that, though many Republicans would oppose the new regulations, they faced an uphill struggle to persuade Congress to change them.

The EPA is expected to make the rules permanent by next summer. It could take a further three to five years before the standards are implemented by individual states.

## GEC head casts doubt on purchase

Continued from Page 1

shareholders in Framatome - of which it is one - to get between 16 and 20 per cent of any merged entity.

GEC acknowledged bankers' valuations of the assets to be pooled in the proposed merger have to be completed.

According to one analyst's calculations, a straight conversion of assets to equity would give the French state and other shareholders just 9.5 per cent.

CBA also made clear that the state-controlled shareholders would want what amounts to a right of veto over any proposed transfer of nuclear technology by a merged entity and over the main lines of its financial policy.

The other two state shareholders are Electricité de France and Consortium de Réalisations.

### THE LEX COLUMN

## Pride and Prejudice

In France, they call it "Thomsongate" - a document supposedly reporting a conversation in which Lord Weinstock, General Electric Company's former managing director, and Mr George Simpson, who now holds the job, plot to take control of the French electronics and nuclear industry. Given the current hysteria in France over national assets being sold to foreigners, it is not surprising Lord Weinstock has been forced to denounce the document as a fake. Still, the episode leaves the future privatisation of both Thomson, the electronics group, and Framatome, the nuclear equipment manufacturer, as muddled as ever.



that was knocked off VW's market capitalisation yesterday.

More intangible, but probably more important, is the potential damage to the German group's management. The law suits pending between the companies threaten to turn Mr José Ignacio López de Arriortúa, VW's charismatic purchasing chief and the man at the centre of the row, into a lame duck. And if he was forced to resign, it would raise a question mark over the position of Mr Ferdinand Piëch, the chairman, who has given Mr López his unstinting support. Last but not least, the legal tussle is a good opportunity to take some profits on Europe's best-performing car stock over the past year.

### T&N

T&N's deal to cap its asbestos liabilities transforms the UK engineering group. Shorn of its poisonous cocoon, T&N is more butterfly than moth and a plausible takeover target. It has a broad presence in pistons, bearings and engine components and a good balance between developed countries and emerging markets. In brake pads and linings it shares a duopoly with BBA and its double digit margins are the envy of the sector. Valuing the group at a conservative 10 per cent discount to rival LucasVarity points to a price of 200p. A bidder such as GKN, Tenneco or Bosch would have to pay at least 250p. That leaves the shares looking attractive, even after yesterday's jump to 176p.

group to black investors. It also seems clear the new owners will be able to add value to JCI, as white bosses are finding it hard to motivate black miners.

Black empowerment cannot happen overnight because black people simply do not have enough capital to buy big swathes of industry. Still, the fact that there was a competitive auction for JCI suggests that more deals in the mining sector could be in the offing. Mr Cyril Ramaphosa, the ANC secretary-general who lost the bidding, is likely to turn his attention elsewhere. Gold Fields of South Africa - an extremely rich mining group with poor labour relations - would be an obvious target. But first it will be necessary to unravel its labyrinthine ownership structure.

### Volkswagen

The legal battle between Volkswagen and General Motors over allegations of industrial espionage has been dragging on for four years. All of a sudden, however, investors are taking it seriously; VW's shares dropped 6 per cent yesterday.

There are three reasons. First is the realisation that the German car maker may end up having to pay out a serious amount of money. A recent ruling by a US judge allows GM to sue under America's racketeering laws, which exposes VW to much higher damages. Of course, VW has yet to be found guilty of anything. But assume a 50 per cent probability that it might have to pay \$2bn in damages - the figure most analysts guess at - two years from now. Discounting that back at 10 per cent a year suggests a cost of \$80m, almost exactly the amount

control of a significant industrial

### Black empowerment

Anglo American's sale of its controlling stake in JCI, the mining house, to a black consortium for \$2.8bn (\$610m) has enormous symbolic importance. Unlike South Africa's other big black empowerment deals, this one involves selling

of course. After paying its reinsurance an \$23m premium (net of tax) it will be balancing borrowings of \$40m on a market capitalisation of \$940m. Interest and dividend cover will look healthy going forward, since a \$465m provision is being taken in 1996. But the cash cost of setting up a \$23m fund for future asbestos claims will mean cash outflows of \$40m-\$50m in each of the next three years.

That is not a problem in itself, since disposals should be able to plug the gap. But it will leave T&N's ambitious management cash-strapped in a consolidating industry. The risk is that the group will revert to equity issues to fund acquisitions, as in the past. But at least cash constraints should force the management to be more open to bid approaches.

Additional Lex comment on Tate & Lyle, Page 22

## IBM to build two plants in Thailand

By Ted Bardecke in Bangkok

International Business Machines of the US will next week announce an investment worth as much as \$50m to build two factories in Thailand to make hard-disc drives. The move will strengthen the country's role as a production base for medium-end computer parts.

IBM's commitment follows an announcement by Thailand's Board of Investment which yesterday granted promotional tax incentives to the company. Normally, such incentives form the last stage in the process of a foreign company setting up a manufacturing facility in Thailand.

Board officials said the plants would be wholly owned by IBM. They would be situated in Thailand's booming eastern seaboard region, and would export about 90 per cent of output. Full capacity, capable of generating annual revenue of about \$350m, is to be in place by the end of next year.

IBM is the latest in a string of top US companies making large investments in Thailand, a sign that the country's political instability is not a prohibitive deterrent. The board approved the IBM deal in the middle of a political transition that had left Thailand with, in effect, no government. In the past year, General Motors, Ford and Kellogg's have cho-

sen Thailand for their production base for south-east Asia.

IBM officials said it was the Japanese arm of the company that helped put the deal together. Thailand is the leading destination for Japanese investment in Asia, and IBM already manufactures about 120m hard-disc drives annually in the country, mostly for export to Japan via a joint venture with Thailand's Saha Union group.

Although Thailand is the hub of car and steel production in south-east Asia, it has lagged behind Malaysia and Singapore in high-technology manufacturing because of a shortage of skilled workers. However, as wages in those

countries have started to rise, Thailand is becoming the location of choice for companies manufacturing medium-end computer parts, such as keyboards, monitors and disc drives.

Seagate Technology, the world's largest independent producer of hard-disc drives, is also Thailand's largest employer with nearly 40,000 workers. Its exports have helped make computer parts Thailand's fastest growing export category.

The country desperately needs such investment because its traditional exports - low-wage assembly, textiles, footwear and seafood - are declining.

Flemings is an international investment bank with offices in 41 countries and core businesses in asset management, securities, investment banking, and banking.

# FLEMINGS

## strong first half

Reviewing the first six months of the financial year, John Manser, Group Chief Executive, said:

"We have had a very good start to 1996 with profits up 16% at the half year."

"These results indicate that many of the new businesses we have put in place in the last few years are now making a valuable contribution to our profitability. However, while the outlook for the year seems promising, flat Asian markets and heightened competitive pressures in other markets are factors we will have to contend with during the next six months."

### Highlights of the first six months to 30 September 1996

|                            | 1996    | 1995    |
|----------------------------|---------|---------|
| Profit before tax          | £92.2m  | £79.4m* |
| Capital resources          | £1,026m | £880.8m |
| Interim dividend per share | 8.0p    | 7.0p    |

\*Adjusted to include notional tax on the income derived from structured products. Profit after tax remains unchanged.

- Profit before tax advanced to £92.2m, our second-best interim result
- Strong profits growth from our fund management businesses
- Securities, particularly UK and European broking, reported a marked increase in profits
- Corporate Finance advised on 43 transactions, including over 30 cross-border deals. Capital Markets assisted companies to raise £13.4 bn of new capital in 70 equity or equity-linked deals

Robert Fleming Holdings Limited  
25 Cophall Avenue, London EC2R 7DR  
Telephone: 0171 638 5858 Facsimile: 0171 588 7219

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### FT WEATHER GUIDE

#### Europe today

Mild and moist air will bring rain to eastern Europe, but the central area will have mainly snow. The Benelux and the western half of France will have sunny spells.

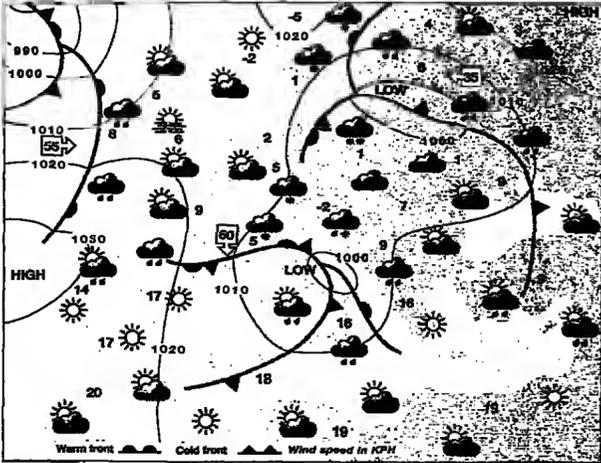
A low pressure system moving eastwards will bring rain to Italy and the Balkans. On higher ground, the rain will be mixed with snow.

A low south of Iceland will bring cloud and rain over Ireland this morning and later across the rest of the UK. On higher ground, the rain will be mixed with snow.

High pressure will bring sunshine to most of Spain but it will be showery in the north.

#### Five-day forecast

Rain mixed with snow will spread over the western part of the continent tomorrow. Much of the UK will have showers and sunny spells. Greece, the Balkans and eastern Europe will be rather wet. Conditions will remain unsettled during and after the weekend as low pressure continues to dominate.



Situation at 12 GMT. Temperature maximum for day. Forecasts by Meteo Consult of the Netherlands

#### TODAY'S TEMPERATURES

| Maximum      | Minimum   | Forecast | Maximum      | Minimum   | Forecast |
|--------------|-----------|----------|--------------|-----------|----------|
| Abu Dhabi    | sun 28    | rain 26  | Abu Dhabi    | sun 28    | rain 26  |
| Accra        | cloudy 32 | rain 28  | Accra        | cloudy 32 | rain 28  |
| Algiers      | show 18   | rain 16  | Algiers      | show 18   | rain 16  |
| Amsterdam    | sun 15    | rain 12  | Amsterdam    | sun 15    | rain 12  |
| Athens       | sun 18    | rain 15  | Athens       | sun 18    | rain 15  |
| Atlanta      | sun 15    | rain 12  | Atlanta      | sun 15    | rain 12  |
| B. Aires     | sun 20    | rain 17  | B. Aires     | sun 20    | rain 17  |
| Bangkok      | sun 34    | rain 31  | Bangkok      | sun 34    | rain 31  |
| Barcelona    | sun 17    | rain 14  | Barcelona    | sun 17    | rain 14  |
| Cape Town    | sun 22    | rain 19  | Cape Town    | sun 22    | rain 19  |
| Cardiff      | sun 10    | rain 7   | Cardiff      | sun 10    | rain 7   |
| Casablanca   | sun 18    | rain 15  | Casablanca   | sun 18    | rain 15  |
| Chicago      | sun 10    | rain 7   | Chicago      | sun 10    | rain 7   |
| Colombo      | sun 28    | rain 25  | Colombo      | sun 28    | rain 25  |
| Dakar        | sun 28    | rain 25  | Dakar        | sun 28    | rain 25  |
| Dallas       | sun 12    | rain 9   | Dallas       | sun 12    | rain 9   |
| Delft        | sun 10    | rain 7   | Delft        | sun 10    | rain 7   |
| Dubai        | sun 28    | rain 25  | Dubai        | sun 28    | rain 25  |
| Dublin       | sun 10    | rain 7   | Dublin       | sun 10    | rain 7   |
| Dubrovnik    | sun 11    | rain 8   | Dubrovnik    | sun 11    | rain 8   |
| Edinburgh    | sun 5     | rain 2   | Edinburgh    | sun 5     | rain 2   |
| Faro         | sun 18    | rain 15  | Faro         | sun 18    | rain 15  |
| Frankfurt    | sun 10    | rain 7   | Frankfurt    | sun 10    | rain 7   |
| Geneva       | sun 10    | rain 7   | Geneva       | sun 10    | rain 7   |
| Gibraltar    | sun 17    | rain 14  | Gibraltar    | sun 17    | rain 14  |
| Glasgow      | sun 10    | rain 7   | Glasgow      | sun 10    | rain 7   |
| Hamburg      | sun 10    | rain 7   | Hamburg      | sun 10    | rain 7   |
| Helsinki     | sun 10    | rain 7   | Helsinki     | sun 10    | rain 7   |
| Hong Kong    | sun 27    | rain 24  | Hong Kong    | sun 27    | rain 24  |
| Honolulu     | sun 29    | rain 26  | Honolulu     | sun 29    | rain 26  |
| Istanbul     | sun 14    | rain 11  | Istanbul     | sun 14    | rain 11  |
| Jakarta      | sun 31    | rain 28  | Jakarta      | sun 31    | rain 28  |
| Jersey       | sun 10    | rain 7   | Jersey       | sun 10    | rain 7   |
| Karachi      | sun 28    | rain 25  | Karachi      | sun 28    | rain 25  |
| Kuwait       | sun 28    | rain 25  | Kuwait       | sun 28    | rain 25  |
| La Paz       | sun 22    | rain 19  | La Paz       | sun 22    | rain 19  |
| Las Palmas   | sun 22    | rain 19  | Las Palmas   | sun 22    | rain 19  |
| Lima         | sun 18    | rain 15  | Lima         | sun 18    | rain 15  |
| London       | sun 10    | rain 7   | London       | sun 10    | rain 7   |
| Luxembourg   | sun 10    | rain 7   | Luxembourg   | sun 10    | rain 7   |
| Lyon         | sun 10    | rain 7   | Lyon         | sun 10    | rain 7   |
| Madras       | sun 28    | rain 25  | Madras       | sun 28    | rain 25  |
| Madrid       | sun 14    | rain 11  | Madrid       | sun 14    | rain 11  |
| Majorca      | sun 15    | rain 12  | Majorca      | sun 15    | rain 12  |
| Malta        | sun 18    | rain 15  | Malta        | sun 18    | rain 15  |
| Manchester   | sun 10    | rain 7   | Manchester   | sun 10    | rain 7   |
| Melbourne    | sun 20    | rain 17  | Melbourne    | sun 20    | rain 17  |
| Mexico City  | sun 22    | rain 19  | Mexico City  | sun 22    | rain 19  |
| Miami        | sun 27    | rain 24  | Miami        | sun 27    | rain 24  |
| Minsk        | sun 10    | rain 7   | Minsk        | sun 10    | rain 7   |
| Moscow       | sun 10    | rain 7   | Moscow       | sun 10    | rain 7   |
| Murcia       | sun 10    | rain 7   | Murcia       | sun 10    | rain 7   |
| Nairobi      | sun 22    | rain 19  | Nairobi      | sun 22    | rain 19  |
| Naples       | sun 12    | rain 9   | Naples       | sun 12    | rain 9   |
| Nassau       | sun 27    | rain 24  | Nassau       | sun 27    | rain 24  |
| New York     | sun 10    | rain 7   | New York     | sun 10    | rain 7   |
| Nice         | sun 19    | rain 16  | Nice         | sun 19    | rain 16  |
| Niagara      | sun 20    | rain 17  | Niagara      | sun 20    | rain 17  |
| Nipona       | sun 20    | rain 17  | Nipona       | sun 20    | rain 17  |
| Osaka        | sun 17    | rain 14  | Osaka        | sun 17    | rain 14  |
| Paris        | sun 10    | rain 7   | Paris        | sun 10    | rain 7   |
| Perth        | sun 20    | rain 17  | Perth        | sun 20    | rain 17  |
| Prague       | sun 10    | rain 7   | Prague       | sun 10    | rain 7   |
| Rangoon      | sun 28    | rain 25  | Rangoon      | sun 28    | rain 25  |
| Rio          | sun 18    | rain 15  | Rio          | sun 18    | rain 15  |
| Riyadh       | sun 28    | rain 25  | Riyadh       | sun 28    | rain 25  |
| Rome         | sun 18    | rain 15  | Rome         | sun 18    | rain 15  |
| S. Francisco | sun 16    | rain 13  | S. Francisco | sun 16    | rain 13  |
| Seoul        | sun 18    | rain 15  | Seoul        | sun 18    | rain 15  |
| Singapore    | sun 31    | rain 28  | Singapore    | sun 31    | rain 28  |
| Stockholm    | sun 10    | rain 7   | Stockholm    | sun 10    | rain 7   |
| Sydney       | sun 27    | rain 24  | Sydney       | sun 27    | rain 24  |
| Taipei       | sun 27    | rain 24  | Taipei       | sun 27    | rain 24  |
| Tel Aviv     | sun 22    | rain 19  | Tel Aviv     | sun 22    | rain 19  |
| Tokyo        | sun 17    | rain 14  | Tokyo        | sun 17    | rain 14  |
| Toronto      | sun 10    | rain 7   | Toronto      | sun 10    | rain 7   |
| Vancouver    | sun 10    | rain 7   | Vancouver    | sun 10    | rain 7   |
| Venice       | sun 10    | rain 7   | Venice       | sun 10    | rain 7   |
| Vienna       | sun 10    | rain 7   | Vienna       | sun 10    | rain 7   |
| Warsaw       | sun 10    | rain 7   | Warsaw       | sun 10    | rain 7   |
| Washington   | sun 10    | rain 7   | Washington   | sun 10    | rain 7   |
| Wellington   | sun 17    | rain 14  | Wellington   | sun 17    | rain 14  |
| Willinging   | sun 10    | rain 7   | Willinging   | sun 10    | rain 7   |
| Zurich       | sun 10    | rain 7   | Zurich       | sun 10    | rain 7   |

We can't change the weather. But we can always take you where you want to go.

**Lufthansa**



## COMPANIES AND FINANCE: EUROPE

## Doubts over sale of Olivetti's PC division

By John Simkins in Milan

Doubts arose yesterday over the ability of Olivetti to find a buyer for its personal computers division after Mr Roberto Colaninno, chief executive of the troubled Italian information technology company, said he was not certain that a deal could be concluded by the end of the year.

The disposal is central to Olivetti's plans to cut debt by selling assets worth L800bn (\$328bn) this year. Mr Colaninno told a hearing in the lower house of parliament

"We are working urgently with various interested parties in an attempt to conclude [a deal] this year but I am not certain it will be done. Talks with some are at an advanced stage while others are only at the beginning."

Mr Colaninno also warned against setting up a commission of inquiry into Olivetti. "If an inquiry committee was started, Olivetti would lose all its clients the next day," he said. The Senate, Italy's upper house, has already come out against such an investigation.

Mr Colaninno wants to ensure

that a buyer would maintain the subsidiary at its present base near Olivetti's Ivrea headquarters, and aims to safeguard its 1,500 jobs. FIOM, the engineering union, which has been involved in tripartite talks with Olivetti and the ministry of industry, said: "We think there are serious problems in finding a buyer. The PC losses are well above budget and any prospective buyer would be very cautious."

The PC division made a net loss in the first half of L15.8bn. Mr Pierluigi Bersani, industry minister, told the hearing on Tues-

day that Olivetti's management had not yet produced an industrial plan. Olivetti confirmed this yesterday but said it had outlined a strategy focusing on its systems and services arm, telecoms and the Lexicon office products business.

Also on Tuesday, Olivetti disbanded the executive committee set up at the height of its crisis in September, strengthening the powers of Mr Colaninno and the 17-strong board. It said the committee, which acted as an intermediary between management and the board, was no longer needed and

its removal showed a return to normality.

Olivetti, which is required by Consob, the stock market authority, to release monthly debt figures, said its borrowing requirements had stabilised. Net debt at the end of October was L2,551bn, without the sale of an 8.3 per cent stake in the Omnitel mobile phones group, after sales of trade receivables of L2,250bn and deferred payments of L22bn. This gave total net financial requirements of L3,023bn against L3,016bn at the end of September.

## US chain aids 54% advance at Ahold

By Gordon Cramb in Amsterdam

Ahold, the Dutch supermarket group, increased net profits 53.9 per cent in its latest period, the 12 weeks to October 6, to Fl 158.4m (\$81.46m), helped by the inclusion of Stop & Shop, the US chain for which it paid \$1.8bn.

Sales rose 33.7 per cent to Fl 9.3bn. Excluding the 192 outlets in the New England chain, the gain would have been 8.5 per cent. Operating income was ahead 45.8 per cent at Fl 307.8m.

In the US, where Ahold had a number of existing chains, revenues were up 57.1 per cent to \$3.1bn, while operating profits more than doubled from \$48.1m to \$97.8m.

The group said Stop & Shop was "fully meeting expectations", while the contribution from its Edwards stores increased. Of Edwards' 105 outlets, 29 are

## PROFILE Ahold

Market value: \$7.8bn Main listing: Amsterdam

Historic P/E: 28.65

Gross yield: 1.28%

Earnings per share: Fl 9.7

Current share price: Fl 163.9

Share price relative to the AEX index

Earnings per share

President: Coen van der Hoeven

Source: FT Data, AEX, Ahold, Guinness

1993 94 95 96 97 Forecast

## Nedlloyd results hurt by container overcapacity

By Charles Batchelor, Transport Correspondent

Nedlloyd, the Dutch shipping and road haulage group which is merging its container operations with those of P&O of the UK, yesterday reported a net profit of Fl 37m (\$21.6m) in the third quarter, down from Fl 53m in the same period in 1995.

The company, like other container lines around the world, has been adversely affected by overcapacity and pressure on rates. Currency movements have also worked to its disadvantage. It has sought to improve its balance sheet by the sale of its drilling business and other assets.

When the impact of capital gains on the 1995 result is taken into account, the latest quarter showed an improvement of Fl 17m, the company said. Capital gains in the 1995 quarter were Fl 44m compared with Fl 2m this year.

Net profits before extraordinary items in the first nine months fell from Fl 101m to

Fl 42m but after taking into account capital gains from the sale of Neddrill and other assets net profits rose from Fl 146m to Fl 313m.

Earnings per share fell from Fl 2.84 to Fl 1.63 in the third quarter, and during the first nine months from Fl 4.64 before extraordinary items to Fl 1.77. After extraordinary earnings, earnings per share in the quarter fell from Fl 2.35 to Fl 1.63, but rose from Fl 6.68 to Fl 13.81 in the nine months.

Downward pressure on rates is expected to continue in the fourth quarter, normally a weak period for the company, so it expects to make only a "modestly positive" net profit in the year as a whole. In 1995 its net profit before extraordinary items fell from Fl 91m the year before to Fl 49m.

Nedlloyd expects net extraordinary income of Fl 100m, comprising capital gains of Fl 300m, mainly from the sale of Neddrill set against a write-down of Fl 200m on vessels which will be allocated to the merged container business

formed with P&amp;O.

The balance will be reserved to cover Nedlloyd's share in provisions for the reorganisation of P&O Nedlloyd Container Line in 1997.

Operating profits in the container shipping division fell in the third quarter from Fl 32m to Fl 17m an improvement of Fl 27m, after taking account of Fl 42m capital gains on asset sales in the 1995 quarter. Increased volumes, cost reductions and more favourable currency movements compensated for an Fl 80m drop in rates.

Group turnover rose slightly to Fl 17.2bn in the third quarter and from Fl 5.05bn to Fl 5.13bn in the first nine months.

Mr Hendrik Jan Boer, IRIS analyst, said the improved ocean shipping results were the main surprise in the earnings report and accounted largely for the higher-than-expected bottom-line result.

Mr Corne Zandbergen, Bank General's analyst, agreed Nedlloyd's ocean shipping business had done well.

## GAN chairman is sacked after controversy over CIC

By Andrew Jack in Paris

The French government yesterday formally sacked the head of GAN, the troubled state-owned insurance group, in the latest twist to an embarrassing political feud over the group's management.

Mr Alain Lamassouze, budget minister and govern-

ment spokesman, confirmed at the end of a cabinet meeting that Mr Jean-Jacques Bonnaud had been relieved of his functions.

Mr Didier Pfeiffer, managing director of UAP, the French insurance group privatised in 1994, was yesterday nominated to the board of GAN, in a move set to lead to his confirmation as

the new chairman within the next few days.

The French cabinet's decision had been forced by Mr Bonnaud's announcement last week that he had resigned as chairman in spite of pressure from the government, arguing that to do so would have been to admit that he was in error.

Mr Bonnaud had been asked to leave by Mr Jean Arthuis, the economics and finance minister, who judged that the chairman of GAN had not been sufficiently supportive of efforts to privatise CIC, the retail banking network controlled by the insurer.

Others maintain that the sacking of Mr Bonnaud, who

was widely respected within GAN, was revenge for the public controversy over an attempt earlier this year by Mr Alain Juppé, the prime minister, to nominate one of his top assistants to head CIC.

The effort to impose Mr Pierre-Mathieu Dubamel, who had no experience in the banking sector, as head

of CIC, was abandoned after news of its strategy leaked to the French press in February.

The future of Mr Bernard Yoncourt, the chairman of CIC who was appointed instead, is now also in doubt, since he was supported by Mr Bonnaud and had also been subject to a recent public rebuke by Mr Arthuis.

## EUROPEAN NEWS DIGEST

## France to cut Bull stake to below 50%

The French government is to sell at least another 5 per cent of the capital of Bull, taking public-sector ownership of the troubled computer company to below 50 per cent. The operation will take the form of a capital increase, with prospective investors given two weeks to make offers for blocks of at least 1.4m shares, equivalent to about 1 per cent of the group's capital. Offers can come from both new investors and the company's existing shareholders. Buyers of the new shares must agree not to resell them for a year.

Bull said yesterday it thought the state would dilute its direct holding in the company by about seven percentage points, to 30 per cent. This would make room for state-controlled France Télécom to lift its 17 per cent stake by one or two percentage points, while the overall state holding fell below the 50 per cent level.

France Télécom confirmed yesterday it intended to use the operation to lift its interest to between 18 and 19 per cent. *David Owen, Paris*

## Bank Leumi disposal

Bank Leumi, Israel's second-largest commercial bank, yesterday said it had sold for \$190m its controlling stake in Africa-Israel, the property, insurance and tourism conglomerate, to Mr Lev Leviev, an Israeli businessman.

Mr Leviev bought 47 per cent of Africa-Israel's equity and 54 per cent of its voting rights. The deal values the company at \$400m. Bank Leumi's stake in Africa-Israel will be reduced to 26 per cent. Recent banking reforms require Israel's biggest banks to divest significantly from their non-financial holdings.

The Israeli state holds an 85 per cent stake in Bank Leumi. Africa-Israel was sold without Leumi Insurance Holdings, its insurance subsidiary. The unit last year contributed Shk41m (\$12.6m) to Africa-Israel's net profits, which last year totalled Shk110m. Africa-Israel recently approved spinning off the subsidiary, which controls Migdal, a leading Israeli insurance group. The move was part of a plan to sell Migdal to Generali, the Italian insurance group which already holds a stake. *Avi Machlis, Jerusalem*

## Eni greenshoe exercised

The Italian Treasury yesterday exercised the "greenshoe" option in the heavily over-subscribed share offering in Eni, the energy concern, issuing a further 168m shares. The total number of shares sold has therefore risen to 1.265bn, raising about L9,000bn (\$6bn). This makes it the largest secondary offering in continental Europe.

*John Simkins, Milan*

## Bawag offers Internet banking

Bank für Arbeit und Wirtschaft, the Austrian trade union bank, has become one of the first banks in Europe to offer an Internet banking service. Internet access will be grafted on to Bawag's existing online banking service, allowing customers to check their account statements and make domestic payments, and to transfer data into Microsoft's Money 97 financial planning software.

The new banking service was set up for Bawag by computer group Unisys. Booz-Allen Hamilton, the management consultants, estimate the cost of setting up a fully functioning Internet banking site at only \$1m-\$2m, with running costs only one-quarter to one-third those of a traditional banking operation.

*George Graham, Banking Correspondent*

Comments and press releases about international companies can be sent by e-mail to [international.companies@ft.com](mailto:international.companies@ft.com).

Notice to the holders of Danisco A/S  
5 per cent convertible bonds 2004

## Required redemption notice

Notice is hereby given that Danisco's board of directors has decided to call all the outstanding convertible bonds for redemption on 21 February 1997. The redemption will be made in accordance with condition 7 (c) of the Terms and Conditions of the bond issue, which states that the bonds may be redeemed prematurely provided that, for a minimum of 20 consecutive trading days, Danisco shares have traded at a price equivalent to or exceeding 130 per cent of the conversion price of DKK 252 per share of DKK 20 nominal value, corresponding to at least DKK 327.6. As Danisco shares have been traded at prices above this level since 26 September 1996 this condition has been fulfilled.

## Conversion right

Instead of redemption, bondholders may choose to convert their bonds into shares. A bondholder who prefers to convert into shares must give notice before the close of business on Friday 17 January 1997 as no conversion can be made during the period from 20 January 1997 to 21 February 1997 according to the Terms and Conditions of the bond issue.

Bondholders who wish to convert their bonds should contact their Danish custodian bank or Unibank at the address given below and request a conversion form.

The current Conversion Price is DKK 252 per share. At this price Bondholders who are holding a principal amount of DKK 10,000 and who decide to convert their bonds will receive 39 shares of DKK 20 nominal value in Danisco A/S. Fractions of shares will not be issued on conversion but any excess bond value will be paid in cash. To this sum interest accrued from 21 February 1996 to the date of conversion will be added in accordance with condition 6 (f) of the Terms and Conditions of the bond issue. The Conversion Price is subject to adjustment in accordance with condition 6 (b) of the Terms and Conditions.

In respect of any Bonds which remain unconverted on expiry of the conversion period, then, in accordance with condition 6 (d) of the Terms and Conditions of the bond issue, the Trustee may, at its absolute discretion (and without any responsibility for any loss occasioned thereby), decide whether such bonds will be converted in the period from 6th to 11th of February 1997.

## IMPORTANT - for illustration only

Bondholders should be aware that, as of the date of this notice the value of the shares received on conversion is substantially higher than the redemption value of the bonds.

## Example:

Based on a closing price on 22 November 1996 of DKK 336, a holder of bonds for a nominal value of DKK 10,000 who chooses to convert these bonds would receive the following:

39 shares of a market price of DKK 336

Plus excess bond value (cash)

Total value

DKK 13,104

DKK 172

DKK 13,276

Accrued interest at a rate of 5 per cent accrued from 21 February 1996 to the conversion date should be added to the above amount.

Bondholders in any doubt as to what action they should take should seek professional advice.

Any shares issued in connection with the conversion will rank pari passu in all respects with the existing shares in Danisco A/S and be eligible for all dividends declared or paid at from the accounting year 1996/97. Assuming full conversion of the bonds, the number of outstanding shares will increase by approximately 8 per cent to 59,923,232 shares.

## Paying and Conversion Agent

Unibank A/S and London Branch

Emission London Branch

Torvegade 2 107 Cheapside

1786 Copenhagen V London EC2V 6DA

The Trustee has given its consent to the issue of this required redemption notice, but such consent shall not be construed as giving advice, investment or otherwise to the Bondholders.

Copenhagen, 26 November 1996

Danisco A/S

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**hannover re**

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**hannover re**

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Phone +49/511/56 04-0, Fax +49/511/56 04-188

## Wells Fargo &amp; Company

US\$200,000,000

Floating rate subordinated notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the interest period 20 November 1996 to 31 December 1996 the notes will carry an interest rate of 5.50% per annum. Interest payable on the relevant interest payment date 31 December 1996 will amount to US\$48.89 per US\$10,000 note and US\$48.89 per US\$1,000,000 note.

Paying Agents

Bankers Trust Company

London EC2A 3JE

Bankers Trust Luxembourg S.A.

14 Boulevard F.D. Roosevelt

L-2450 Luxembourg

COMPANIES AND FINANCE: EUROPE / AFRICA

# Anglo American comes good on its promise

JCI is S Africa's first mining house to come under black investors' control, writes Mark Ashurst

Next to the inauguration of President Nelson Mandela, this week's sale of mining house JCI is the most spectacular transfer of power in South Africa since it became a democracy in April 1994. Anglo American, the white-owned conglomerate that dominates the local economy, has sold its controlling stake in JCI to a consortium led by a former inmate of Robben Island, the notorious jail for political prisoners. The deal gives birth to South Africa's first black-controlled mining house.

Anglo has sold 34.9 per cent of JCI to the African Mining Group, a consortium of at least eight black investors, for R2.8bn (\$610m). The lead buyer is Capital Alliance, an insurance and financial services group whose chairman, Mr Mzi Khumalo, spent 12 years as a political prisoner on Robben Island until 1990.

The deal fulfils a promise made on the eve of the all-

race election, when Anglo announced that it would sell its controlling stakes in a broad-based consortium of black buyers at a discount of 7 per cent to the market. African Mining has acquired JCI at a premium. Its bid price of R54.50 a share is broadly in line with the JCI's net asset value and 10 per cent above the market price.

"We are convinced of the fundamental value of JCI, and we think it is currently undervalued both in terms of its assets and its potential," Mr Khumalo said in an interview with the FT.

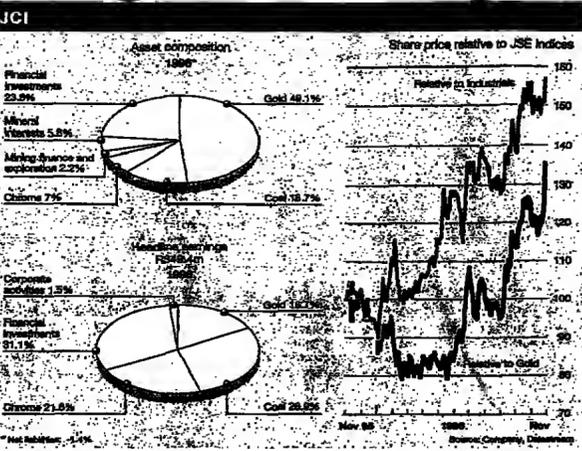
It had been impossible to acquire JCI at a discount because of competition from a rival consortium led by New Africa Investments, South Africa's largest black company.

Mr Julian Oglivie Thompson, Anglo chairman, said

JCI had been sold to the highest bidder. Their choice will disappoint Mr Cyril Ramaphosa, the secretary-general of the African National Congress and a former leader of the National Union of Mineworkers. Mr Ramaphosa quit politics to join New Africa in May and was widely tipped as the frontrunner in the race for JCI. New Africa was part of the consortium that bought Johnnic - and last month Mr Ramaphosa was elected chairman of the company whose portfolio includes an array of minority stakes in mine chip industrial stocks.

Mr Khumalo said members of the African Mining consortium had concentrated solely on acquiring JCI - unlike New Africa which he said had spread itself between the two bids. "We are very clear that we are moving into a controlling position," he said.

Both Johnnic and JCI were unbundled from Johannesburg Consolidated Invest-



ments in 1995, while the group's platinum interests found a new home in Anglo American Platinum. "We separated the other interests because we wanted to propagate the concept of the mining finance house," recalls

Mr Michael Spicer, Anglo's public affairs director. However, that objective is far from guaranteed.

The traditional concept of a mining finance house - whereby mines are administered by a head office, which

retains a minority shareholding and charges additional fees for management services - has become increasingly controversial. Some analysts and foreign investors have blamed the structure for the discount to net

asset value in the share price of the biggest South African mining house. "We will look at an appropriate capital structure within a year or so. Our objective is to unlock as much value as possible and we are keeping an open mind," says Mr Khumalo.

JCI's operating interests span gold, coal, chrome and minerals; the group also has an indirect stake in the Pretoria gold mine in Ghana, and new gold prospects in Ethiopia, Mali and the Ivory Coast.

Mr Oglivie Thompson said Anglo would retain 13 per cent in JCI, which may be diluted to about 7 per cent by a public offer. Details will be finalised by February 28, but the consortium is certain to include at least three unlisted, black-controlled holding companies: Thabe Co-ordinated Network Investments and African Renaissance.

Mr Alexander Wilmot-Stewart, director of corporate finance at SBC Warburg and adviser to the consortium, said no member would hold more than 20 per cent of JCI.

See Lex

# Dexia expects strong results

By Andrew Jack in Paris

Dexia, the banking group formed by the merger of Crédit Local de France and Crédit Communal de Belgique, said yesterday it expected new loans during 1996 to amount to FF7,000bn (\$19,260bn).

Mr Pierre Richard, chairman, predicted strong results for the full year, up on the combined results of the two banks for 1995, and said their total activity stood at FF6,100bn for the 10 months to the end of October, up 118 per cent on the same period last year.

He was speaking the day after the first board meeting of Dexia, which is formally operating following approval by shareholders of both banks for the new structure, and a quotation of shares of Crédit Communal de Belgique on the Belgian stock exchange.

Mr Richard said that he expected the group to pay a dividend in 1996 at least equivalent to last year's level, and called Dexia no longer a "Franco-Belgian" but a "European" institution.

He said that he was considering significant additional acquisitions.

Mr Richard also stressed his belief in the importance of greater decentralisation of power from the central government to local authorities, which are the principal clients of Dexia in France and elsewhere.

# Russian commercial bank announces plan to raise \$1bn

By Christia Freedland in Moscow

Stolichny Savings Bank, a leading Russian commercial bank, yesterday announced plans to raise \$1bn to finance its attempt to revive Agroprombank, the Soviet-era farmers' bank Stolichny acquired last week.

Mr Alexander Smolensky, president of Stolichny, said he hoped to raise the money from European commercial banks and western

financial institutions, including the World Bank and the European Bank for Reconstruction and Development.

The ambitious plan was part of Stolichny's robust reaction to sharp criticism of the Agroprombank deal, in which the commercial bank won a controlling stake for R61,900bn (\$2.8bn).

Stolichny also pledged to grant Agroprombank a five-year loan of R61,000bn, although in past auctions investment obligations

have often quietly gone unfulfilled.

The 50 per cent plus one share stake in Agroprombank was sold in a public tender formerly open to all qualified Russian banks. But some Russian critics have said the deal is part of a pattern of privatisations with which the Kremlin has sought to reward its political backers.

Stolichny is one of the group of six banks and businesses which financed President Boris Yeltsin's

successful re-election campaign. The group meets regularly and two of its members have been elevated to key positions in the government.

But Stolichny executives, speaking at a press conference with government officials, yesterday brushed off the attacks and presented their strategy for turning around the ailing Agroprombank.

Analysis said the acquisition of Agroprombank, whose 1,200 branches form the second-largest

retail network in Russia, could help Stolichny to establish itself as Russia's leading private retail bank.

Mr Smolensky said that the controversy surrounding the deal had deterred him from immediately merging the two banks.

However, he said that they would operate in tandem, and on January 1 1997 Stolichny would take on a new name to reflect the partnership: SSB Agro (Stolichny Bank Sberzhenie Agro).

He said his priority would be personnel training and replacing the outdated equipment at Agroprombank with a computer network connecting all of its branches.

But Mr Smolensky promised not to make any significant changes in the formerly state-owned bank's management, and according to the terms of the sale at least 60 per cent of Agroprombank's portfolio must remain in agricultural lending.

# Mixed nine months for Israeli industry groups

By Judy Dempsey in Jerusalem

Koor and Clal, two of Israel's largest industrial holding groups, yesterday reported markedly different results, with Koor announcing a 9.4 per cent rise in net income for the first nine months of the year and Clal a 27 per cent fall.

The results reflect shifting management strategies as Koor, headed by Mr Benny Gaon, started a radical restructuring early last year aimed at hiving off part of its retailing side and building core businesses based on telecommunications and electronics, agrochemicals and construction.

Clal, whose chairman Mr David Wainshal recently announced he was to step

down, is to embark on its own restructuring programme once Mr Yitzhak Kaul, chairman of Bezeq, the state-owned telecoms network, takes over next April.

Koor's net profits were driven by a 17.5 per cent rise in exports for the third quarter compared with the previous year, despite the overvalued shekel and high interest rates. An interim dividend of Shk1.5 was paid.

Net income for the nine months rose from \$14m to \$164.3m on a 2 per cent increase in sales from \$2.59bn to \$2.65bn. Earnings per American Depositary Share slipped from 50 cents to 41 cents. During trading on the Tel Aviv Stock Exchange, Koor yesterday lost 0.5 per cent, closing at Shk280.92.

Analysis said the results were in line with expectations. Koor last year had net profits of \$156m on sales of \$3.5bn, with exports accounting for nearly one-third of sales.

Clal's net income over the nine months plunged from Shk150.6m to Shk110.4m (\$34m) on a slight increase in sales from Shk3.5bn to Shk3.96bn. Profitability was hit by steep losses at its Scitex subsidiary, the maker of printing and video products. Scitex reported a net loss of \$15m for the third quarter after a sharp fall in demand in the graphic arts market.

Last year, Clal had net profits of Shk184m on sales, excluding insurance income, of Shk4.8bn. Its shares rose from Shk72.74 to Shk73.65 in Tel Aviv yesterday.

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THE RESHAPING OF GENERALE DES EAUX

Générale des Eaux's energetic new chief, Jean-Marie Messier, is transforming the French conglomerate. David Owen asks him whether activity means productivity

Pursuing new ambitions

He is among the youngest of French business leaders. And he is transforming one of the country's biggest and most traditional conglomerates with relish and speed. Scarcely five months after being made president of Générale des Eaux, France's largest private employer, and two years after his arrival from Lazard Frères, Mr Jean-Marie Messier has:

- Halted the growth of the company's FFr54bn (\$10.42bn) debt, which was supported by shareholders' funds of just FFr20bn at the end of last year.
- Identified environmental services and communications as the two main engines of future growth.
- Embarked on a root-and-branch restructuring of property, building and public works operations. This will involve a progressive reduction of the company's exposure to property risk. As with many French groups, property is the main source of Générale des Eaux's recent problems, and the principal reason for 1995 losses of FFr3.7bn.
- Forged a strategic alliance with British Telecom-

munications in pursuit of his ambition to turn the company into France Télécom's chief competitor in the FFr117bn French telecoms market.

- Stoked curiosity in the UK, principally by acquiring two train operating companies, which have given Générale des Eaux 18 per cent of the domestic rail services market.
- Taken the company out of the catering and private hospital businesses.
- Installed more collegial management systems and a new generation of managers who will shape the still lumbering group's development in the 21st century.

Given the sprawling nature of Générale des Eaux, such frenetic activity was badly needed, and one has only to look at the bewildering array of the company's holdings - it owns 27 per cent of the Parc Astérix theme park, for example, and is the largest car-park operator in France - to know there is still much to be put right. Moreover, Mr Messier must prove he can generate underlying profits growth.

In an interview in the

group's Paris headquarters, the Générale des Eaux president explains that the majority of the holdings are, in effect, for sale. "The message is clear," he says. "Apart from *noyaux durs* [the web of cross-shareholdings many large French companies use to protect against hostile takeover] all our minority participations are earmarked to leave the group."

He believes the sheer number of businesses in which the group has peripheral holdings is an advantage, since it means he can pick and choose what to sell and when to sell it. About a year ago, he says, he was approached "in an insistent manner" to sell Générale des Eaux's 15 per cent stake in Bienheim, the UK-based exhibitions organiser, for £3 a share. "I refused... At the end I sold this stake at the end of 1996 and not the end of 1995. And I sold it for £5 a share, not £3 a share."

All told, he says, he has made FFr13bn worth of disposals this year "without having left a single big area of activity". Next year's aim is to cut the company's debt - which was growing until this year at a rate of FFr6bn

to FFr7bn a year - by "at least FFr10bn-FFr15bn". He has predicted with characteristic boldness that 1997 profits will amount to "at least FFr4bn", well above the previous high of FFr3.4bn in 1994, and probably enough to generate a double-digit return on equity. In France, where shareholder value is relatively novel concept, that would be the limit of most managers' ambitions. But Mr Messier aims to push this up to 15 per cent by 1999.

If this target is reached, it will be largely because of the performance of the four groups of businesses the Générale des Eaux president refers to as "environmental services" - water, energy, waste and transport. He expects these together to generate more than half of the group's turnover and cash flow in years to come. "Our ambition is to be the world leader in environmental services," he says.

He aims to branch out from the local authorities that the company has traditionally served in this area to attract new business customers. He says the group recently signed a deal with

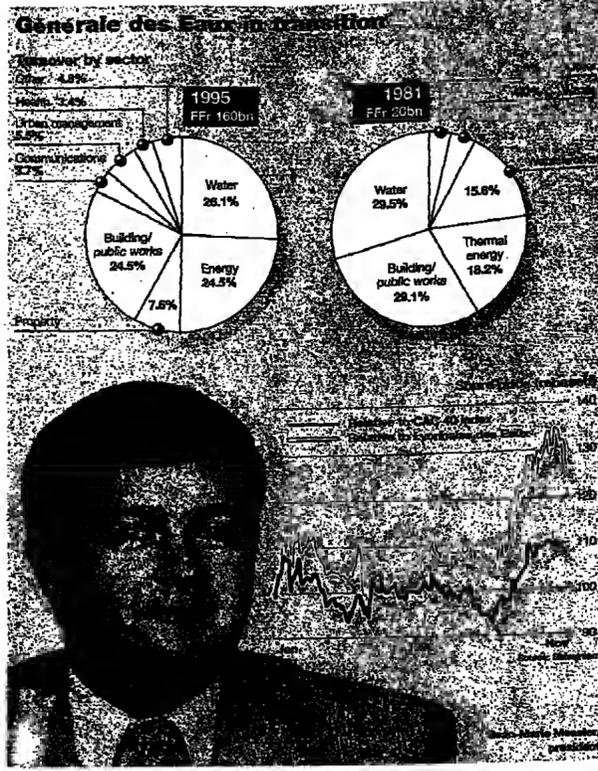
Renault under which it will "progressively" take over the handling of waste from the French carmaker's 40 European industrial sites. International markets are becoming increasingly important for the company, despite Mr Messier's acknowledgement that in some areas, particularly Asia, it was slow off the mark. Strikingly, the group established its first permanent delegation in south-east Asia only in September, in Singapore.

This is one of a number of surprising gaps in the company's make-up that Mr Messier has moved to fill in the past two years. Another was the lack, until January 1995, of an executive committee. Such lacunae were symptomatic of the autocratic management style of Mr Guy Dejouany, Mr Messier's septuagenarian predecessor. This style was no longer appropriate for such a large company, as recently as 15 years ago, annual turnover was just one-eighth of today's FFr10bn.

Similarly, the group is only now bringing its accounting norms into line with international practice - a task so complex that Mr Messier thinks it could take two to three years. Once this is completed, a stock market quotation outside France is a strong possibility.

Mr Messier also wants rapid growth from the group's fast-developing communications business. From a just FFr2bn last year, he expects the unit to account for more than 15 per cent of Générale des Eaux's turnover and more than 25 per cent of cash flow within three to four years. The company already operates France's second-largest mobile telephone network; Mr Messier aims to make it France Télécom's biggest competitor across all segments after market liberalisation in 1998.

The group counts among its interests in this area a 20 per cent holding in Canal



Plus, the French pay-TV company that recently announced plans to merge with the European interests of NetField. "We think that on a commercial level, the worlds of telecoms and images are going to get closer and closer together," Mr Messier says. "Behind the capitalistic link, there is a real co-operative logic."

The group's French cable interests, however, will only be developed if cable offers the most cost-effective access to consumers. "What interests me," Mr Messier says, "is providing a value-added service. What technology we use to provide it does not really matter. I think one can say that... 1997 will be the year of decision on cable."

One business definitely on offer is Générale de Santé, Europe's biggest private hos-

pital operator, whose principal operations are in France and the UK. Mr Messier hopes to attract an acceptable offer for both halves of the business, although he admits the French and UK markets are very different. He says the group may retain a minority interest in the business for "a transitional period". Nevertheless, "we will no longer be a health service operator by the end of 1997."

The Générale des Eaux chairman agrees it is his company's good fortune that there is a strong tradition of private enterprise in the provision of water services in France, a country where state involvement is still so pervasive in many sectors. (The company was granted the water concession for Lyons, France's second-largest city, as long ago as 1853.)

This expertise, built up over many years, has put both Générale des Eaux and arch-rival Lyonnaise des Eaux in a strong position to compete for contracts in markets which are only now being opened up to private operators.

But although the group is well-placed in some respects, much more needs to be done. After last year's heavy losses, Mr Messier is predicting operating profits of FFr3.7bn and net profits of FFr1.5bn, the latter heavily affected by exceptional losses. Next year, he says, net profits should be FFr4bn. But although he is targeting a 15 per cent return on equity, this year the rate, based on 1996 figures for shareholders' funds, would be just 6 per cent. Mr Messier must prove he has not mistaken activity for productivity.

UK proves fertile ground for growth

The UK is the only country outside its domestic market where Compagnie Générale des Eaux operates in all its main sectors, writes Jane Marinson.

In just 10 years the French group has bought or set up 53 companies covering 11 industries in its cross-Channel neighbour. Through General Utilities, its UK subsidiary, it operates in such sectors as water supply, waste management, transport, telecoms, healthcare and construction. GU contributed £1.5bn (\$2.5bn) to group revenues last year and is expected to provide 10 per cent of the total in 1996, when it will confirm its position as CGE's largest international subsidiary.

Mr Jean-Claude Banon, GU managing director, says that acquisitions - which sparked CGE's UK business after the 1986 purchase of

an energy management company - are less likely than ever before to be the company's main engine for growth. "The mood at the moment is to trim financially," he says, "and then we can think again of making acquisitions."

Mr Banon, known as "JC" by staff at the company's London headquarters in St James's, believes that there are strong growth opportunities in the UK, particularly in the areas of waste, environmental services and transport. Through Connex Rail, its transport arm, the company has won two rail franchises in the south-east of England and is bidding for up to two more.

Last year, GU made a bid for Mid Kent Holdings, a water supply company in the south of England, in partnership with Saur, another French group. This deal, which is being investigated by the Monopolies and

Mergers Commission, is part of the company's long-term approach, Mr Banon says. It is "not a growth initiative", but a way of solving a resource issue. The two French groups own neighbouring water companies which have suffered shortages in the past year.

This "long-term" attitude is behind the group's 40 per cent stake in General Cable, the telecoms company which has been subject to takeover speculation. Despite the industry's "changing landscape", Mr Banon believes GU will maintain its "strong commitment to cable".

GU's approach in the UK also depends on the experience to be gleaned from various privatisation programmes. "We believe that what this country is doing is exportable," Mr Banon says.

**JCI Limited**

The Randfontein Estates Gold Mining Company, Witwatersrand, Limited

(Registration number 01/02051/00)  
("Randfontein Estates" or "the Company")  
(Incorporated in the Republic of South Africa)

**CAPITALISATION SHARE AWARD - RIGHT OF ELECTION TO RECEIVE INSTEAD AN INTERIM DIVIDEND (NO.128) AND TO SUBSCRIBE FOR NEW SHARES**

The directors of Randfontein Estates have resolved to award capitalisation shares ("the Capitalisation Award") to shareholders registered at the close of business on Friday, 27 December 1996 ("the Record Date"). Shareholders may elect instead to receive an interim dividend of 50 cents per share. Shareholders making this election will then be given the opportunity to apply the dividend in subscribing for new ordinary shares in the Company ("the Subscription").

Shareholders receiving the Capitalisation Award or electing the Subscription will be issued new ordinary shares in Randfontein Estates. The number of new shares to which shareholders will be entitled will be determined by applying to their shareholdings the ratio that 52.5 cents bears to the weighted average traded price of Randfontein Estates ordinary shares on the Johannesburg Stock Exchange ("the JSE") during the three day period ending Thursday, 30 January 1997 ("the Calculated Price"). Based on the Calculated Price, the total value that each shareholder will receive per share held on the Record Date will be equivalent to 52.5 cents.

The purpose of the Capitalisation Award and the Subscription is to enable Randfontein Estates to retain funds in the Company as working capital and assist in financing the proposed exploitation of the South Deep at the Doornkop section of the mine. The extent to which shareholders elect these two alternatives will influence the amount and timing of any future funding requirements.

The alternatives to the dividend provide shareholders with flexibility to select the alternative that best suits their tax circumstances and cash requirements.

The new ordinary shares to be issued pursuant to the Capitalisation Award will be issued as fully paid ordinary shares of R0.20 each by way of a capitalisation of part of Randfontein Estates' share premium account and, with any shares subscribed for in terms of the Subscription, will rank *pari passu* in all respects with the Randfontein Estates ordinary shares presently in issue. The issue of new shares will only be made to ordinary shareholders of Randfontein Estates on the basis of whole shares. All fractions of new shares will be aggregated and sold for the benefit of the relevant shareholders. Subject to the approval of the JSE, the new Randfontein Estates shares to be issued will be listed on the JSE with effect from the commencement of business on Wednesday, 5 February 1997. It is expected that the new Randfontein Estates shares will also be listed on The London Stock Exchange and the Paris Bourse with effect from the same date.

Documentation, which is subject to the approval of the JSE, containing the full details of the right of election will be posted to shareholders on Friday, 3 January 1997. The election period will be extended by 7 days from the customary three weeks to enable shareholders to receive, complete and return the election forms in time. The completed election forms must therefore reach the transfer secretaries by no later than 16h00 on Friday, 31 January 1997. Should a valid election form not be timely received, capitalisation shares will be awarded.

The register will be closed from Saturday, 28 December 1996 to Saturday, 4 January 1997, both dates inclusive. Currency conversion for payments from London will take place on Monday, 5 February 1997. It is expected that share certificates in respect of the new Randfontein Estates ordinary shares and, if applicable, cheques in respect of the interim dividend and shares sold, will be posted to shareholders on Wednesday, 5 February 1997.

Holders of Share Warrants in Bearer will not be entitled to participate in the Capitalisation Award and the Subscription but will only be entitled to receive an interim cash dividend upon presentation of coupon No.128, in terms of an announcement to bearer holders dated 5 February 1997.

However, holders are reminded that they may convert their Warrants to registered shares and, provided they appear on the register by the Record Date, may then participate in the Capitalisation Award and the Subscription.

By order of the Board

JCI Limited  
Secretaries  
Per: R M Tsamai

Head and registered offices:  
Consolidated Building  
Cnr. Fox and Harrison Streets  
Johannesburg 2001  
(P.O. Box 590, Johannesburg 2000)  
London Secretaries:  
JCI (London) Limited  
6 St James's Place, London SW1A 1NP.

**JCI Limited**

Western Areas Gold Mining Company Limited

(Registration number 20/0209/00)  
(("Western Areas" or "the Company")  
(Incorporated in the Republic of South Africa)

**CAPITALISATION SHARE AWARD - RIGHT OF ELECTION TO RECEIVE INSTEAD AN INTERIM DIVIDEND (NO.50) AND TO SUBSCRIBE FOR NEW SHARES - OFFER TO ACQUIRE NEW SHARES**

The directors of Western Areas have resolved to award capitalisation shares ("the Capitalisation Award") to shareholders registered at the close of business on Friday, 27 December 1996 ("the Record Date"). Shareholders may elect instead to receive an interim dividend of 40 cents per share. Shareholders making this election will then be given the opportunity to apply the dividend in subscribing for new ordinary shares in the Company ("the Subscription"). In addition, JCI Limited will offer to acquire from shareholders any new ordinary shares received in terms of the Capitalisation Award and Subscription.

Shareholders receiving the Capitalisation Award or electing the Subscription will be issued new ordinary shares in Western Areas. The number of new shares to which shareholders will be entitled will be determined by applying to their shareholdings the ratio that 42 cents bears to the weighted average traded price of Western Areas ordinary shares on the Johannesburg Stock Exchange ("the JSE") during the three day period ending Thursday, 30 January 1997 ("the Calculated Price"). Based on the Calculated Price, the total value that each shareholder will receive per share held on the Record Date will be equivalent to 42 cents.

JCI Limited has undertaken to provide a facility for shareholders receiving the Capitalisation Award or electing the Subscription to dispose of these new shares to JCI Limited at the Calculated Price. The effect of such a disposal will be the receipt of a cash payment of 42 cents per share held on the Record Date, which is 5% higher than the dividend of 40 cents per share.

The purpose of the Capitalisation Award and the Subscription is to enable Western Areas to retain funds in the Company that will assist in financing the further exploitation of the South Deep section of the mine. The extent to which shareholders elect these two alternatives will influence the amount and timing of any future funding requirements.

The alternatives to the dividend, together with the undertaking by JCI Limited to acquire the new shares issued by Western Areas, provide shareholders with flexibility to select the alternative that best suits their tax circumstances and cash requirements.

The new ordinary shares to be issued pursuant to the Capitalisation Award will be issued as fully paid ordinary shares of R1 each by way of a capitalisation of part of Western Areas' share premium account and, with any shares subscribed for in terms of the Subscription, will rank *pari passu* in all respects with the Western Areas ordinary shares presently in issue. The issue of new shares will only be made to ordinary shareholders of Western Areas on the basis of whole shares. All fractions of new shares will be aggregated and sold for the benefit of the relevant shareholders. Subject to the approval of the JSE, the new Western Areas shares to be issued will be listed on the JSE with effect from the commencement of business on Wednesday, 5 February 1997.

Documentation, which is subject to the approval of the JSE, containing the full details of the right of election will be posted to shareholders on Friday, 3 January 1997. The election period will be extended by 7 days from the customary three weeks to enable shareholders to receive, complete and return the election forms in time. The completed election forms must therefore reach the transfer secretaries by no later than 16h00 on Friday, 31 January 1997. Should a valid election form not be timely received, capitalisation shares will be awarded.

The register will be closed from Saturday, 28 December 1996 to Saturday, 4 January 1997, both dates inclusive. Currency conversion for payments from London will take place on Monday, 5 February 1997. It is expected that share certificates in respect of the new Western Areas ordinary shares and, if applicable, cheques in respect of the interim dividend and shares sold, will be posted to shareholders on Wednesday, 5 February 1997.

By order of the Board

JCI Limited  
Secretaries  
Per: R M Tsamai

Head and registered offices:  
Consolidated Building  
Cnr. Fox and Harrison Streets  
Johannesburg 2001  
(P.O. Box 590, Johannesburg 2000)  
London Secretaries:  
JCI (London) Limited  
6 St James's Place, London SW1A 1NP.

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| 0400      | 11,73     | 12,91     | 13,57     |
| 0430      | 11,73     | 12,91     | 13,57     |
| 0500      | 11,73     | 12,91     | 13,57     |
| 0530      | 12,47     | 11,83     | 11,83     |
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| 0700      | 12,45     | 11,88     | 12,24     |
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| 0800      | 11,72     | 11,85     | 11,85     |
| 0830      | 21,19     | 17,50     | 18,72     |
| 0900      | 21,19     | 17,50     | 18,72     |
| 0930      | 21,19     | 17,50     | 18,72     |
| 1000      | 21,19     | 17,50     | 18,72     |
| 1030      | 21,19     | 17,50     | 18,72     |
| 1100      | 17,50     | 27,40     | 28,70     |
| 1130      | 17,50     | 27,40     | 28,70     |
| 1200      | 17,50     | 27,40     | 28,70     |
| 1230      | 17,50     | 27,40     | 28,70     |
| 1300      | 17,50     | 27,40     | 28,70     |
| 1400      | 17,50     | 27,40     | 28,70     |
| 1430      | 17,50     | 27,40     | 28,70     |
| 1500      | 17,50     | 27,40     | 28,70     |
| 1530      | 18,00     | 17,91     | 18,00     |
| 1600      | 24,23     | 22,50     | 22,50     |
| 1630      | 24,23     | 22,50     | 22,50     |
| 1700      | 179,25    | 104,29    | 123,34    |
| 1730      | 22,50     | 179,89    | 215,01    |
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| 2130      | 17,85     | 17,73     | 18,46     |
| 2200      | 17,85     | 17,73     | 18,46     |
| 2230      | 17,85     | 17,73     | 18,46     |
| 2300      | 11,73     | 12,91     | 13,57     |
| 2330      | 11,88     | 17,54     | 18,19     |
| 2400      | 11,88     | 17,54     | 18,19     |

For the interest period 25th November 1996 to 25th February 1997 the Notes will carry a Rate of Interest of 6.51406 per cent per annum, with a Coupon Amount of £1,640.14 per £100,000 Note, payable on 25th February 1997.

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COMPANIES AND FINANCE: THE AMERICAS

# Bell Atlantic lifts the cloud from Iusacell

The US group's Mexican buy demonstrates its commitment to investment in the country

The hidden political risks of investing in Mexico became evident this week when Bell Atlantic of the US announced it was spending \$200m to take control of Iusacell, the struggling Mexican cellular telephone operator, and buy out a Mexican partner who had become a political liability for the company.

Bell Atlantic announced on Tuesday it was acquiring a controlling interest in Iusacell's voting stock from Mr Carlos Peralta and his family. The US company said it would exchange part of its non-voting shares for the Peralta family's voting shares at a premium of \$50m.

It said the share-swap would not affect the aggregate ownership of the company, which would remain 48 per cent for the Peralta group and 42 per cent for Bell Atlantic.

In addition, Bell Atlantic said it would lead Iusacell \$150m in subordinated debentures convertible into Iusacell voting shares.

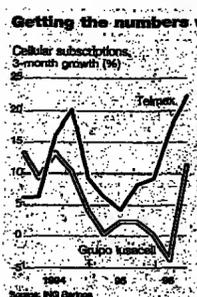
The announcement was welcomed by the stock markets in Mexico City and New York, where Iusacell's American Depository Receipts (ADRs) rose \$1.675 on Tuesday from Monday's close of \$7.

"The takeover demonstrates Bell Atlantic's commitment to its Mexican investments," said Mr Patrick Jurczak, a telecommunications analyst with ING Barings in New York. "Eliminating Mr Peralta's control over Iusacell also removes the political cloud that was hanging over the company."

Mr Peralta's business grew rapidly during the administration of Mr Carlos Salinas, Mexico's president from 1988 until December 1994.

It was from the Salinas government that Mr Peralta obtained his concession to operate cellular telephony, thereby becoming the only competitor to Telcel, Mexico's privatised telecommunications monopoly.

In June 1994, six months after Mexico joined the North American Free Trade Agreement, Mr Peralta floated his telecommunications



for a licence to operate basic telephony services with fixed wireless technology.

Stock market analysts said they expected the licence would be forthcoming now that Mr Carlos Peralta was out of the way. "Mr Peralta's links to Mr Raúl Salinas affected the government's

willingness to grant an operating licence for Iusacell's fixed wireless technology," Mr Jurczak said.

Mr Steve Fleischer, a spokesman for Bell Atlantic, said the US operator would start work in Mexico by seeking to recapture the market share Iusacell has

lost to Telcel, Telcel's cellular telephone company, over the past two years.

"Over the past 12 months, Telcel has gained more than 182,000 subscribers; Iusacell about 1,100," says an ING Barings report. "Telcel now has a penetration rate almost double that of Iusacell - 0.6 versus 0.3 per 100 inhabitants." Iusacell has not made a profit since its flotation on the New York Stock Exchange and has thus not paid out any dividends.

Nevertheless, market analysts believe the company could carve a niche in Mexico's soon-to-be deregulated telecommunications market, particularly if it obtains a licence to operate fixed wireless telephony - a cost-effective option for Mexico's rural areas.

Leslie Crawford



Carlos Peralta, whose links to the former ruling family were not looked upon kindly by Ernesto Zedillo's government

AMERICAS NEWS DIGEST

## Cut in provisions lifts Scotiabank

Lower loan loss provisions and strong investment banking business helped Bank of Nova Scotia increase annual earnings by 22 per cent. The bank, Canada's fourth biggest and a recent favourite among investors, lifted its quarterly dividend by 3 cents, to 37 cents a share. The increase is the second in the past year.

Earnings rose to C\$1.07bn (US\$799m), or C\$4.08 a share, in the year to October 31, from C\$876m, or C\$3.38, in 1995. Return on equity improved to 15.5 per cent from 14.3 per cent. Loan loss provisions dipped to C\$80m from C\$560m. Assets stood at C\$157.3bn on October 31, 6.8 per cent higher than a year earlier.

The 1996 performance slightly exceeded analysts' expectations, and BNS shares were up 15 cents to C\$46 at midday in Toronto yesterday.

BNS has the widest international operations among the Canadian banks. It has stakes in financial institutions in several emerging markets, including in Grupo Financiero Inverlat, a Mexican group.

Bernard Simon, Toronto

## Rating upgrade for CAF

Standard & Poor's has upgraded its credit rating of the Andean Development Corporation (CAF), the multilateral lending institution based in Caracas, Venezuela. The CAF said its short and long-term credit ratings were increased to A-2 and BBB-plus, respectively, based on the institution's solid financial results in 1996.

Among other factors, S&P judged favourably "the economic performance of the member countries during this last year", CAF said. The member countries of CAF are Venezuela, Colombia, Ecuador, Peru and Bolivia.

Raymond Colitt, Caracas

## Bombardier climbs 22%

Bombardier, the Canadian aerospace and transit equipment group which owns Shorts of Belfast, posted net profit of C\$1.8m (US\$68.5m), or 27 cents a share, up 22.5 per cent from C\$74.9m, or 22 cents, a year earlier. Revenues were C\$2bn, up 23 per cent from C\$1.6bn.

Nine-month earnings were C\$258.9m, or 75 cents a share, up from C\$207.5m, or 61 cents, on revenues of C\$5.5bn against C\$4.1bn.

Robert Gibbens, Montreal

## Electric bus venture

Canada's Western Star Trucks and US aerospace group Lockheed Martin will jointly make hybrid electric buses for North American cities. Lockheed will supply the drive systems for the low-floor buses, to be made by Western Star at its Ontario and US plants from late-1997. The vehicles use an engine-generator set and batteries for energy.

Robert Gibbens

## Spain firm on airline

Spain has no plans to sell its stake in Aerolíneas Argentinas, the country's industry and energy minister said yesterday. Spain will "continue to be involved in the operation, the management and the personality of the company", Mr Josep Figue told the Clarín newspaper in Buenos Aires.

Spanish state-owned airline Iberia Líneas Aereas de España holds a 20 per cent stake in Aerolíneas, while the government itself owns about 45 per cent through its 100 per cent ownership of Iberia and through a holding company.

Reuter, Buenos Aires

NEW ISSUE

This announcement appears as a matter of record only.

27th November, 1996



**NIHON DORO KODAN**

**- JAPAN HIGHWAY PUBLIC CORPORATION -**  
(Incorporated in Japan pursuant to the Nihon Doro Kodan Law)

**U.S. \$300,000,000**

**6% per cent. Guaranteed Bonds Due 2006**

unconditionally and irrevocably guaranteed as to payment of principal and interest by

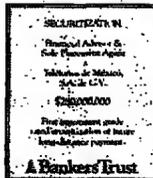
**JAPAN**

Issue Price 99.655 per cent.

- |                             |                                         |
|-----------------------------|-----------------------------------------|
| Nomura International        | Sakura Finance International Limited    |
| Merrill Lynch International | J.P. Morgan Securities Ltd.             |
| Paribas Capital Markets     | Tokyo-Mitsubishi International plc      |
|                             | UBS Limited                             |
| ABN AMRO Hoare Govett       | CS First Boston                         |
| Deutsche Morgan Grenfell    | Fuji International Finance PLC          |
| EBJ International plc       | LTCB International Limited              |
| Morgan Stanley & Co.        | SBC Warburg                             |
|                             | Yamaichi International (Europe) Limited |



Anticipation is the basis of opportunity.



Unique insights stem from unique knowledge. Knowledge that often comes from long-term, committed relationships. This was the case with Bankers Trust and Teléfonos de México, S.A. de C.V. (Telcel), Mexico's premier telecommunications provider. It was our relationship that allowed us to uncover a market opportunity that no one else could anticipate. Our extensive structured finance expertise, our insight into the international capital markets and an understanding of our client's objectives enabled us to creatively structure this deal. The combination of the investment grade rating, short-term maturity and desirable yield made the securitization very attractive to a large group of investors. So attractive, in fact, that although the transaction was initially sized at \$200 million, market appetite was so strong that it allowed Telcel to increase the size of the financing to \$280 million. We welcome the opportunity to discuss how we can develop equally innovative solutions to your financial challenges.

**Bankers Trust**  
Architects of Value

COMPANIES AND FINANCE: ASIA-PACIFIC

Investors cool on Japan's profits recovery

By William Dawkins in Tokyo

Corporate Japan ended its first-half reporting season this week finding it had done better than expected, but not well enough to entice investors back to the stock market.

Aggregate recurring profits - before tax and extraordinary items - rose 15.7 per cent in six months to September on the same period last year, just over five percentage points more than companies forecast.

This outlook is, however, distorted by a boost to banks' profits from their decision to write off fewer bad loans this year than in the second half of last. This led them to report record full-year losses in 1995.

Excluding financial items, manufacturing companies' half-year profits rose only 14.7 per cent with just over a quarter in the same period last year. For the full year, manufacturers expect profits growth to slow even more, to 8.1 per cent.

Investors responded with

Some surprises pop up at the half-year stage

Profits by sector, Yen bn

|                         | First half 1996 | First half 1995 | % change | Improvement on 1995 estimate % |
|-------------------------|-----------------|-----------------|----------|--------------------------------|
| Processing              | 1,787,582       | 2,262,722       | 18.9     | 9.7                            |
| Other non-manufacturing | 842,387         | 854,628         | -1.4     | 4.9                            |
| Financials              | 1,100,703       | 1,365,017       | 21.1     | 2.4                            |

(1) Includes mining, pulp and paper, chemicals, fishing and forestry (2) Includes construction, property, retail and services Source: EDW Japan Securities and companies

limited enthusiasm. The Nikkei 225 index closed yesterday at 21,345, only 3.3 per cent above its level when the reporting season opened.

Manufacturers' modest profits outlook was further underlined yesterday, when the Bank of Japan published its latest quarterly survey of business conditions. It showed that a 3 per cent balance of producers thought the economy was weak, though conditions were less gloomy than in the last survey in August.

"There is very clear evidence that the momentum of profits recovery is waning," says Mr Neil Rogers, equity strategist at UBS Tokyo Research.

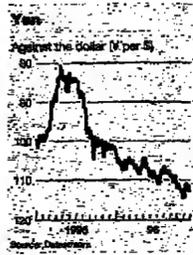
There are, however, encouraging signs. First, manufacturers are reaping the benefits of cost cuts they made during Japan's four years of economic stagnation.

Recurring profit margins have picked up from a low of 1.6 per cent of sales in the second quarter of 1994 to 2.7 per cent.

The top 10 banks' profit margins dwindled in intense competition for new lending business, cutting their core business profits 38 per cent. All but one of them,

however, Dai-ichi Kangyo Bank, reported a small improvement in their capital to risk assets ratio, a sign that the biggest of their bad debt write-offs are behind them.

A second reason for optimism is the performance of big exporters. The 10 per cent decline of the yen against the dollar over the year to September has allowed them to reap currency exchange profits. Some of them also showed they had become more competitive under the rigours of the earlier period of yen strength, allowing them to



lift margins or cut prices more aggressively. For example, Toyota, Japan's largest car company, nearly quadrupled first-half profits despite a fall in domestic sales and Honda profits rose by the same amount. Carmakers more oriented to the domestic market did less well. Mazda made an operating loss, and Mitsubishi Motors registered a double-digit profit decline.

Some sectors, however, were disadvantaged by the falling yen. Airlines, oil distributors and power companies dependent on imported oil denominated in dollars, reported sharp profit declines. Some of the big exporters' earnings were constrained by a weak currency, which has eroded the profitability of products manufactured abroad for import to Japan.

The Japanese finance ministry responded by signalling that it thinks the yen's decline has gone far enough. This view does not appear to be shared by the markets.

Yesterday's Tankan survey sent the dollar above ¥113 for the first time in three weeks, on the assumption that the Bank of Japan will keep interest rates low until conditions improve. The prospect of foreign exchange losses on Japanese equities and a downward earnings outlook suggest foreign investors will not rush back to the Tokyo market, and domestic investors also remain cautious, dampening hopes of a long-awaited Tokyo equity price rally.

Barney's backs Dickson move

By John Riddling in Hong Kong

Dickson Concepts, the Hong Kong luxury retailer, has received backing from Barney's and its creditors to perform due diligence work which could lead to an acquisition or refinancing of the New York-based department store.

Mr Raymond Lee, Dickson Concepts' executive director, said that Barney's had agreed to support the company's request for reimbursement of due diligence costs.

He added, however, that his company was not obliged to make any investment in Barney's and stressed that the Hong Kong group was still weighing its position.

Speculation over an offer for the New York retailer, which entered bankruptcy proceedings at the start of this year, has grown recently, after reports that Dickson Concepts and Saks Holdings have been considering bids.

Dickson, however, has remained guarded about his position, proceeding with other steps, such as the listing of its S. T. Dupont subsidiary.

Mr Lee said that the completion of due diligence would probably take about six weeks after approval from the bankruptcy courts. A decision from the courts is expected within the next few days.

Analysts in Hong Kong said that Dickson Concepts appeared serious about a move for Barney's but was proceeding cautiously. "They obviously aren't going to rush in," said one. "Barney's would be a big and difficult bite."

For Dickson Concepts, the acquisition of Barney's would give it a significant foothold in the US. The Hong Kong group already has operations in Asia and Europe, including a controlling stake in Harvey Nichols, the upmarket UK department store which it floated this year.

ISSUE OF £2,500,000,000

7% TREASURY STOCK 2002

INTEREST PAYABLE HALF-YEARLY ON 7 JUNE AND 7 DECEMBER FOR AUCTION ON A BID PRICE BASIS ON 4 DECEMBER 1996

PAYABLE IN FULL WITH APPLICATION

With a competitive bid With a non-competitive bid

Price bid £102 per £100 nominal of Stock

This Stock will, on issue, be an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Application has been made to the London Stock Exchange for the Stock to be admitted to the Official List on 5 December 1996.

1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND invite bids for the above Stock.

2. The principal of and interest on the Stock will be chargeable on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

3. The Stock will be registered as per on 7 June 2002.

4. The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England held for the account of members of the Central Gilt Office (CGO) Service will also be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1962 and the relevant subordinate legislation. Under current legislation, transfers will be free of stamp duty.

5. Interest will be payable half-yearly on 7 June and 7 December. Interest warrants will be sent by post. Interest will accrue from Thursday, 4 December 1996 and the first interest payment will be made on 7 June 1997 at the rate of £2.288 per £100 nominal of Stock.

6. Pursuant to a direction of Her Majesty's Treasury under Section 50 of the Income and Corporation Taxes Act 1988, interest on the Stock will be paid without deduction for or on account of United Kingdom income tax. However, the interest has a United Kingdom source and therefore may in certain circumstances be chargeable to United Kingdom tax by direct assessment.

7. The Stock may be held on the National Savings Stock Register.

8. The Stock will be exempt from all United Kingdom taxation, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are not ordinarily resident in the United Kingdom. For the purposes of this paragraph, persons are not ordinarily resident in the United Kingdom if they are regarded as not ordinarily resident for the purposes of United Kingdom income tax.

9. The exemption set out in paragraph 8 is subject to the following:

(i) The exemption will not apply so as to exclude the Stock from any computation for taxation purposes of any income, profits or gains derived from any trade or business carried on in the United Kingdom.

(ii) The exemption is subject to the provisions of any law, present or future, of the United Kingdom directed at preventing avoidance of taxation by persons resident or ordinarily resident in the United Kingdom. In particular, an amount in respect of the Stock will be exempt from income tax where, under any such provision, it falls to be treated for the purposes of the Income Tax Acts as income of any person resident or ordinarily resident in the United Kingdom.

(iii) The exemption will not entitle a person to claim any repayment of tax unless the claim is made within the time limits provided for under applicable legislation. In general, such a claim will be within the time limit if it is made within five years from the 31 January following the year of assessment to which it relates.

10. It is intended that, if an official facility for the stripping of gilt-edged securities is introduced, the Stock will be stripable subject to the terms of that facility. On 10 July 1995 the Chancellor of the Exchequer announced that the Government had decided in principle to introduce such a facility and had also decided that any securities made stripable through any such facility would be exempt from withholding tax and from the quarterly accounting arrangements which were introduced with effect from 2 January 1995 in connection with sale and repurchase agreements for gilt-edged securities. It was further announced on

13 August 1996 that interest payments due to be paid on 7 June 1997 and thereafter on gilt-edged securities to be stripable would be paid without deduction of United Kingdom income tax and would be exempt from those quarterly accounting arrangements. This extends to 7% Treasury Stock 2002. Her Majesty's Treasury will issue the requisite direction under Section 50 of the Income and Corporation Taxes Act 1988 in respect of this Stock. The starting date for an official strip facility will be announced in due course.

11. Further details of the tax treatment of securities resulting from the stripping of Stock of this issue will be determined at or prior to the commencement of an official strip facility. Accordingly, the availability and terms of the exemptions in paragraphs 8 and 9 above in relation to such stripped securities are subject to modification.

Method of Application

12. Bids may be made on either a competitive or a non-competitive basis, as set out below, and must be submitted on the application form published with the prospectus. Each application form must comprise either one competitive bid or one non-competitive bid. Gilt-edged market makers may bid by telephone to the Bank of England not later than 10.00 am on Wednesday, 4 December 1996, to the Bank of Ireland, Threadneedle Street, London not later than 10.00 am on Wednesday, 4 DECEMBER 1996, or lodged by hand at the Central Gilt & Moneymarkets Office, Bank of England, Threadneedle Street, London not later than 10.00 am on Wednesday, 4 DECEMBER 1996, or lodged by hand at any of the Branches or Agencies of the Bank of England not later than 3.00 PM ON TUESDAY, 3 DECEMBER 1996. Bids will not be revocable between 10.00 am on Wednesday, 4 December 1996 and 10.00 am on Monday, 9 December 1996.

13. Application forms must be sent to the Bank of England, New Issues, PO Box 444, Gloucester, GL1 1NP or arrive not later than 10.00 am on Wednesday, 4 DECEMBER 1996, or lodged by hand at the Central Gilt & Moneymarkets Office, Bank of England, Threadneedle Street, London not later than 10.00 am on Wednesday, 4 DECEMBER 1996, or lodged by hand at any of the Branches or Agencies of the Bank of England not later than 3.00 PM ON TUESDAY, 3 DECEMBER 1996. Bids will not be revocable between 10.00 am on Wednesday, 4 December 1996 and 10.00 am on Monday, 9 December 1996.

14. The Bank of England reserves the right to require evidence of the identity of any applicant for Stock of any person for whom an applicant is acting as agent. Failure to provide satisfactory evidence of identity may result in delays to deposit of certificates. In addition, if, for whatever reason, such evidence of identity is not provided as soon as is reasonably practicable (in the Bank of England's determination) and in any event within 21 days after the auction, the Bank of England may reject the application or cancel the sale of any Stock, and take any other action it may think fit.

15. Cancellation of a sale of Stock for any reason will not affect the non-competitive sale price or any other sale of Stock.

16. COMPETITIVE BIDS

(i) Each competitive bid must be for one amount and at one price expressed as a multiple of 1/32nd of £1 and must be for a minimum of £200,000 nominal of Stock and for a multiple of Stock as follows:

| Amount of Stock applied for | Multiple   |
|-----------------------------|------------|
| £200,000-£1,000,000         | £100,000   |
| £1,000,000 or greater       | £1,000,000 |

(ii) Unless the applicant is a member of the CGO Service, PAYMENT IN FULL AT THE PRICE BID MUST BE MADE BY A CHAPS PAYMENT. Each CHAPS SERVICE user must be registered with the Sterling Banking Office, Bank of England (Sort Code 10-00-00) for the credit of "New Issues" (Account Number 34560009) quoting the reference "7TY2002", to arrive not later than 1.30 pm on Thursday, 5 December 1996. CHAPS payments must be debited to an account in the name of the applicant (or an account in the joint names of the applicant and one or more others) held with a bank or building society in the United Kingdom.

(iii) The Bank of England reserves the right to reject any competitive bid or part of any competitive bid. Competitive bids will be related to descending order of price and Stock will be sold to applicants whose competitive bids are at or above the lowest price at which the Bank of England decides that any competitive bid should be accepted (the lowest accepted price). APPLICANTS WHOSE COMPETITIVE BIDS ARE ACCEPTED

WILL PURCHASE STOCK AT THE PRICES WHICH THEY BID: competitive bids which are accepted and which are made at prices above the lowest accepted price will be satisfied in full; competitive bids which are accepted and which are made at the lowest accepted price may be satisfied in full or in part only.

17. NON-COMPETITIVE BIDS

(i) A non-competitive bid, other than one made by a gilt-edged market maker, must be for not less than £1,000 nominal and not more than £500,000 nominal of Stock, and must be for a multiple of £100 nominal of Stock.

(ii) Only one non-competitive bid may be submitted for the benefit of any one person, and each non-competitive application form may comprise only one non-competitive bid. Multiple applications or suspected multiple applications are liable to be rejected.

(iii) Unless the applicant is a member of the CGO Service, a separate cheque representing PAYMENT AT THE RATE OF £102 FOR EVERY £100 NOMINAL OF STOCK APPLIED FOR must accompany each non-competitive bid, cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

(iv) The Bank of England reserves the right to reject any non-competitive bid. Non-competitive bids which are accepted will be accepted in full at the non-competitive sale price. The non-competitive sale price will be EQUAL TO THE AVERAGE OF THE PRICES AT WHICH COMPETITIVE BIDS HAVE BEEN ACCEPTED, the average being weighted by reference to the amount accepted at each price and ROUNDED DOWN TO THE NEAREST MULTIPLE OF 1/32ND OF £1.

(v) If the non-competitive sale price is less than £102 per £100 nominal of Stock, the balance of the amount paid on application will be returned by cheque sent by post at the risk of the applicant.

(vi) If the non-competitive sale price is greater than £102 per £100 nominal of Stock, applicants whose non-competitive bids are accepted may be required to make a further payment equal to the non-competitive sale price less £102 for every £100 nominal of Stock allocated to them. An applicant from whom a further payment is required will be notified by letter by the Bank of England of the amount of Stock allocated to him and of the further payment due, but such notification will confer no right on the applicant to transfer the amount of Stock so allocated. The despatch of conditions to applicants from whom a further payment is required will be delayed until such further payment has been made.

(vii) Each gilt-edged market maker may bid non-competitively for up to 0.5% of the Stock on offer.

18. The Bank of England may sell less than the full amount of the Stock on offer at the auction.

19. The Stock will be issued in registered form. Except in the case of Stock held for the account of members of the CGO Service (for whom separate arrangements apply), registration will be in accordance with the instructions given in the application form. The Bank of England may decline to register Stock unless it has obtained such evidence as it may require of the identity of the applicant and of any person for whom the applicant may be acting as agent.

20. Certificates in respect of the Stock sold (other than amounts held in the CGO Service for the account of members) and the refund of any excess amount paid, will be at the discretion of the Bank of England be withheld until the applicant's cheque has been paid or CHAPS payment received and, where required, satisfactory evidence of identity has been received. In the event of such withholding, the applicant will be notified by letter by the Bank of England of the acceptance of his application and of the amount of Stock allocated to him, subject to each case to the payment of his cheque or receipt of his CHAPS payment, or to the receipt of satisfactory evidence of identity as appropriate, but such notification will confer no right on the applicant to transfer the Stock so allocated. Certificates

will be sent by post at the risk of the applicant.

21. No sale will be made of a less amount than £1,000 nominal of Stock. If an application is satisfied in part only, the excess amount paid will, when refunded, be retained by cheque despatched by post at the risk of the applicant. If an application is rejected the amount paid on application will be returned (without interest) by cheque despatched by post at the risk of the applicant. Non-payment on presentation of a cheque or non-receipt of a CHAPS payment on the due date in respect of any Stock sold may result in the sale of the Stock being cancelled. Interest at a rate equal to the London Inter-Bank Offered Rate for seven day deposits sterling ("LIBOR") plus 1% per annum may, however, be charged on the amount payable in respect of any Stock for which payment is accepted after the due date. Such rate will be determined by the Bank of England by reference to market quotations, on the due date for such payment, for LIBOR obtained from such sources as the Bank of England shall consider appropriate.

22. Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section 3 of the application form, request that any Stock sold to him be credited direct to his account in the CGO on Thursday, 5 December 1996 by means of a member-to-member delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account. Failure to accept such delivery by the deadline for member-to-member deliveries under the rules of the CGO Service on 5 December 1996 shall for the purposes of this prospectus constitute default in due payment of the amount payable in respect of the relevant Stock.

23. Application forms and copies of this prospectus may be obtained by post from the Bank of England, New Issues, Southgate House, Southgate, Stock, Gloucester, GL1 1UP; at the Central Gilt & Moneymarkets Office, Bank of England, Threadneedle Street, London, EC2R 8AH or at any of the Branches or Agencies of the Bank of England; at the Bank of Ireland, Moyné Buildings, 1st Floor, 20 Colander Street, Belfast, BT1 3BN; or at any office of the London Stock Exchange.

24. The taxation position of the Stock, under current legislation, is broadly as follows:

(i) The Stock will be specified as a gilt-edged security for the purposes of Schedule 9 to the Taxation of Chargeable Gains Act 1992. Accordingly, a disposal of the Stock will not give rise to a chargeable gain or allowable loss for the purposes of capital gains tax.

(ii) Gilt-edged securities which are not exempt securities for the purposes of Schedule 13 to the Finance Act 1996. Thus, for a holder of the Stock who is neither trading in the Stock nor within the charge to corporation tax in respect of it, United Kingdom income tax arising in relation to holdings of the Stock will generally be limited to income tax on interest received or, in certain circumstances, accrued.

(iii) For a holder within the charge to corporation tax, a holding of the Stock will be a "loan relationship" to which the provisions of Chapter II of Part IV of the Finance Act 1996 will apply.

Governor's Statement

Attention is drawn to the statement issued by Her Majesty's Treasury on 29 May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the terms on which, or the conditions under which, this Stock is issued or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND LONDON 27 November 1996

**APPLICATION FORM**

Complete Sections 1 or 2, plus Sections 6 and 8. Sections 3, 4, 5 and 7 should also be completed where appropriate.

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND

I/We apply in accordance with the terms of the prospectus for competitive and non-competitive bids dated 27 November 1996 as follows:

**FOR COMPETITIVE BIDS ONLY**  
(ie for Stock to be purchased at the price bid)  
See notes (a) and (b) below.

Nominal amount of 7% Treasury Stock 2002 applied for:

|                             |            |   |
|-----------------------------|------------|---|
| Amount of Stock applied for | Multiple   | £ |
| £200,000-£1,000,000         | £100,000   |   |
| £1,000,000 or greater       | £1,000,000 |   |

Price bid per £100 nominal of Stock, being a multiple of 1/32nd of £1:

|   |       |
|---|-------|
| £ | 32nds |
|   |       |

Total amount payable per £100 nominal of Stock:

|   |   |
|---|---|
| £ | P |
|   |   |

Amount required for payment IN FULL AT THE PRICE BID:

|   |
|---|
| £ |
|   |

**FOR NON-COMPETITIVE BIDS ONLY**  
(ie for Stock to be purchased at the non-competitive sale price, as defined in the prospectus)  
See notes (c) and (d) below.

Nominal amount of 7% Treasury Stock 2002 applied for, being a multiple of £1,000, with a minimum of £1,000 and a maximum of £500,000 nominal of Stock:

|   |
|---|
| £ |
|   |

Sum enclosed, being £102 for every £100 NOMINAL of Stock applied for:

|   |
|---|
| £ |
|   |

**FOR CGO MEMBERS ONLY**

CGO Participant Number \_\_\_\_\_

Name of Contact \_\_\_\_\_ Telephone Number \_\_\_\_\_

**REGULATED FINANCIAL INSTITUTIONS ONLY**  
(unless Section 3 applies)

Name of Regulator \_\_\_\_\_

Membership/Reference Number \_\_\_\_\_

Country/Territory of Regulator \_\_\_\_\_

**THIS SECTION TO BE COMPLETED BY APPLICANTS ACTING AS AGENT FOR ANY THIRD PARTY**  
(unless the applicant is a CGO member or is a UK or EEA regulated financial institution, and Section 3 or 4 has been completed)

Full name and permanent address of each third party:

FORENAME(S) AND SURNAME(S) \_\_\_\_\_ ADDRESS (including postcode) \_\_\_\_\_

If additional space is required, please continue on separate sheet.

**THIS SECTION TO BE COMPLETED BY ALL APPLICANTS**  
I/We request that Stock sold to me be registered in the unregistered name(s) and that any certificate be sent by post at my/our risk to the first named holder at the address shown below.

**IN THE CASE OF A NON-COMPETITIVE APPLICATION, I/We warrant that to my/our knowledge this is the only non-competitive application made for my/our benefit (or for the benefit of the persons) on whose behalf I/We are applying.**

**IN THE CASE OF AN APPLICATION BY A MEMBER OF THE CGO SERVICE WHO HAS COMPLETED SECTION 3, we warrant that any Stock allocated to us be confirmed direct to our account at the CGO. We hereby irrevocably undertake to accept such Stock by member-to-member delivery through the CGO Service from the Governor and Company of the Bank of England, Number 2 Account (Participant number 5183) by the deadline for such deliveries on 5 December 1996, and we agree that the consideration to be input in respect of such delivery shall be the amount payable by us on the sale of such Stock in accordance with the terms of the prospectus.**

**IN THE CASE OF AN APPLICATION MADE ON BEHALF OF A THIRD PARTY, I/We have obtained and recorded evidence of the identity of each person on whose behalf I/We are applying, and I/We will on demand make such evidence available to the Bank of England or the relevant authority.**

SIGNATURE(S) \_\_\_\_\_  
of, or on behalf of, applicant

Date: \_\_\_\_\_

**DETAILS OF APPLICANT(S)**  
(If not the person(s) in section 3)

FORENAME(S) AND SURNAME(S) \_\_\_\_\_ ADDRESS (including postcode) \_\_\_\_\_

**REGISTRATION DETAILS**  
Stock may be registered in the names of individuals or a corporate body.

**CAPITAL LETTERS PLEASE**

Title: Forename(s) in full \_\_\_\_\_ Surname \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

Title: Forename(s) in full \_\_\_\_\_ Surname \_\_\_\_\_

Address \_\_\_\_\_

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Daytime Telephone Number (in case there is a query) \_\_\_\_\_

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**NOTES**

(a) A competitive bid may not be made by an applicant as agent for any third party unless the applicant is a member of the CGO or is a UK or EEA regulated financial institution.

(b) Except in the case of members of the CGO Service who have completed Section 3, a CHAPS payment must be sent to the Sterling Banking Office, Bank of England (Sort Code 10-00-00) for the credit of "New Issues" (Account Number 34560009) quoting the reference "7TY2002", to arrive not later than 1.30 pm on Thursday, 5 December 1996. CHAPS payments must be debited to an account in the name of the applicant (or an account in the joint names of the applicant and one or more others) held with a bank or building society in the UK.

(c) Unless the applicant is a member of the CGO Service, a separate cheque must accompany each application. Cheques should be made payable to "Bank of England" and crossed "New Issues"; and must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man. The Bank of England reserves the right to require evidence of the identity of any applicant for Stock or of any person for whom an applicant is acting as agent. An applicant lodging an application form in person should bring evidence of identity hearing the applicant's photograph (for example a passport) and evidence of the applicant's name and address from a third party, for example a recent bill from a gas, electricity or telephone company or a bank or building society statement.

(d) The procedure for any refund, or further amount payable, is set out in the prospectus.

**APPLICATION FORMS MUST BE SENT TO THE BANK OF ENGLAND, NEW ISSUES, PO BOX 444, GLOUCESTER, GL1 1NP TO ARRIVE NOT LATER THAN 10.00 AM ON WEDNESDAY, 4 DECEMBER 1996, OR LODGED BY HAND AT THE CENTRAL GILT AND MONEYMARKETS OFFICE, BANK OF ENGLAND, THREADNEEDLE STREET, LONDON NOT LATER THAN 10.00 AM ON WEDNESDAY, 4 DECEMBER 1996, OR LODGED BY HAND AT ANY OF THE BRANCHES OR AGENCIES OF THE BANK OF ENGLAND NOT LATER THAN 3.00 PM ON TUESDAY, 3 DECEMBER 1996.**

Core drive Siam

Telkom after ni

U.S. \$100

LEGAL

COMPANIES AND FINANCE: ASIA / PACIFIC

# Core activities drive growth at Siam Cement

By Ted Bardacke in Bangkok

Siam Cement, Thailand's largest industrial conglomerate, reported surprisingly strong third-quarter earnings yesterday, as healthy growth in core cement and pulp and paper sales offset poor performance in steel and petrochemical operations.

Consolidated third-quarter net profit rose 14 per cent to Bt1.5bn (\$58m), while nine-month consolidated net profits were 12 per cent higher year-on-year at Bt5.88bn.

Analysts said the company was continuing to build foreign currency debt, even swapping some existing baht loans into dollar or yen loans, in an attempt to lower interest charges on the financing needed for expansion. Annual capital expenditure this year and next is likely to average Bt26bn, and net working is nearing 350 per cent, according to Baring Securities.

The company also announced it would set up a \$120m plant to produce methyl methacrylate, a raw material for synthetic glass, in a joint venture with Mitsubishi Rayon of Japan. Each company will hold 45 per cent of the venture, with private investors taking the rest.

Cement sales account for about one-third of the company's revenues and

analysts said these had risen by about 15 per cent in the third quarter. Sales during the same period last year were hampered by transport shortages and lower demand because of Thailand's worst flooding in decades.

Siam Cement was also able to export much of its excess cement capacity, and also benefited from the worldwide downturn in pulp prices, lowering its raw material costs for paper products.

However, low world prices are still hurting Siam Cement's steel and petrochemical subsidiaries, analysts said.

The automotive parts business, however, appeared to shrug off a slowdown in Thailand's automotive sector. This business, which now accounts for about 10 per cent of total revenues, continued to show the important growth that began earlier this year.

Foreign designated shares of Siam Cement were the most actively traded yesterday, closing up Bt24 at Bt904.

Saha-Union, one of Thailand's leading textile and industrial manufacturing conglomerates, said yesterday third-quarter net profits fell 54 per cent year-on-year to Bt73.2m, reflecting the growing difficulties in the country's garment sector. Nine-month profits fell 25 per cent to Bt387m.

# Novelty stock shows solid prospects

Philippine electronics group SGI is developing its exports side

As the only consumer electronics company to be listed on the Philippine stock exchange, Solid Group (SGI) has cornered the market for novelty value. Likewise, as one of only two manufacturing stocks on the exchange, SGI's listing has sparked curiosity among fund managers accustomed to a bland diet of local property and banking stocks.

But the company, which launched a 3bn peso (US\$114.2m) initial public offering two months ago, is also taken seriously as a possible "emerging blue chip" by local analysts. With a 24 per cent share of the domestic television market and almost 50 per cent of Philippine audio and video sales, SGI is considered well-placed to benefit from its unique position on the local market.

Under licence from Sony and Aiwa, the Japanese electronics groups, SGI has lifted production to more than 1m television sets a year, with almost 30 per cent exported to other Asian markets.

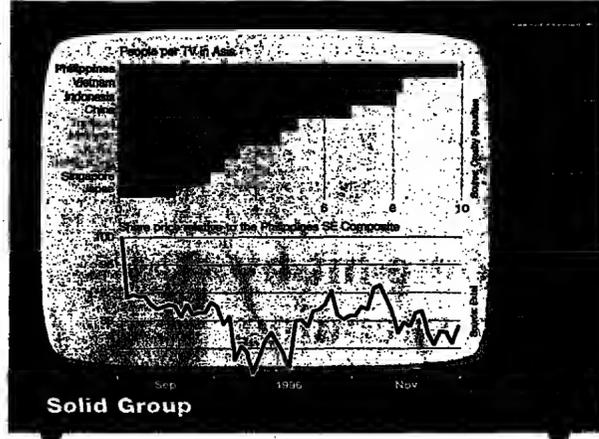
The group, which posted earnings growth of 280 per cent in the first nine months, is expected to continue to outperform its domestic competitors - mostly South Korean and other Japanese investors - in the consumer electronics

market. In addition, as the sole Philippine exporter of consumer electronics goods, Solid is in a good position to exploit economies of scale in its domestic operations.

Yet the company, which is majority-owned by the Chinese-Filipino Lim family, has heavily underperformed the market since its well-subscribed listing in September. Offered at 6.50 pesos each, the shares quickly fell to 5.50 pesos before recovering to 5.50 pesos. Bearish sentiment about the sustainability of the Philippine property boom and growth in banking stocks has held back the market. But specific worries over SGI's novelty value also played a part in its disappointing share performance.

"A lot of investors are waiting to see whether Solid's impressive growth can be maintained over the next 12 months," said Mr Jo Jo Gonzalez, analyst at Jardine Flemings in Manila. "The company is seen as a very good prospect but there is still a sense of caution before buying into a Philippine manufacturing stock."

Among other worries, there is justifiable concern over Solid's heavy exposure to exchange rate fluctuations, with more than 70 per cent of the group's components imported from Japan and elsewhere. Crosby Securities, the US stock broker,



estimates that for every 5 per cent appreciation of the peso against the US dollar, Solid's profit margins would be squeezed by 25 per cent.

Rumours, also, about the security of Solid's long-standing franchise arrangement with Sony (and Sony's subsidiary, Aiwa) have also surfaced. In both cases the licence is renewable on a one-year contract. Speculation that Sony, like much of the Japanese manufacturing sector, will bypass its franchisees and shift to direct production in its south-east Asian markets

has alarmed local investors. "We have a 35-year relationship with Sony, so we feel pretty comfortable with the situation," said Mr Vincent Lim, chief financial officer at Solid. "But we are very keen to reduce the foreign exchange risk by shifting our sourcing to the domestic market. We plan to reduce the import content from 70 per cent to 40 per cent within three years, and hopefully to zero by early next century."

The Lim family's decision to launch an IPO earlier this year was partly motivated

by the need for capital to invest in in-house components manufacturing. The group, which aims to boost the share of exports from 30 per cent to more than 50 per cent of total sales by 1998, is investing 1.2bn pesos in upgrading its domestic constant production.

With the government planning to slash tariffs on imported consumer goods, from 30 per cent in 1996 to 5 per cent by early next year, Solid is working to a tight schedule.

Edward Luce

# ACC fall adds to India gloom

By Tony Tassell in Bombay

A much worse than expected fall in profits at Associated Cement Companies, the leading Indian cement producer, has deepened a sense of gloom over the interim reporting season for corporate India.

Net profit of the company, a flagship of the Tata Industrial Group, dropped more than half in the six months to September 30, from Rs1.25bn to Rs550.5m (\$15.4m). This was sharply below market expectations of Rs900m-Rs1bn, and even these forecasts had been scaled back from around Rs1.5bn earlier in the year.

Analysts said the results were the biggest shock in a generally poor reporting season for Indian companies, with disappointing results showing slowing earnings growth.

Shares in ACC fell 12 per cent to Rs1,018. The slide in ACC triggered a heavy fall on the rest of the market, particularly in other cement stocks.

Analysts blamed the deeper than expected fall in profits on a squeeze in margins following a sharp increase in costs during a time of flat volume growth.

They said price rises for ACC had been restricted by mounting oversupply in the Indian cement industry against slackening demand.

# Telkom up 28% after nine months

By Manuela Saragoe in Jakarta

Telkom, the Indonesian state-controlled domestic telecommunications carrier, has posted a 28.1 per cent rise in net income for the first nine months. It attributed the improvement to continued growth in the number of its lines in service, and in call volumes on its fixed-line network.

Net income was Rp1,130bn (\$481.9m) compared with Rp873.4bn in the first nine months of 1995. Operating income rose 15.3 per cent to Rp1,554bn. The number of lines per 100 inhabitants rose from 1.5 to 1.9.

Interest earned on proceeds from Telkom's initial public offering also helped the bottom line, pushing down expenses net of other income to

Rp14bn from Rp84bn. Telkom increased the number of new lines in service by 32 per cent, or 628,000, bringing the total to 3.92m. That figure includes 2.13m lines in regions controlled by Telkom and 1.79m in areas controlled by private consortia.

Earlier this year, Telkom accepted a one-time downward adjustment of the guaranteed minimum annual revenues, or MTRs, it receives from consortia installing and operating new lines in the regions. They agreed to pay Telkom an annual MTR of Rp1,554bn, 4.4 per cent less than the Rp1,630bn flagged in Telkom's prospectus.

Operating revenues from those regions managed by Telkom totalled Rp1,998bn, while the five regions managed by private consortia contributed Rp1,066bn.

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degree of safety. Among the many sound reasons why international bond investors should take a close look at German Pfandbriefe, the most obvious is safety. Issued to refinance mortgages or loans to the public sector, Pfandbriefe - which account for 40 % of the DM 3 trillion German bond market - are governed by a strict legal framework. For example, they can only be issued by specially authorized banks which themselves are also liable for each issue. Moreover, Pfandbriefe must always be covered by separate pools with at least identical yields and maturities. What's more, Pfandbrief issues are monitored by a state-appointed trustee. The record for investor protection? Pfandbrief investors have never missed an interest or principal payment. And these bonds generally offer a yield pick-up over Bunds. Market transparency is enhanced by the PEX Index. So if your priorities call for safety, yield, a stable currency and long-term value, consider the Pfandbriefe issued by Germany's private mortgage banks.

For further information about German Pfandbriefe please contact The Association of German Mortgage Banks (VDH) in Bonn, Fax (228) 9 59 02 44.

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The German Pfandbrief  
Solid from the ground up



Correction Notice  
**U.S. \$100,000,000**  
Floating Rate Subordinated Loan Participation  
Certificates Due 2000  
Issue by  
**Merrill Lynch Capital Markets Bank Limited**  
(formerly Merrill Lynch Bank AG and  
incorporated in the Federal Republic of Germany with limited liability)  
for the purpose of funding and maintaining  
a subordinated loan to  
**The Asahi Bank, Ltd.**  
(Incorporated in Japan with limited liability and resulting from the  
merger of The Saitama Bank, Ltd. and The Hyogo Bank, Ltd.  
with effect from April 1, 1991)  
Notice is hereby given that for the interest period from  
September 30, 1995 to December 30, 1996 the Certificates  
will carry an interest rate of 5.97578% per annum. The  
amount of interest payable on December 30, 1996 will be  
U.S. \$151.05 per U.S. \$10,000 principal amount of Certificates.  
By: The Chase Manhattan Bank  
London, Agent Bank  
November 28, 1996

**LEGAL NOTICES**

**IN PARLIAMENT**  
SESSION 1996-97

**GIROBANK plc (TRANSFER)**

NOTICE IS HEREBY GIVEN that application is being made to Parliament in the present Session by Girobank plc for an Act under the above name or short title for the purposes of which the following is a concise summary:

To provide for the vesting in Alliance and Leicester plc ("ALL") of the undertakings of Girobank plc ("Girobank") and Alliance & Leicester Personal Finance Limited ("ALPF"); for such vesting to take place on a date to be determined by the directors of ALL; in relation to all property and liabilities of, or held by, Girobank and ALPF; the validation of references in deeds and other instruments; staff employment and pension rights; the saving of contracts, statutory provisions and other documents, powers, authorities, negotiable instruments, balances, securities and proceedings; and the provisions of the Bankers' Books Evidence Act 1879; the continuance of accounts and of interests in land; and to make further provision supplementary to or consequential upon the purposes aforesaid, including the application of the Intended Act to Scotland and Northern Ireland.

On and after 4th December 1996 a copy of the Bill for the Intended Act may be inspected and copies obtained at the price of £1 each at the head office of Girobank plc at 49 Park Lane, London; at the Alliance & Leicester Building Society, Scottish Administration Centre, Broughton Street, Edinburgh; at the Alliance & Leicester Building Society, Regional Office, 63 Royal Avenue, Belfast; and at the offices of the undermentioned Parliamentary Agents.

Objection to the Bill may be made by depositing a Petition against it, if the Bill originates in the House of Commons the latest date for depositing such a Petition in the House of Commons will be 30th January 1997; if a Petition in the Private Bill Office of that House will be 30th January 1997; if a Petition in the House of Lords the latest date for depositing such a Petition in the office of the Clerk of the Parliament in that House will be 6th February 1997. Further information may be obtained from the Private Bill Office of the House of Commons, the office of the Clerk of the Parliament, House of Lords, or the undermentioned Parliamentary Agents.

Dated 28th November 1996

**SHERWOOD & CO.**  
33 Great Peter Street,  
Westminster,  
London SW1P 3JL.  
Parliamentary Agents.

**LULIAN HEPPLEWHITE,**  
Girobank plc,  
49 Park Lane,  
London W1Y 4EQ.  
Company Secretary.

## COMPANIES AND FINANCE: UK

## Staley setback hits Tate &amp; Lyle

By Maggie Urry

Tate & Lyle's results for the year to September 28 were overshadowed by a halving of profits at Staley, its North American corn syrup business.

Group pre-tax profits fell from £311m to £276m (£461m), though the previous figure was struck after £26.5m of exceptional costs. Overcapacity in the high

fructose corn syrup industry in North America prevented Tate and its rivals from passing on higher raw material prices when annual contracts were negotiated at the start of 1996. This severely reduced margins.

Mr Larry Pillard, newly-appointed chief executive of Tate, said US corn prices had fallen sharply recently but that earnings in the new financial year would depend

on negotiations with customers, likely to begin in December or January.

Mr Neil Shaw, chairman, said it had been a "challenging year" for Tate, but the performance demonstrated the "resilience of the group in the face of a major commodity shock". The stock market had expected the profit fall, and the shares rose 5p to 479p yesterday.

Tate's north American

sugar business improved profits, mitigating the fall at Staley, to give regional operating profits of £116m (£171m).

Elsewhere sugar and sweeteners profits were ahead. European operating profits increased to £133m (£144m), while those from the "rest of the world" rose from £23.5m to £31.5m. Animal feeds and bulk storage rose to £36.8m (£35.4m),

entirely due to acquisitions. Losses from other activities fell to £3.4m (£10.7m).

Mr Simon Gifford, finance director, said investment in developing markets was beginning to pay off. Tate has spent £151m since 1990 in new markets, with no return until a £4m profit in 1995. It was £17m in 1996. Mr Pillard said those markets offered "tremendous opportunities for growth".

## Easdaq goes live with Dr Solomon's

By Katharine Campbell

Easdaq, the pan-European stock market for high-growth companies, went live yesterday when Dr Solomon's Group, the UK developer of software to combat viruses, emerged as the first company to list the bourse.

Dr Solomon's, which also has a listing on Nasdaq, the established North American market, has raised \$97m, giving the company a market capitalisation of \$310m, and bringing in \$68m of new money.

The ADRs were priced at \$17, at the top of the \$15-\$17 range set by lead manager Goldman Sachs.

Dr Solomon's will be joined today by Innogenetics, a Belgian company specialising in innovative diagnostics and selective therapeutics. Its shares will be priced at \$12, producing a market capitalisation of \$248m. Unlike, Dr Solomon's, it is not listed on Nasdaq.

Two more technology companies, Artwork Systems of Belgium and ActivCard of France, are expected to list by the middle of December.

Yesterday 18,000 Dr Solomon's ADRs changed hands on Easdaq, which currently has 10 market-makers. In ADRs had traded on Nasdaq, where Dr Solomon's had listed on Tuesday, broadly typical for a first day's trading in that market. The closing quote on Easdaq was at the issue price, as it had been on Nasdaq the previous day. Mr Jacques Putzeys, Easdaq's chief executive, said: "Now that quotations have actually started, we expect the number of applications to accelerate."

Concerns about liquidity in the early stages of the screen-based system's development were underscored by Goldman's decision to opt for a dual listing for Dr Solomon's. After the float, Dr Solomon's management still owns 50 per cent of the company.

LEX COMMENT  
Tate & Lyle

Tate &amp; Lyle, the sugar and starch group, is doing little to dispel its image of being an unpredictable commodity-style business.

Last year's 17 per cent drop in pre-exceptional earnings caps a six-year period during which compound earnings growth has been a highly volatile 1 per cent. At least, dividend growth has been six percentage points higher. But interest and dividend cover are getting tight, so another bad year would mean a cut in either dividend growth or capital expenditure. The challenge for Mr Larry Pillard, the new chief executive, is to improve both the quality and quantity of profits, and it will be tough. Staley, the cause of the 1996 profits decline, will have a better year, as maize prices fall and the price of ethanol rises. But it remains vulnerable to the negotiating round with the soft drinks giants over high fructose corn syrup prices. Mr Pillard needs to focus on investing in a reduction in Tate's cost base, and accelerating a push into higher value-added products such as polydextrose, as a means of reducing the impact of the corn syrup price fight.

At least he should reap the benefits of Tate's past capital spending spree. Returns from the £170m invested in emerging markets since 1990 are finally rising towards respectable levels. And Tate's new French starch plant will be operational next year. First quarter earnings will remain weak, but 1997 looks set for a healthy turnaround in profits and share price alike.



Source: Datastream

## Flemings discloses 16% rise

By John Gapper, Banking Editor

Robert Fleming, the investment banking group, yesterday tried to leave behind problems at Jardine Fleming, its Hong Kong joint venture with Jardine Matheson, by disclosing a 16 per cent rise in pre-tax profits from \$79.4m to \$92.2m (\$154m) in the six months to September 30.

The investment bank, which was fined \$700,000 in September by the City regulator Inuro for its failure to control trading by Mr Colin Armstrong, a Jardine Fleming fund manager, reported strong growth in fund management profits.

Mr John Manser, chief executive, said flat Asian markets and "heightened competitive pressures" elsewhere could limit growth in the second half, but gains from expansion in the past five years were emerging.

Flemings, which has used its strong presence in investment management as a base for a broader expansion into securities and investment banking, employs 7,300 people in 69 offices. Staff numbers have doubled over five years.

Mr Manser said the growth had "cost us a lot of money, but I am not ashamed of that". Fleming's could not "run a business on the basis that we are perfectly placed for a bear market", although costs had to be kept under control.

## Vendôme hit by fall in spending

By Christopher Price

A fall in tourist spending in south-east Asia dented first half profits at Vendôme Luxury Group, the Swiss-based holding company that owns brands such as Cartier, Dunhill and Montblanc.

Pre-tax profits at the group, which is 70 per cent owned by Richemont, declined 2 per cent to SF214.7m on sales 3 per cent ahead at SF1.34bn.

In sterling terms, this represented a 5 per cent fall in pre-tax profits to £113m (\$189m) for the six months to September 30. Operating profits were flat at SF209m.

South-east Asia accounts for about 40 per cent of revenues and the expenditure downturn in the region was mainly caused by a sharp fall in the value of the yen against the dollar.

This had reduced the spending capacity of Japanese tourists, who feature among the company's biggest customers. Profits were also held back by higher operating expenditure, including launch costs for a new range of Cartier watches.

Lord Douro, deputy chairman, said he expected improved profit and turnover in the second half.



Optimistic: Lord Douro (left) with Joseph Kanoui, chairman

## RESULTS

|                    | Turnover (£m)     | Pre-tax profit (£m)        | EPS (p)        | Current dividend (p) | Date of payment | Dividends corresponding dividend | Total for year | Total last year |
|--------------------|-------------------|----------------------------|----------------|----------------------|-----------------|----------------------------------|----------------|-----------------|
| Anchor Industrial  | 6 mths to Sept 30 | 11.9 (12.8)                | 1.3 (1.88)     | 4.4 (6.7)            | 1.75            | Jan 14                           | 1.75           | 5.75            |
| Boston Biotech     | 6 mths to Oct 31  | 0.782 (0.8)                | 16.1 (11.1)    | 28.7 (23.1)          | -               | -                                | -              | -               |
| Cartia             | 6 mths to Sept 30 | 0.63 (0.4)                 | 0.236 (0.083)  | 0.7 (0.14)           | -               | -                                | -              | -               |
| Caribina           | Yr to Sept 30     | 48.5 (52.8)                | 2.59 (4.88)    | 9.81 (21.6)          | 5.25            | Aug 6                            | 5.25           | 0               |
| Faber Front        | Yr to Sept 30     | 85.7 (86.5)                | 3.554 (6.19)   | 13.88 (42.06)        | 11              | Jan 17                           | 11             | 17              |
| Falcon             | 6 mths to Sept 30 | 3.17 (3.92)                | 0.171 (0.382)  | 6.3 (13.9)           | 3.5             | Jan 22                           | 3.5            | 6               |
| GM Resources S     | Yr to Sept 30     | 25.6 (18.1)                | 1.8819 (77.54) | 0.01 (0.682)         | n/a             | n/a                              | n/a            | n/a             |
| Health Systems     | 6 mths to Sept 30 | 19.8 (16.8)                | 3.54 (2.61)    | 17.5 (14.6)          | 3               | Mar 3                            | 3              | 9               |
| Meyer Hill         | 6 mths to Sept 30 | 599.4 (638.4)              | 20.3 (20.1)    | 10.6 (10.3)          | 4.2             | Feb 3                            | 4.2            | 11.5            |
| Mid Kent           | 6 mths to Sept 30 | 20.4 (19.5)                | 4.884 (5.34)   | 19.7 (23.7)          | 1.2             | Jan 14                           | 6.25           | 24              |
| Norfolkamer        | 6 mths to Oct 31  | 132.2 (85.7)               | 3.14 (2.04)    | 14.8 (8.2)           | 1.29            | Feb 12                           | 0.8            | 2.2             |
| Oriental Bank      | 6 mths to Sept 30 | 3.26 (1.88)                | 0.531 (0.319)  | 5.8 (4.1)            | 1               | Jan 13                           | 1              | 17              |
| Tate & Lyle        | Yr to Sept 28     | 5,160 (4,852)              | 276.3 (311.14) | 40.5 (40.7)          | 11.7            | Feb 4                            | 11.7           | 16              |
| Trace Computers    | Yr to May 31      | 20.5 (18.7)                | 5.144 (4.83)   | 35.88 (25.3)         | n/a             | n/a                              | 1              | 1.55            |
| Vendôme Luxury SS  | 6 mths to Sept 30 | 1,337 (1,294)              | 214.7 (219.2)  | 0.227 (0.224)        | 3.62            | Jan 31                           | 3.61           | 10.24           |
| Vitropact          | 6 mths to Sept 30 | 17.8 (24.8)                | 0.491 (0.68)   | 0.71 (0.1)           | 1.4             | Jan 8                            | 1.4            | 4.05            |
| Investment Trusts  | N/A (p)           | Attributable Earnings (£m) | EPS (p)        | Current dividend (p) | Date of payment | Corresponding dividend           | Total for year | Total last year |
| Brit Smaller VCT   | 6 mths to Sept 30 | 94.2 ( )                   | 0.043 ( )      | 0.83 ( )             | 0.65            | Dec 20                           | -              | -               |
| Fleming's Co's     | 6 mths to Sept 30 | 422.5 (397)                | 3.52 (3.1)     | 5.39 (4.74)          | -               | -                                | -              | 4               |
| FSG Private Equity | 6 mths to Sept 30 | 94.1 (82.8)                | 0.197 (0.051)  | 0.79 (0.2)           | -               | -                                | -              | 0.5             |
| New London Capital | 6 mths to Sept 30 | 91.5 (80.1)                | 1.13 (1.07)    | 1.89 (1.78)          | 1               | Feb 24                           | 1              | 3               |
| Wigmore Property   | Yr to Sept 30     | 89.4 (76.5)                | 0.32 (0.179)   | 1.58 (0.88)          | 0.9             | Jan 26                           | 0.55           | 1.2             |

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. (n) Increased capital. SUS currency. (n)at income. (p)rior to 1-for-1 scrip issue. (S)hares currency throughout except dividends which are expressed in pence. (S)US stock. \*Comparatives restated.

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COMPANIES AND FINANCE: UK

# Redland shares drop as European sales fall

By Andrew Taylor, Construction Correspondent

Shares in Redland, Europe's biggest roof-tile producer, fell sharply yesterday after the company warned that sales had been lower than expected in many continental markets.

The warning, made at an extraordinary meeting to approve the company's reorganisation, raised concerns about prospects for the German housing market, which until recently had been showing signs of improving.

Redland's share price slipped 30p to 364½p following the statement by Mr Rudolph Agnew, its chairman. Shares in RMC, the British concrete and aggregates producer with large

German interests, fell by 22p to 971½p.

Mr Agnew told shareholders that sales volumes in continental Europe had been "slightly below expectations" in the fourth quarter of this year. There also had been slower than expected improvement in margins in Germany, partly because of higher than predicted start-up costs for new roofing products.

Mr Paul Hewitt, finance director, said Germany's latest seasonally adjusted housing permit figures "had been slightly disappointing".

Analysts yesterday cut full-year pre-tax profit forecasts from about £280m to £260m, and for next year from £300m to £285m.

Fourth quarter continental

European sales of building materials, excluding Germany's, are understood to be running 2 per cent to 3 per cent lower in volume terms than Redland had expected. Aggregate sales in France had been particularly poor.

Shareholders approved the sale of its western European roofing tile operations to Braas, its majority-owned German subsidiary. Redland will receive £220m cash and lift its stake in Braas from 50.76 to 56.5 per cent.

Mr Howard Seymour, construction analyst at BZW, said: "The rationalisation of the tiles business under Braas is a good move, but unfortunately continental European construction markets appear to be running against the group."

# British Biotech set to launch first product



Keith McCullagh with Pam Kirby, director of international operations

By Daniel Green

British Biotech, the UK's biggest biotechnology company, is set to launch its first product, a treatment for acute pancreatic disease, in 1998 following successful final trial results.

The company also revealed that it has abandoned its former drug hope, the cancer drug, batimastat and another cancer drug in development, BB-2993, whose trials results were poor.

Phase III trials of the acute pancreatitis drug leixipant showed it reduced the death rate provided it was administered within 48 hours.

An application to sell the drug - to be known as Zactel - will be made in the European Medicines Evaluation Agency by the end of March 1997. EMEA usually takes less than a year to reach a decision.

Mr Keith McCullagh, chief executive, said pricing for the drug had not been final-

ised, but Mr James Noble, finance director, said he was "comfortable" with the \$300m a year sales peaks forecast by analysts.

The trials results were released with the company's second quarter figures, to October 31, which showed research and development spending up from £6.5m to £9m (£15m) as the company increased spending on clinical trials. Higher R&D spending increased losses to £8.06m (£4.03m).

# Takeover threat enters asbestos-free zone

Sir Colin Hope, the veteran chairman of T&N, could not stop smiling yesterday.

After more than a decade at the helm of the automotive components and engineering group, he claimed the end was in sight for T&N's legacy as one of the world's largest asbestos producers. "I believe that for all practical purposes we are now asbestos-free," he said.

Sir Colin was speaking after unveiling a widely trailed insurance scheme to cap the group's asbestosis liabilities, which have cost the company more than £300m in compensation payments over the past decade.

Under the insurance deal, the group expects to wipe out its annual £20m asbestosis charge by setting aside a once-and-for-all £375m provision against future liabilities, while using £500m of insurance cover to meet any claims above a threshold of £690m.

In the short term, the costs will be high. Including the £22m one-off premium to pay for the insurance cover, T&N will have to take £465m of provisions against this year's figures. That could leave the group facing pre-tax losses of more than £200m.

But according to Sir Colin, it is a price worth paying. He admits the scheme will blow a large hole in the 1996 accounts and push gearing into the stratosphere. But from next year, he says, the company will be a "clean engineer". Profits earned

Tim Burt finds T&N's chief nonplussed by its new-found attractiveness.

from products such as pistons, friction products and engine rings will no longer be undermined by asbestos charges.

Under his stewardship, T&N has become one of the world's leading suppliers of such components through a series of bolt-on acquisitions, including UK car parts group ABE, JPI of the US and the German piston rings manufacturer Goetze.

Sustained investment in new technology and tight financial management has given the group some of the highest margins in the sector, up to 16 per cent in some product areas.

In spite of some signs of softening demand, Mr David Harding - the finance director credited with masterminding yesterday's insurance deal - has helped maintain those margins by greatly improving working capital controls.

That record has won over industry analysts. "They have made good progress, particularly on the drive for cash and by clearing out non-core businesses," according to Mr Sandy Morris at ABN Amro Hoare Govett.

Mr Robert Speed, at Henderson Crosthwaite, added:

"T&N has been a world leading business clouded by asbestos. Now it looks as though that cloud is gone."

By successfully removing the asbestos handicap, however, the management may have saddled itself with another difficulty - the prospect of a hostile takeover.

The underlying business at T&N looks cheap, even after yesterday's share price rise, giving a market value of about £350m and an adjusted forward multiple of about 13. This looks undemanding for an international components business with more than £2bn of annual sales and double digit margins.

Some analysts believe that T&N's shares could return to the heady heights of about 200p. It is understood the T&N board would not consider an offer below about 250p - valuing the group at £1.94bn. Any bidder would also have to assume roughly £400m of debt.

Although that would be a large hit for almost all of T&N's UK competitors, several are thought to have run the risk over the company, as have some North American and European rivals.

But Sir Colin is unruffled. Having laid the asbestos ghost to rest, he believes he can continue developing the group's position in its chosen engineering products and remains confident of seeing off any unwelcome approaches. "The best defence against a takeover is a well managed company."

# T&N escapes maze of liability

By George Graham

T&N yesterday followed in the footsteps of Lloyd's of London and Cigna of the US by reinsuring much of its liability for asbestosis claims.

Where Lloyd's and Cigna, themselves insurers, set up separate reinsurance companies to run off their asbestos and environmental liability claims, T&N took £500m (£835m) of cover with three of the world's leading reinsurers: Centre Re, part of the Zurich group, Munich Re and Swiss Re.

The arrangement resembles a normal insurance policy with a very large excess to be paid by the policyholder. T&N will itself bear claims up to a total of £690m, the pessimistic estimate of likely liabilities pro-

duced by its actuaries. It will set aside £325m in advance, which covers £550m of claims spread over time - the central estimate produced by the actuaries.

The three reinsurers will then cover the next £500m of claims in exchange for a premium of £92m, though T&N remains exposed if claims run beyond £1.19bn. T&N will share in the profits if no claim is made. Such policies usually return about 80 per cent of the premium.

But structuring a policy to cover liabilities that will certainly arise, even if they cannot be precisely quantified, has been no easy task. "I think our view would be that it couldn't have been done a year ago," said Mr Mike Hammond of Sedgwick Group, the insurance broker that put the deal together.

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# Notice of an Extraordinary General Meeting of Skandia

Shareholders of SKANDIA INSURANCE COMPANY LTD (publ) (Skandia) are hereby summoned to an Extraordinary General Meeting on Thursday, 19 December, 1996, at 4 p.m. (Swedish time). Location: Congress Hall, Fokets Hus, Barnhusgatan 12-14, Stockholm, Sweden.

### NOTIFICATION OF ATTENDANCE, ETC.

Shareholders intending to attend the Extraordinary General Meeting, must

- be recorded as shareholders in the Shareholders' Register issued by the Swedish Securities Register Centre (Värdepapperscentralen VPC AB) as at Monday, December 9, 1996 and must
- notify the Company of their intention to attend the Meeting not later than 4 p.m. (Swedish time) on Monday, December 16, 1996.

Notification of intent to attend the Meeting should be made in writing to Skandia, Corporate Law, S-103 50 Stockholm, Sweden, by telefax Int +46-8-788 16 80, or by telephone Int +46-8-788 32 62. Please note that if participating by proxy, power of attorney must be sent in original and may not be sent by telefax.

Shareholders whose shares are held in trust by a bank or private broker must temporarily register their shares in their own names in the Shareholders' Register to be able to attend the Extraordinary General Meeting. Such registration must be completed not later than Monday, December 9, 1996.

### AGENDA AND PROPOSED DECISIONS

- Opening of the Meeting.
- Election of a Chairman to preside over the Meeting.  
*Board recommendation:* Mr. Sven Söderberg, Chairman of the Board.
- Election of a person to check and sign the Minutes together with the Chairman.
- Verification of the voting list.
- Decision that the Meeting has been properly called.
- Proposed changes in the Company's Articles of Association.  
*Board recommendation:* It is proposed that Article 1, first paragraph, Article 2, 1 cl., sixth paragraph, and Article 3, first paragraph, be amended, that new paragraphs be inserted under Articles 2 and 3, and that the first paragraph of Article 18 cease to apply. In consequence hereof the Articles of Association in the pertinent sections shall be amended to read as follows (changes are marked):

**Article 1, first paragraph**  
The Company, which is a public company, transacts business under the name of Försäkringsaktiebolaget Skandia Stadshypotek, Skandia Stadshypotek Insurance Company Ltd, Skandia Stadshypotek Versicherungs-Aktiengesellschaft, Skandia Stadshypotek Société Anonyme d'Assurances, Skandia Stadshypotek Sociedad Anónima de Seguros.

**Article 2, 1 cl., sixth and seventh paragraphs**  
The object of the Company's business is also to provide such other corporate financial services as have a natural connection with the insurance business, with the necessary approvals, where required. The Company may also conduct other business which is compatible with the Company's insurance business.

Finally, the object of the Company's business, with the necessary approvals, where required, is to turn shares in other companies which provide financial services.

**Article 3**  
The share capital shall be not less than SEK 500,000,000 and not more than SEK 2,000,000,000.

Shares may be issued in two series, designated Series A and Series B. The total number of shares of each series which may be issued is, at a maximum, 400,000,000 shares.

Series A share shall carry one (1) vote, and Series B share shall carry twenty-three one hundredths (23/100) vote.

Owners of Series B share shall have the right to demand that such share be exchanged for Series A share. Application to this effect shall be submitted in writing to the Board. Such application shall indicate the number of shares to be exchanged and, in the event that the number of shares to be exchanged does not constitute the holder's entire holding of Series B shares, then the application shall specify the number of shares to be exchanged. The Board shall, without delay, treat matters concerning the exchange to Series A shares from Series B shares for which the owners have made application. Exchange shall be notified in due order without delay, and shall be deemed to be effected on the date when registration has been executed.

If the Company decides to issue new shares of Series A and Series B, through a cash issue, then the owners of shares of Series A and Series B shall have pre-emption right to subscribe for new shares of the same class of shares in proportion to the number of shares previously held (primary right of pre-emption). Shares not subscribed for under right of pre-emption priority, shall be offered for subscription to all shareholders (secondary right of pre-emption). If the number of shares thereby on offer does not suffice to cover subscription through secondary pre-emption right, then the shares shall be distributed to the subscribers in proportion to the respective number of shares previously owned, and to the extent that distribution cannot be decided by drawing of lots.

If the Company decides to issue new shares of Series A exclusively, or Series B exclusively, through a cash issue, then all shareholders, irrespective of whether their shares are of Series A or Series B, shall have pre-emption right of subscription for new shares in proportion to the number of shares owned previously.

The aforementioned does not imply any limitation whatsoever in the possibility to pass a decision concerning a cash issue involving deviation from shareholders' pre-emption rights.

For purposes of an increase in the share capital through a bonus issue, new shares of each class shall be issued in proportion to the previous number of shares of the same class. Presently existing shares of whichever class shall thereby be eligible to new shares of the same class. The aforementioned does not imply any limitation whatsoever in the possibility to issue shares of a new class of shares, by means of a bonus issue, after necessary adjustments to the Company's Articles of Association.

It is the recommendation of the Board of Directors that the amendments in the Company's Articles of Association, comprising Articles 1 and 3 and amendment of first paragraph of Article 18, be subject to and conditional upon Skandia, by way of a public offer on November 25, 1996, becoming the owner of more than 90 per cent of the shares in Stadshypotek Aktiebolag (publ) (Stadshypotek).

- Approval of new issue of Skandia shares.  
*Board recommendation:* Approval of a decision by the Board of Directors of November 24, 1996 - passed on the condition that the General Meeting gives its approval that the Company's share capital which presently amounts to SEK 511,771,260, corresponding to 102,354,252 shares, each with a par value of SEK 5, be increased at maximum by SEK 547,081,345 through the issue of new shares of a maximum of 109,416,269 shares of Series A, and a maximum of 36,235,092 shares of Series B,

however, a combined maximum of 109,416,269 shares, each with a par value of SEK 5, on the basis of the following conditions:

**Right to subscribe**  
• The right to subscribe for the new shares shall exclusively be granted to owners of shares in Stadshypotek, with the rights and duties of the subscribers to pay for the subscribed shares through the transfer to Skandia of shares in Stadshypotek.

**Subscription and payment**  
• Payment for the subscribed shares shall be effected through shares in Stadshypotek, which shall be transferred to Skandia immediately after the decision of the issue of new shares is declared to be unconditional. (See below).

• Each unit of 11 Series A shares in Stadshypotek, with the exception of the Series A shares in Stadshypotek held by the Kingdom of Sweden, shall grant entitlement to 10 Series A shares in Skandia. Each unit of 11 Series A shares in Stadshypotek held by the Kingdom of Sweden shall grant entitlement to 10 Series B shares in Skandia. Each unit of 95 Series B shares in Stadshypotek, with the exception of Series B shares held by the Kingdom of Sweden, shall grant entitlement to 82 Series A shares in Skandia. Each unit of 95 Series B shares in Stadshypotek which are held by the Kingdom of Sweden, shall grant entitlement to 82 Series B shares in Skandia.

**Right to receive dividends**  
• The new shares shall qualify for payment of dividends declared in respect of the financial year 1996.

**Special conditions**  
• The decision concerning the issue of new shares is subject to and conditional upon the requisite regulatory approvals.

**Certain reservations**  
• The new shares shall be subject to reservations in accordance with Chapter 3, Section 1, fourth and sixth paragraphs, of the Swedish Insurance Business Act (1982:713).

**Special authorisation**  
• The Board is authorized to implement such minor adjustments in the decision concerning the issue of new shares which may prove necessary in connection with the registration of the decision by the Swedish Financial Supervisory Authority.

The decision concerning the new share issue, as well as other supporting documentation in accordance with Chapter 4, Section 7, first paragraph, of the Swedish Insurance Business Act are expected to be available as from Monday, December 9, 1996, at Skandia, Corporate Law, Sveavägen 44, 103 50 Stockholm, Sweden, telephone Int +46-8-788 32 62, or telefax Int +46-8-788 16 80.

- Decision to the effect that presently existing shares shall represent Series A shares.  
*Board recommendation:* It is recommended that presently existing shares shall represent Series A shares.
- Closing of the Meeting.

### BACKGROUND TO THE PROPOSALS

The proposal put forward by the Board of Directors for changes in the Articles of Association in accordance with Item 6, the decision concerning approval of a new share issue in accordance with Item 7, and recommendations concerning presently existing shares in accordance with Item 8, are brought about by reason of the public offer by Skandia on 25 November, 1996 to acquire shares in Stadshypotek. The amendment of Article 18, first paragraph in the Articles of Association, which pertains to a voting rights limitation of 20 per cent, signifies that Skandia's shares will be subject to the general voting rights limitation of 20 per cent in accordance with Chapter 9, Section 3, first paragraph of the Swedish Insurance Business Act.

**Merger between Skandia and Stadshypotek**  
The Boards of Skandia and Stadshypotek have agreed, conditional inter alia upon approval by the General Meeting of Skandia, upon a merger between the two companies. Such merger shall be implemented through a public offer by Skandia directed to the shareholders in Stadshypotek. The principal offer terms are as follows:

- Offer to all shareholders, except the Kingdom of Sweden**
- 10 newly issued shares of Series A in Skandia are offered for each unit of 11 shares of Series A in Stadshypotek.
  - 82 newly issued shares of Series A in Skandia are offered for each unit of 95 shares of Series B in Stadshypotek.

**Offer to the Kingdom of Sweden**  
Subsequent to ownership spread in 1994, Konungariket Sveriges stadshypotekskassa (Kassan) is the holder of 9,000,706 Series A shares and 32,500,000 Series B shares in Stadshypotek, corresponding to 34 per cent of the total number of shares in the company. The Swedish Parliament passed a decision on November 22, 1996, governing changes in legislation according to which Kassa is to transfer its shareholding in Stadshypotek to the Kingdom of Sweden, when the Swedish Government so requests. The Swedish Government has also been authorized to dispose of the shareholdings through sale in an appropriate manner.

Through subsidiaries, Skandia conducts extensive business in the United States which requires licenses in each state where Skandia conducts business. Certain states impose restrictions on ownership by foreign governments in an American insurance entity. Consequently, the Kingdom of Sweden cannot be included under the offer for shares of Series A in Skandia. The offer to the Kingdom of Sweden is therefore as follows:

- 10 newly issued shares of Series B in Skandia are offered for each unit of 11 Series A shares in Stadshypotek.
- 82 newly issued shares of Series B in Skandia are offered for each unit of 95 shares of Series B in Stadshypotek.

The shares of Series A in Skandia each carry the right to 1 vote, and shares of Series B in Skandia each carry the right to 23/100 vote. Holders of share of Series B in Skandia have the right to demand that share of Series B be exchanged for share of Series A. A complete prospectus will be available from Skandia, Corporate Law, Sveavägen 44, Stockholm, Sweden, telephone Int +46-8-788 32 62, telefax Int +46-8-788 16 80, at the latest by December 18, 1996. A written invitation to the Extraordinary General Meeting will be sent to the shareholders, together with a brief summary of the offer, but will not be distributed contrary to the distributing preamble above.

### SWEDISH-SPEAKING SHAREHOLDERS

This summons to attend an Extraordinary General Meeting of Skandia Insurance Company Ltd (publ), to be held on Thursday, December 19, 1996, at 4.00 p.m. in the Congress Hall, Barnhusgatan 12-14, Stockholm, Sweden, can also be obtained in Swedish. Please contact Skandia, Corporate Law, S-103 50 Stockholm, Sweden, telephone: Int +46-8-788 32 62, telefax Int +46-8-788 16 80.

**NOTE:**  
This being a free translation, the Swedish original shall always prevail.

A welcome is extended to the shareholders to attend the Extraordinary General Meeting.

Stockholm, November 1996

The Board of Directors





CURRENCIES AND MONEY

Weak tankan dents yen against dollar

MARKETS REPORT

By Simon Kuper

The yen fell yesterday as the weak Japanese tankan survey of business sentiment convinced traders that Japan was unlikely to raise interest rates for several months.

The dollar profited most from the yen's decline, closing in London 90.5 stronger against the yen at ¥113.3, but a fifth of a penny weaker against the D-Mark at DM1.626.

Starting softened against the D-Mark to DM2.654 but firmed to \$1.74 against the dollar.

The quarterly tankan is widely considered the most comprehensive survey of any country's business outlook. Yesterday's fourth-quarter reading for large manufacturers was minus 3.7, that is weak, albeit an improvement on the minus 7.6 of the August tankan.

Mr Gerard Lyons, chief economist at DEB International in London, said: "The tankan shows the economy is recovering, but still only at a gradual pace." He pointed out that the business confidence index for non-manufacturers was expected to deteriorate in February's tankan. "It's very difficult to

imagine the Bank of Japan doing anything to interest rates until they have a very clear idea of what impact the consumption tax starting next spring will have."

That means no G3 country is expected to raise rates in the coming months. Indeed, Mr Lyons predicts that both the Bundesbank and the US Federal Reserve will cut rather than hike, as the German recovery falters and the US economy slows.

SBC Warburg in London yesterday forecast a further 50 basis point fall in German short-term interest rates over the next three months. The rationale for a cut would be "not domestic conditions but rather mounting pressure for lower rates in Europe, especially in France," the bank wrote.

The debate over whether France will seek to devalue



its currency has moved on. Few traders still believe that France will try to weaken the franc against the D-Mark, in order to lower its unemployment rate. That after all would strike at the heart of the franc's policy.

Various French cabinet ministers have rejected the idea. But Mr Alain Juppé, the French prime minister, told parliament yesterday that he would ask the G7 to raise the

issue of what he called the dollar's weakness. Seeking a stronger dollar appears to be the new thrust of French currency policy.

Mr Valéry Giscard d'Estaing, the former French president who last week seemed to call for a franc devaluation against the D-Mark, now says he wants the franc to fall only against the dollar.

That could happen in either of two ways. Firstly, Paris would persuade the Bundesbank to allow the franc and the D-Mark to depreciate together against the dollar. The Bundesbank might agree to this if the German economic recovery would allow the franc to

keep tracking the D-Mark. The other way the franc could weaken against the dollar but not against the D-Mark is if those countries joining the planned single European currency in the first wave in 1999 agreed to devalue the euro.

The German Chancellor Helmut Kohl yesterday showed no wish to sanction a weaker dollar. The euro, he said, should be a hard currency.

Not is the Clinton Administration likely to favour a stronger dollar, as US car-makers already claim to have suffered from the dollar's recent rise against the yen. The dollar has also gained about 7.5 per cent against both the franc and the D-Mark this year.

Yet the US and Germany could have a fight on their hands with France. For the latest market update, ring FT Cityline on +44 900 205900.

WORLD INTEREST RATES

MONEY RATES

Table with columns: Country, Rate, and Date. Includes entries for Belgium, France, Germany, Ireland, Italy, Netherlands, Switzerland, and Japan.

EURO CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate, and Date. Includes entries for Belgian Franc, Danish Krone, D-Mark, Dutch Guilder, French Franc, Portuguese Escudo, Spanish Peseta, Sterling, Swiss Franc, and Yen.

Short term rates are call for the US Dollar and Yen, other two year's notes. EURO CURRENCY INTEREST RATES (LIFE) DM100m points of 100%

POUND SPOT

Table showing Pound Spot rates for various countries including Europe, Americas, and Asia.

DOLLAR SPOT

Table showing Dollar Spot rates for various countries including Europe, Americas, and Asia.

OTHER CURRENCIES

Table showing rates for other currencies like Australian Dollar, Canadian Dollar, Hong Kong Dollar, etc.

THREE MONTH EURO CURRENCY FUTURES (LIFE) DM100m points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

ONE MONTH EURO CURRENCY FUTURES (LIFE) DM100m points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

THREE MONTH EURO CURRENCY FUTURES (LIFE) £100m points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

ONE MONTH EURO CURRENCY FUTURES (LIFE) £100m points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

THREE MONTH EURO CURRENCY FUTURES (LIFE) ¥100m points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Table showing exchange rates for various currencies like Belgium, Denmark, France, Germany, etc.

JAPANESE YEN FUTURES (MIA) Yen 12.5 per Yen 100

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

STERLING FUTURES (MIA) £25,000 per £1

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

EUROPEAN CURRENCY RATES

Table showing rates for various European currencies like Ireland, Portugal, Spain, etc.

UK INTEREST RATES

LONDON MONEY RATES

Table showing London money rates for various terms like overnight, 7 days, 1 month, etc.

PHILADELPHIA SIX MONTHS EURO CURRENCY FUTURES (LIFE) \$25,000 points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

SHORT TERM EURO CURRENCY FUTURES (LIFE) \$100,000 points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

SHAREHOLDERS' FUNDS

Table showing share capital, treasury stock, reserves, etc.

BASE LENDING RATES

Table showing base lending rates for various banks like Adam & Company, Allied Irish Bank, etc.

PHILADELPHIA SIX MONTHS EURO CURRENCY FUTURES (LIFE) \$25,000 points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

THREE MONTH EURO CURRENCY FUTURES (LIFE) \$100,000 points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

CONSOLIDATED BALANCE SHEET

Table showing assets and liabilities for consolidated balance sheet.

CONSOLIDATED INCOME STATEMENT

Table showing income from operations, net interest income, etc.

THREE MONTH EURO CURRENCY FUTURES (LIFE) \$100,000 points of 100%

Table with columns: Open, Settle, Change, High, Low, Est. vol, Open Int.

SHAREHOLDERS' FUNDS

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COMMODITIES AND AGRICULTURE

Central bank wants gold bullion market in Russia

By Kenneth Gooding, Mining Correspondent

Russia's central bank is determined that an active gold bullion market should develop in Moscow...

With this in mind, he hoped that very shortly the central bank would be able to buy and sell gold from the private commercial banks...

The Russian authorities also wanted to create the right conditions to attract foreign banks to play their part in giving the bullion market liquidity and helping

Leading diamond producer urged to support domestic cutting industry

Russia's leading diamond producer was yesterday urged to give preference to the domestic diamond cutting industry...

He was speaking after giving a presentation at a conference in London on gold and diamonds in the Commonwealth of Independent States...

At present some private banks are licensed to buy gold and can pay producers up to half the price in foreign currency...

Russian Association of Diamond Manufacturers. He was speaking at a conference in London on gold and diamonds in the Commonwealth of Independent States...

Mr Pavel Maslovsky, president of the Tokur-Zoloto gold company, said that producers would welcome the central bank's initiative...

new diamond marketing contract between Russia and De Beers withdrawn, Mr Bychkov said: "If there existed in Russia a developed market for rough and gem diamonds...

Mr Rajat Kohli, associate director of Banque Paribas UK, said that if all the proposed plans for western-led gold projects in Russia came to fruition it would involve

radical expansion of the diamond-cutting industry alone could provide at least 10,000 jobs...

expenditure of \$1.8bn over the next four or five years. Annual gold output in the republic would increase by 130 tonnes and nearly double present production...

pointing fundamentals, lack of funding and a change of priorities on the part of western companies

Only 15 months ago, he was estimating that western-led new gold production in the CIS as a whole in 1999 would be 65 tonnes...

Comalco to close kaolin plant

By Nikki Tait in Sydney

Comalco, the Australian alumina and enminium producer, is to shut down its kaolin operations at Weipa in far north Queensland...

Dominion near funding decision

By Nikki Tait

Dominion Mining, the Australian group, said shareholders yesterday that it was close to making a recommendation to its board on the best way to fund the potential A\$460m (US\$375m) Yakabindie nickel project...

"We are in active discussions with possible partners and supporters and we believe that these discussions are converging towards a situation that will see a start to the development," said Mr Peter Joseph, the company's chairman, at yesterday's annual meeting...

Later, he admitted that one of the options under consideration was buying in Canada. "There is quite a bit of interest in nickel in that country," he said...

Yakabindie has proven and probable reserves of 193m tonnes graded at 0.51 per cent nickel, and a

resource of 293m tonnes grading at 0.535 per cent

Production is planned to start in the third quarter of next year.

Last year, North, the larger Melbourne-based mining group, walked away from a deal that could have seen it take up to 80 per cent of the project at a cost of A\$1m for each one per cent point of interest taken up. North currently has a 15 per cent stake.

Renison Gold Fields, the Australian mining group, and Goldfields, its separately-listed gold-mining offshoot, said they had entered a memorandum of understanding for the exploration and development of gold and polymetallic deposits in Ukraine.

The agreement is with various Ukrainian government organisations, and foresees a formal joint venture being formed.

No signs of end to copper volatility

By Kenneth Gooding and Deborah Hargreaves

The London Metal Exchange's copper market remained extremely volatile yesterday, and analysts suggested it was likely to stay that way until options activity peaked between December 16 and 18.

In late trading last night copper for delivery in three months was \$2,272 a tonne, up \$14 from Tuesday. The premium for metal for immediate delivery (the backwardation) increased during the day from \$230 to \$275 a tonne. Some traders argued that LME copper stocks were so low that the premium was justified and required if excess copper remaining in the global system was to be flushed out and delivered to the exchange.

Mr William Adams, analyst at Rudolf Wolf, the Noranda subsidiary, said: "Recent strength suggests the rally is not about to roll



Traders at the LME yesterday: three-month copper climbed \$14 in another hectic session

over just yet and, with option declaration next week, there is certainly potential for aggressive short covering should prices move up towards \$2,600 for the December date. At the moment December is around \$2,490."

He added: "Although the extent of the recent stock drawdown suggests that the market is in deficit, we still feel that the fundamentals do not justify the extent of this move and that, once this bout of tightness has passed - perhaps after option declaration - then market will once again focus on the

deteriorating fundamentals." Trading was choppy and thin in the crude oil market as traders cleared their books ahead of the long Thanksgiving weekend in the US. Prices for oil and products such as gasoline showed moderate rises, but expectations of a return of

Iraqi crude to the market in the near term prevented any stronger move.

However, not much business was conducted and prices remained volatile. Traders said they did not expect any important news from the Opec meeting in Vienna.

The market was supported by the release of US stock figures which traders interpreted as being fairly bullish for prices, in spite of a small build-up in distillate stocks - including heating oil.

"The statistics are pretty constructive, but we need more confirmation for a run-up in price, and news about Iraq is capping the market," said one London trader.

January futures at London's International Petroleum Exchange were up 20 cents at \$22.94 a barrel, but volatile within a 30-cent range. January crude futures at the New York Mercantile Exchange were 13 cents higher at mid-session, at \$23.62 a barrel.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antwerp/London Metal Trading)

Table with columns: Commodity, Unit, Price, Change, High, Low, Vol. Includes Aluminum, Zinc, Lead, Tin, Copper, Nickel, Silver, Platinum, Palladium.

PRECIOUS METALS CONTINUED

(GOLD COMEX (100 Troy oz; \$/troy oz))

Table with columns: Commodity, Unit, Price, Change, High, Low, Vol. Includes Gold, Silver, Platinum, Palladium.

GRAINS AND OIL SEEDS

(WHEAT LIFE (c per tonne))

Table with columns: Commodity, Unit, Price, Change, High, Low, Vol. Includes Wheat, Corn, Soybean, Rapeseed, Sunflower.

SOFTS

(COFFEE LIFE (\$/tonne))

Table with columns: Commodity, Unit, Price, Change, High, Low, Vol. Includes Coffee, Cocoa, Sugar, White Sugar.

MEAT AND LIVESTOCK

(LIVE CATTLE CME (40,000 lbs; cents/lb))

Table with columns: Commodity, Unit, Price, Change, High, Low, Vol. Includes Cattle, Hogs, Pigs, Sheep.

ENERGY

(CRUDE OIL NYMEX (1,000 barrels; \$/barrel))

Table with columns: Commodity, Unit, Price, Change, High, Low, Vol. Includes Crude Oil, Heating Oil, Natural Gas.

PRECIOUS METALS

(LONDON BULLION MARKET)

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JOTTER PAD

SPREADNET advertisement with text: "The game of Skill, Judgement and Nerve. For further information Telephone 07000 752080 - Yesterday's answer: 1817"

CROSSWORD

No.9,237 Set by GALAPAGOS

Crossword puzzle grid with clues: 1 Early warning satellite in prominent disposition (11), 7 Tight locks back in centre (5), 9 Demonstrate the thing in erudite (3,2), 10 Cook game and store energy here (9), 11 Hear score rendered for, say, 11,550 (5-4), 12 Steward always returns around point (5), 13 Not looking so well, returns to home counties with new attack (7), 15 Fold trimmed back by ruler (4), 18 Stepped back in Ecuador town (4), 20 See Lear break free (7), 23 Last meal, not first, is a stimulant (5), 24 Pupils in despair, broken and twisted (9), 26 Second rate actors take in street performance; a steady one? (9), 27 Undisputed oriental paste (5), 28 Listener in time warp (3), 29 Considered unit of French internet badly treated (11), DOWN: 1 Noted traveller wears cape on job (4-4), 2 They're all in unworldly company (8), 3 Lightweight cat? (5), 4 English ratings' put out; you'll get no thanks from him (7), 5 Examine policeman, without the option (7), 6 I'm unclear about figures (9), 7 Caught and taken home (6), 8 Foreign citizen forgoes his first meal (8), 14 Carriage returns to high ground for game (9), 16 Hot spot for doctor on first call, say (8), 17 Point after departed to encourage regeneration (8), 19 Renate girl chap takes to first (7), 20 Dig in again to terrine's ingredients (7), 21 Low type, giving in, leaves chum bleeding (6), 22 Outcry about paramour losing heart (6), 25 Flower, sacred to a Greek (5)

LONDON TRADED OPTIONS

(Strike price \$/tonne - Calls - Puts -)

Table with columns: Commodity, Strike, Call Price, Put Price, Vol. Includes Aluminum, Copper, Soybean, Rapeseed.

LONDON SPOT MARKETS

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OFFSHORE AND OVERSEAS

BRITAIN'S BEST

FT MANAGED FUNDS SERVICE

Offshore Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4376 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda funds including Bermuda Equity Funds Ltd, Bermuda Income Funds Ltd, and Bermuda Bond Funds Ltd.

BERMUDA (REGULATED)\*\*

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GUERNSEY (SIB RECOGNISED)

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IRLAND (SIB RECOGNISED)

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ISLE OF MAN (SIB RECOGNISED)

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Comes to close kaolin plant. CROSSWORD

Offshore Funds and Insurances

FT Cyteline Unit Trust Prices are available over the telephone. Call the FT Cyteline Help Desk on (444 171) 873 4378 for more details.

FT MANAGED FUNDS SERVICE

LUXEMBOURG (SIS RECOGNISED)

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AM AMRO Funds (a)

4 Rue de la Loi, L-1014 Luxembourg 00 352 494020

Amro Global Equity 100.00 0.00

Amro Global Income 100.00 0.00

Amro Global Bond 100.00 0.00

Amro Global Dividend 100.00 0.00

Amro Global Growth 100.00 0.00

Amro Global Value 100.00 0.00

Amro Global Asia 100.00 0.00

Amro Global Europe 100.00 0.00

Amro Global Japan 100.00 0.00

Amro Global US 100.00 0.00

Amro Global Emerging 100.00 0.00

Amro Global Infrastructure 100.00 0.00

Amro Global Real Estate 100.00 0.00

Amro Global Commodities 100.00 0.00

Amro Global Hedge 100.00 0.00

Amro Global Arbitrage 100.00 0.00

Amro Global Multi-Asset 100.00 0.00

Amro Global Alternatives 100.00 0.00

Amro Global Private Equity 100.00 0.00

Amro Global Venture Capital 100.00 0.00

Amro Global Private Debt 100.00 0.00

Amro Global Structured Products 100.00 0.00

Amro Global Derivatives 100.00 0.00

Amro Global Risk Management 100.00 0.00

Amro Global Insurance 100.00 0.00

Amro Global Pensions 100.00 0.00

Amro Global Wealth Management 100.00 0.00

Amro Global Estate Planning 100.00 0.00

Amro Global Tax Services 100.00 0.00

Amro Global Legal Services 100.00 0.00

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Amro Global Claims Management Services 100.00 0.00

Amro Global Reinsurance Services 100.00 0.00

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Amro Global M&A Services 100.00 0.00

Amro Global Corporate Finance Services 100.00 0.00

Amro Global Project Finance Services 100.00 0.00

Amro Global Structured Finance Services 100.00 0.00

Amro Global Real Estate Services 100.00 0.00

Amro Global Infrastructure Services 100.00 0.00

Amro Global Energy Services 100.00 0.00

Amro Global Utilities Services 100.00 0.00

Amro Global Telecommunications Services 100.00 0.00

Amro Global Media Services 100.00 0.00

Amro Global Retail Services 100.00 0.00

Amro Global Healthcare Services 100.00 0.00

Amro Global Financial Services 100.00 0.00

Amro Global Insurance Services 100.00 0.00

Amro Global Pensions Services 100.00 0.00

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Amro Global Estate Planning Services 100.00 0.00

Facility Funds - Contd.

Amro Global Equity 100.00 0.00

Amro Global Income 100.00 0.00

Amro Global Bond 100.00 0.00

Amro Global Dividend 100.00 0.00

Amro Global Growth 100.00 0.00

Amro Global Value 100.00 0.00

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Amro Global Europe 100.00 0.00

Amro Global Japan 100.00 0.00

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Amro Global Emerging 100.00 0.00

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Amro Global Real Estate 100.00 0.00

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Amro Global Multi-Asset 100.00 0.00

Amro Global Alternatives 100.00 0.00

Amro Global Private Equity 100.00 0.00

Amro Global Venture Capital 100.00 0.00

Amro Global Private Debt 100.00 0.00

Amro Global Structured Products 100.00 0.00

Amro Global Derivatives 100.00 0.00

Amro Global Risk Management 100.00 0.00

Amro Global Insurance 100.00 0.00

Amro Global Pensions 100.00 0.00

Amro Global Wealth Management 100.00 0.00

Amro Global Estate Planning 100.00 0.00

Amro Global Tax Services 100.00 0.00

Amro Global Legal Services 100.00 0.00

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Amro Global Claims Management Services 100.00 0.00

Amro Global Reinsurance Services 100.00 0.00

Amro Global Capital Markets Services 100.00 0.00

Amro Global M&A Services 100.00 0.00

Amro Global Corporate Finance Services 100.00 0.00

Amro Global Project Finance Services 100.00 0.00

Amro Global Structured Finance Services 100.00 0.00

Amro Global Real Estate Services 100.00 0.00

Amro Global Infrastructure Services 100.00 0.00

Amro Global Energy Services 100.00 0.00

Amro Global Utilities Services 100.00 0.00

Amro Global Telecommunications Services 100.00 0.00

Amro Global Media Services 100.00 0.00

Amro Global Retail Services 100.00 0.00

Amro Global Healthcare Services 100.00 0.00

Amro Global Financial Services 100.00 0.00

Amro Global Insurance Services 100.00 0.00

Amro Global Pensions Services 100.00 0.00

Amro Global Wealth Management Services 100.00 0.00

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Amro Global Wealth Management Services 100.00 0.00

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Amro Global Tax Services 100.00 0.00

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Amro Global Accounting Services 100.00 0.00

Mercury Asset Management S.A. - Contd.

Mercury Global Equity 100.00 0.00

Mercury Global Income 100.00 0.00

Mercury Global Bond 100.00 0.00

Mercury Global Dividend 100.00 0.00

Mercury Global Growth 100.00 0.00

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Mercury Global Wealth Management 100.00 0.00

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Mercury Global Clearing Services 100.00 0.00

Mercury Global Settlement Services 100.00 0.00

Mercury Global Custody Services 100.

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44-171) 678 4376 for more details.

Table of FT Managed Funds Service listing various fund categories such as Global, UK, and Offshore funds with columns for Name, Price, and % Change.

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Advertisement for Imperial Cancer Research Fund featuring a photograph of a woman and the text: 'Every day, we help thousands of people like Zoe fight cancer. Give people with cancer a fighting chance...'.

OTHER OFFSHORE FUNDS

Additional information and notices regarding the fund service, including contact details and legal disclaimers.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, share price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector with columns for company name, share price, and change.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector with columns for company name, share price, and change.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector with columns for company name, share price, and change.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector with columns for company name, share price, and change.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector with columns for company name, share price, and change.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, share price, and change.

CHEMICALS - Cont.

Continuation of Chemicals sector table.

DISTRIBUTORS

Table listing companies in the Distributors sector with columns for company name, share price, and change.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, share price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, share price, and change.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector with columns for company name, share price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, share price, and change.

ENGINEERING - Cont.

Continuation of Engineering sector table.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

FOOD PRODUCERS

Table listing companies in the Food Producers sector with columns for company name, share price, and change.

FOOD PRODUCERS - Cont.

Continuation of Food Producers sector table.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector with columns for company name, share price, and change.

HEALTH CARE

Table listing companies in the Health Care sector with columns for company name, share price, and change.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, share price, and change.

ENGINEERING

Table listing companies in the Engineering sector with columns for company name, share price, and change.

ENGINEERING - Cont.

Continuation of Engineering sector table.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods sector table.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, share price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, share price, and change.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

INVESTMENT TRUSTS SPLIT CAPITAL

Table listing companies in the Investment Trusts Split Capital sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of Extractive Industries sector table.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods sector table.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, share price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, share price, and change.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

INVESTMENT TRUSTS SPLIT CAPITAL

Table listing companies in the Investment Trusts Split Capital sector with columns for company name, share price, and change.

INVESTMENT TRUSTS SPLIT CAPITAL - Cont.

Continuation of Investment Trusts Split Capital sector table.

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Continuation of Investment Trusts Split Capital sector table.

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Table listing companies in the Investment Trusts Split Capital sector with columns for company name, share price, and change.

HOUSEHOLD GOODS - Cont.

Continuation of Household Goods sector table.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, share price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, share price, and change.

INVESTMENT TRUSTS - Cont.

Continuation of Investment Trusts sector table.

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Continuation of Investment Trusts Split Capital sector table.

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Continuation of Investment Trusts Split Capital sector table.

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Table listing companies in the Investment Trusts Split Capital sector with columns for company name, share price, and change.

INVESTMENT TRUSTS SPLIT CAPITAL - Cont.

Continuation of Investment Trusts Split Capital sector table.

INVESTMENT TRUSTS SPLIT CAPITAL

Table listing companies in the Investment Trusts Split Capital sector with columns for company name, share price, and change.

Advertisement for Galliard Homes, 40 luxury apartments in Regent's Place, London. Includes details on investment opportunities, rental yields, and contact information.

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for name, price, and change.

LIFE ASSURANCE

Table listing life assurance companies and their share prices.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies.

RETAILERS, FOOD - Cont.

Table listing retailers and food companies.

TEXTILES & APPAREL

Table listing textiles and apparel companies.

AM - Cont.

Table listing American companies.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts.

MEDIA

Table listing media companies.

PHARMACEUTICALS

Table listing pharmaceutical companies.

RETAILERS, GENERAL

Table listing general retailers.

TOBACCO

Table listing tobacco companies.

AMERICANS

Table listing American companies.

INVESTMENT COMPANIES

Table listing investment companies.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies.

PROPERTY

Table listing property companies.

SUPPORT SERVICES

Table listing support services companies.

TRANSPORT

Table listing transport companies.

CANADIANS

Table listing Canadian companies.

LEISURE & HOTELS

Table listing leisure and hotels companies.

OIL, INTEGRATED

Table listing integrated oil companies.

PROPERTY - Cont.

Table listing property companies.

SUPPORT SERVICES - Cont.

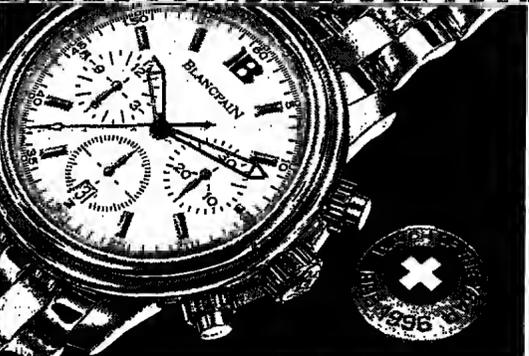
Table listing support services companies.

WATER

Table listing water companies.

SOUTH AFRICANS

Table listing South African companies.



GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service are derived by Data, part of Financial Times Information. Company classifications are based on those used for the FTSE Actuaries Share Index. ...

LONDON STOCK EXCHANGE

Weak gilts and Wall St leave shares lower

MARKETS REPORT

By Steve Thompson, UK Stock Market Editor

An overwhelming sense of post-Budget anti-climax permeated the stock market yesterday, with stock prices briefly flaring up and then subsiding as dealers struggled for good reasons to chase the market any further.

gave up 11.4 to 4,412.0. The Small-Cap fell 5.0 to 2,162.7. The consensus view around the City's trading desks was that the market had done much of its upside work in the two pre-Budget sessions when the FTSE 100 rose over 100 points, or 2.5 per cent.

It was the latter's erratic performance on Tuesday that dictated the course of the FTSE 100 during the Budget speech. The Dow Jones Industrial Average gave a turbulent performance overnight, with an early 30-point rise replaced by a 50-point fall and an eventual closing loss of 19 points.

a lacklustre showing by the gilts market, where some observers continued to take the view that further domestic interest rate rises are on the cards in the short term.

There was bleak news for the building materials arena, however, as Redland warned shareholders at its e.g.m. of flagging sales in continental Europe and the impact of the strength of sterling.



Indices and ratios table showing FTSE 100, FTSE 250, FTSE 350, FTSE All-Share, and FTSE All-Share yield with their respective values and changes.



Best performing sectors and Worst performing sectors tables listing various industry sectors and their percentage changes.

Roche hint lifts S-Kline

Roche has always been seen as having Zeneca in its sights but yesterday's spin was that it had raised a line of credit up to SF500m in the US in order to make a play for either SmithKline or Astra of Sweden.

before the close to end a net 29% higher at 806 1/2p. Roche fell SF140 to SF93,800. Motor components and specialist engineering group T&N cruised into pole position in the FTSE 250 as the market re-rated the stock following news that the company is to limit its potential liability to asbestos-related disease claims through an innovative insurance scheme.

against the DMark was having its own effect on profits. Analysts said they were preparing to cut 1996 full year forecasts.

majority of Carlsberg-Tetley, Merrydown, which markets Two Dogs, another leading "alcoops" brand, weakened 5 to 8 1/2p.

vocal anti-smoking advocate is to resign as US Food and Drug Administration commissioner once a successor is named.

FUTURES AND OPTIONS table showing FTSE 100 INDEX FUTURES (LIFTS) and FTSE 100 INDEX OPTION (LIFTS) with various contract specifications and prices.

TRADING VOLUME table showing Major Stocks Yesterday with columns for Stock Name, Volume, and Change.

FT GOLD MINES INDEX table showing various gold mining stocks and their performance metrics.

FT 30 INDEX table showing the performance of the top 30 stocks in the FTSE 100.

FT 350 INDEX table showing the performance of the top 350 stocks in the FTSE 100.

FTSE 100 table showing the performance of the FTSE 100 index and its components.

FTSE 250 table showing the performance of the FTSE 250 index and its components.

FTSE 350 table showing the performance of the FTSE 350 index and its components.

FTSE Actuaries Share Indices

Large table showing FTSE Actuaries Share Indices and The UK Series, including various industry baskets and their performance metrics.

BANQUE NATIONALE DE PARIS

Board of Directors Meeting - 20 November 1996. On 20 November 1996 the Board of Directors of Banque Nationale de Paris held a meeting led by its Chairman, Michel Pébereau.



For further information on the FTSE Actuaries Share Indices please contact FTSE International on 0171 448 1610.

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of European stock market data including indices and individual stock prices for various countries like Germany, France, Italy, etc.

ASIA

Table of Asian stock market data including indices and individual stock prices for countries like Japan, Korea, Taiwan, etc.

AMERICA

Table of American stock market data including indices and individual stock prices for the US and Canada.

AUSTRALIA

Table of Australian stock market data including indices and individual stock prices.

NEW ZEALAND

Table of New Zealand stock market data including indices and individual stock prices.

Table of European stock market data (continued).

Table of Asian stock market data (continued).

Table of American stock market data (continued).

Table of Australian stock market data (continued).

Table of New Zealand stock market data (continued).

Advertisement for Rockwell: 'In the world of automotive component systems, Rockwell is world class.' Includes Rockwell logo.

Table of European stock market data (continued).

Table of Asian stock market data (continued).

Table of American stock market data (continued).

Table of Australian stock market data (continued).

Table of New Zealand stock market data (continued).

Table of European stock market data (continued).

Table of Asian stock market data (continued).

Table of American stock market data (continued).

Table of Australian stock market data (continued).

Table of New Zealand stock market data (continued).

Table of European stock market data (continued).

Table of Asian stock market data (continued).

Table of American stock market data (continued).

Table of Australian stock market data (continued).

Table of New Zealand stock market data (continued).

INDICES

Table of various international stock indices including DAX, Nikkei, Hang Seng, etc.

US INDICES

Table of US stock indices including Dow Jones, S&P 500, NASDAQ, etc.

ASIA

Table of Asian stock indices and market activity.

AUSTRALIA

Table of Australian stock indices and market activity.

NEW ZEALAND

Table of New Zealand stock indices and market activity.

INDEX FUTURES

Table of index futures contracts and their prices.

US STOCKS

Table of US stock market activity and price changes.

ASIA

Table of Asian stock market activity.

AUSTRALIA

Table of Australian stock market activity.

NEW ZEALAND

Table of New Zealand stock market activity.

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NEW YORK STOCK EXCHANGE PRICES

4 pm close November 27

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Advertisement for Hewlett-Packard featuring a computer monitor and the text: 'Reach for it. If the business decisions are yours, the computer system should be ours. http://www.hp.com/go/computing'.

Advertisement for Go featuring a large 'Go' logo and the text: 'Go. The way to work better.'

Continued on next page

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'FT Free Annual Reports Service', and 'AMER PRICES'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'FT Free Annual Reports Service' and 'AMER PRICES'.

AMER PRICES

Table of American stock prices including columns for stock name, price, change, and volume.

Table of American stock prices including columns for stock name, price, change, and volume.

Advertisement for German newspaper delivery. Text: 'Have your FT hand delivered in Germany. Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for subscribers in all major cities throughout Germany. Please call 0180-25354 8 for more information. Financial Times. World Business Newspaper.'

Table of American stock prices including columns for stock name, price, change, and volume.

Dow slips ahead of Thanksgiving

US stocks extended Tuesday's losses at mid-session, as investors continued to take profits ahead of the Thanksgiving holiday...

and access: its shares were up 2% at \$354. TORONTO was mixed throughout the morning session...

AMSTERDAM, up almost 20 points in four sessions, peeled off the top with the strongest display of energy...

and former GM employee, Mr José Ignacio Lopez de Arriortua, and others accused of conspiracy to commit fraud and industrial espionage...

Against the trend, Ascom added SF56 to SF1,362 on a vague takeover rumour, dismissed as speculation by the telecoms company...

FTSE Actuaries Share Indices

Table with columns: Nov 27, Nov 28, Nov 29, Nov 30, Dec 1, Dec 2, Dec 3, Dec 4, Dec 5, Dec 6, Dec 7, Dec 8, Dec 9, Dec 10, Dec 11, Dec 12, Dec 13, Dec 14, Dec 15, Dec 16, Dec 17, Dec 18, Dec 19, Dec 20, Dec 21, Dec 22, Dec 23, Dec 24, Dec 25, Dec 26, Dec 27, Dec 28, Dec 29, Dec 30, Dec 31, 1996

EUROPE Leading bourses nudged lower as a combination of early Wall Street weakness and modest profit-taking sapped sentiment across Europe...

S African industrials press higher

Gold and industrial shares in Johannesburg continued to move in opposite directions as a soft bullion price clashed with a stronger day for the rand...

Among golds, Freegold shed R1 to R36 and Kloof lost 25 cents to R38.25.

cents to R19.10. Turnover, hit by a systems failure in the morning, was said to be well below average at R208m.

Bombay off 2.2% on oil product fears

Worries that a possible rise in petroleum product prices could strain relations among ruling United Front coalition members left BOMBAY 2.2 per cent lower...

while Nikon fell Y10 to Y1,420 and Minolta lost Y8 to Y721.60 to Y2,450.

HONG KONG overcame an early pullback to close at another all time high on futures-related activity...

gally. The B index dived 6.53 to 128.61. COLOMBO, more than 13 per cent ahead over the past two months, closed lower...

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Table with columns: Market, No. of stocks, Dollar terms, Local currency terms, % Change, % Change

Share prices continued on their downward path in tense official trading on the Dhaka stock exchange yesterday, writes Kasra Najfi.

high of 3,627 in mid-November on a wave of euphoric buying which, analysts agreed, was unjustified on fundamentals.

There was continuing polarisation between some leading international blue chips, which were heavily bought, and laggards such as construction stocks, which continued to retreat.

FTSE ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, Tuesday November 28 1996, Monday November 27 1996, Dollar Index

GALLIARD HOMES ANNOUNCE THE GRAND OPENING OF 40 LUXURY APARTMENTS CREATING THEIR FIRST EVER INVESTMENT OPPORTUNITY IN LONDON'S WEST END!

Cautious Ambition

Written and edited by William Cochrane, Michael Morgan and Jeffrey Brown

# Greece

The moderate Socialist leadership is moving steadily towards monetary union targets while remaining aware of the possible social consequences, reports Kerin Hope

## Cautious style, ambitious plans

Mr Costas Simitis, Greece's prime minister for the past 10 months, and his low-key but cheerful advisers from the academic world, have brought a welcome change of style. Their declared aim is to transform a modest economic recovery into sustained growth that would propel Greece into membership of the European monetary union by 2000 or 2001. The question is whether Mr Simitis is prepared to make the tough choices needed to give substance to this ambition.

For Mr Simitis, who took over as prime minister after the resignation of Andreas Papandreu on grounds of ill-health, the answer will determine Greece's future role in the European Union as well as his own survival in the premiership.

Decisions were postponed while the new prime minister consolidated his moderate faction's grip on the unruly Panhellenic Socialist Movement. This was achieved in June when delegates to a party congress voted him into the leadership in a cliff-hanger election held a few days after Mr Papandreu's death.

With the Socialist's victory in a snap general election in September, the remaining obstacles to launching reforms were removed. Not only did Mr Simitis's soundness on economic policy bring him the support of Greece's business class, but

their defection plunged the conservative New Democracy party into a crisis of leadership and political identity that may take months to resolve.

However, Mr Simitis's extraordinary run of political luck this year does not seem to have undermined his preference for moving cautiously. His defeated rivals, Mr Akis Tsochatzopoulos and Mr Getasimos Arsenis are still in the cabinet, together with other Socialists from a hardline faction which is still deeply suspicious of the rigorous policies required to meet the Maastricht convergence criteria.

To restrain the Socialist heros, Mr Simitis appointed trusted lieutenants as deputy ministers. But his managerial style of governing, which calls for more paperwork and considerably more discussion than in the days of the autocratic Mr Papandreu, is still taken as a sign of weakness by some cabinet members.

The business mood, though still confident, has been affected by the absence of radical proposals to curb the budget deficit and boost tax collection. A preview of the 1997 budget by Mr Yannis Papantoniou, the economy minister, made clear that once again efforts to reduce the deficit would be based on revenue increases rather than spending cuts.

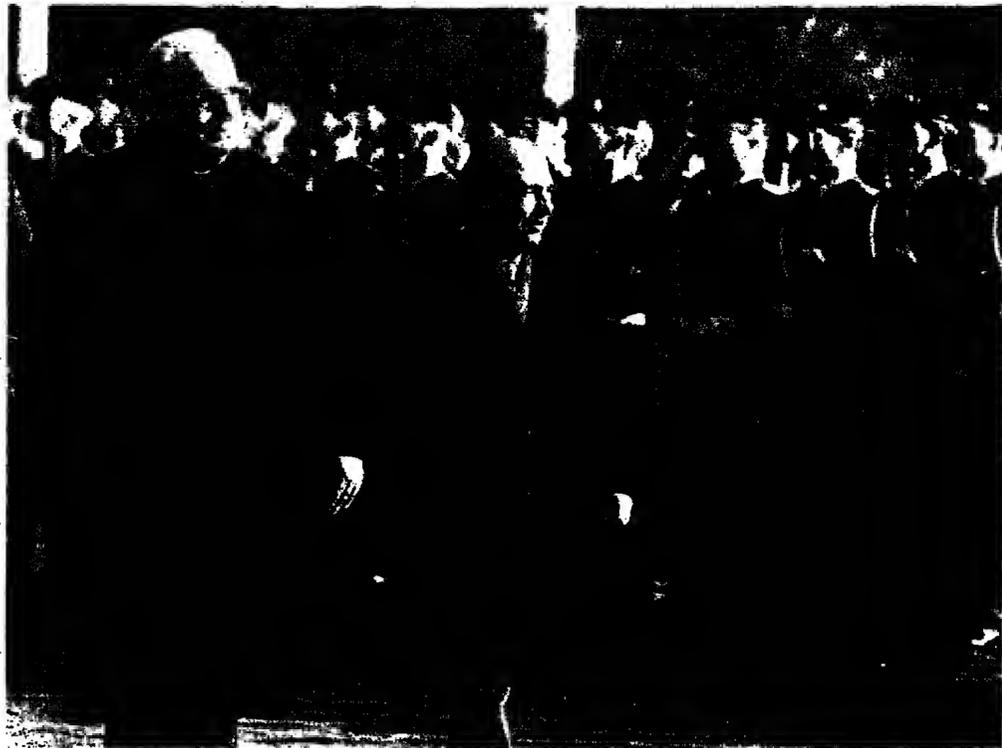
Another real wage rise is

increase would result from growth, which is forecast to reach about 2.6 per cent this year and rise above 3 per cent in 1997, thanks to increased inflows for infrastructure projects from the EU and strong private investment.

In spite of pre-election spending pressures, the deficit target of 7.6 per cent of GDP should be met. The 1997 target of 4.2 per cent is much more ambitious, but if achieved would put Greece in line for reaching the 3 per cent Maastricht target in 1998, only a year later than most of its Union partners.

Interest rates have fallen steadily, and the drachma has strengthened. Inflation is gradually moving down but at 8.3 per cent is still more than double the Union average. Even some government advisers accept that it will be hard to meet next year's inflation target of 4.5 per cent, given that wage policy is not likely to be tightened.

The Socialists want at all costs to avoid a repeat of the social disruption of the early 1990s, when New Democracy's stabilisation effort, based on real wage cuts, pension reform and a wide-ranging privatisation programme, collapsed amid a wave of strikes and demonstrations. Such an outcome could turn Greek public opinion decisively against monetary union.



Costas Simitis with German Chancellor Helmut Kohl: the relationship with the European Union dominates Greece's political and economic agenda

promised next year on top of real increases this year of around 11 per cent for many civil servants, who have benefited from the award of productivity bonuses. Some categories of pensions are to be increased, but the Socialists claim that the introduction of means testing next year will slow overall growth in pension outlays.

Structural reforms are to be introduced gradually, starting with legislation intended to shrink the overstuffed public sector: from next year, only one new employee will be hired for every five who leave. But other proposals such as spending caps for local government and state organisations, including hospitals, that are funded directly by the central government, will take time to have an impact

on the budget deficit. The powerful public sector trade unions have issued stern warnings to Socialist officials. Their leaders backed Mr Simitis during his rise to the premiership and exert a strong influence over the Socialist party machine. They have few qualms about overturning managers' attempts to trim the payroll or restrain wage increases.

Mr Simitis has his work cut out persuading the unions over Emu. Greece's unemployment rate, held down in the past by emigration and the growth of the public sector, is rising to northern European levels. Small family-owned companies are being forced out of business by stiffer competition and most productivity gains achieved by larger manufacturers have come

about as a result of shedding jobs. Unemployment is forecast to reach 10.2 per cent this year.

The prime minister's critics point out, too, that Greece lies on the EU periphery without a land border with any member state and that its two leading industries, shipping and tourism, can operate successfully outside trade blocs. Exports to the rest of the Union are increasing only marginally while those to east Europe and the Middle East, both traditional markets, have shown a steady rise.

Yet Greece is dependent on EU inflows in order to stimulate investment. Much previous EU aid was dissipated on small projects, diverted into consumption or pocketed by corrupt officials. But the current Ecu15bn aid

package focuses on a few large transport projects as well as providing funds for modernising industry and training, while controls on disbursement are tighter.

Pressure from Brussels also helps to modernise Greek institutions and business practices to the benefit of local as well as international companies. The prospect of imminent deregulation, not government policy, will force Greece's telecoms and power utilities to reform.

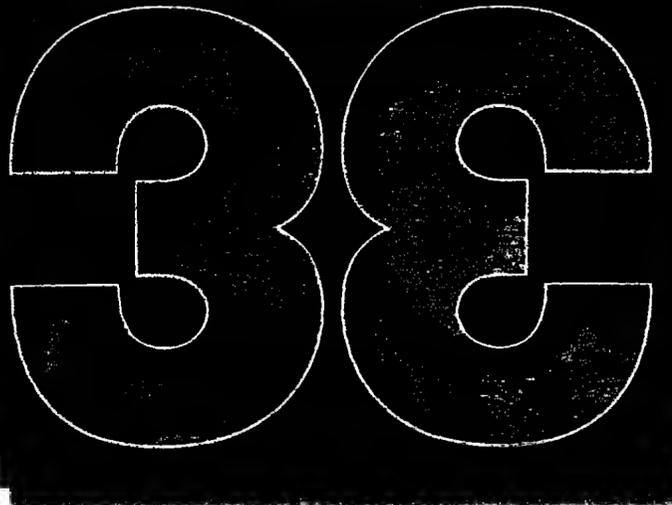
Whatever the problems of competing within a single currency area, Greece cannot afford to remain outside, say Mr Simitis's advisers. A diminished role in the Union would have an immediate political impact, most obviously in relations with its hostile neighbour Turkey.

While Greek companies are starting to invest in Turkey and trade is growing as Turkey's EU customs union takes effect, political relations are more precarious than ever.

Because of continuing tensions in the Aegean, the government has decided to spend an extra Dr4,000bn over the next four years to boost defence.

If fully implemented, the defence spending programme will add to the strain of Greece's effort to reach the Maastricht targets. For Mr Simitis and supporters of Greece's entry to Emu at the earliest possible date, that is a strong argument for reaching an accommodation with Turkey over the Aegean disputes which would allow the development of normal relations.

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■ **Economy:** by Kerin Hope

# Bold bid for Emu

Substantial progress has been made, but Maastricht targets are still distant

Three years of consistent policy-making under the governing Socialists have changed Greece's economic climate. While argument is heated over the pace and depth of structural reforms, doubts are no longer raised about Greece's long-term commitment to stabilisation and eventual membership of the single European currency.

Inflation is on a downward course, the public sector deficit is gradually shrinking and Greece's public debt, among the highest in the European Union, has at last been stabilised.

September's snap election, which from past experience could have derailed budget targets on both spending and revenues, appeared to cause no more than a blip on the finance ministry's charts. Moreover, the Greek business community's decision to support the Socialists at the polls has contributed to a more confident mood.

Greece has shared in the European recovery, maintaining steady if unspectacular economic growth. The economy ministry forecasts a 2.6 per cent increase in gross domestic product this year, rising to 3.3 per cent in 1997.

The Organisation for Economic Co-operation and Development is somewhat less optimistic, projecting GDP growth at 2.3 per cent and 2.5 per cent respectively. But it notes in a recent review of the Greek economy that "output growth of some 2.2-5 per cent yearly could be sustained - a pace that would be superior to the European average".

Yet despite the progress made, Greece is still far from meeting the Maastricht tar-

gets for monetary union. It has been definitely excluded from the first stage and must make a sustained effort in the next two years to ensure that it can join with the second wave of entrants.

Next year's targets of slashing the general budget deficit from 7.6 per cent to 4.2 per cent of GDP, and reducing inflation from 8 per cent to 4.5 per cent are the most ambitious to date. There is scepticism even among Socialists that they can be met, given that real wages increased sharply this year and are set to rise again in 1997.

Mr Nikos Christodoulakis, deputy finance minister, argues that improved growth in output will boost revenues. Additional budget income will be provided through new taxes on property, as well as the abolition of tax breaks for several hundred groups of professional and other workers, including judges, journalists and members of parliament.

Spending increases are to be held below the projected inflation rate, while a freeze on public sector hiring from January will launch a set of institutional reforms aimed at permanently curbing government expenditure. These are to include tighter budget controls on state-controlled health organisations and local government.

"It's important that economic convergence with the rest of the Union should be real rather than nominal," says Mr Christodoulakis. "It's also important that structural reform should be implemented gradually through a consensus approach with a minimum of social friction."

Growth is being fuelled by grants from EU structural funds for infrastructure modernisation. Although disbursement is moving more slowly than forecast, inflows should show a sizeable increase next year as several

large transport projects get under way under the supervision of international managers. The private sector is also benefiting from EU grants for modernising industry which have boosted the amounts of funding available under Greece's investment incentive programme. Private investment is projected to rise by 8.5 per cent in 1997 following an 8.3 per cent rise this year.

However, concern is growing that unless the Socialists overcome their reluctance to impose deep spending cuts or adopt a bold privatisation policy, Greece will be unable to reduce the budget deficit quickly enough to achieve EMU entry by 2001.

Mr Jason Stratos, chairman of the Federation of Greek Industries, called for faster reforms last week: "What's needed at this juncture is a front-loaded package of radical structural reforms that will give a clear message of determination and consistency."

Independent analysts point out that with more than 60 per cent of budget outlays being used to cover the public sector wage and pension bill, there is a pressing need to cut staffing levels in the civil service and transfer state corporations to the private sector.

But opposition from the militant public sector unions makes the Socialists timid about disposing of state enterprises. This year, privatisation has been limited to the flotation of 8 per cent of OTE, the state telecoms monopoly, on the Athens stock exchange and the sale of a handful of companies already under liquidation.

Next year's privatisation programme is also modest. It calls for the sale of the Bank of Crete, which is being returned to the private sector after almost a decade under central bank administration, and for another equity tranche in OTE.

■ **Infrastructure:** by Kerin Hope

# Long road to transparency

Private sector management is key to the success of large projects

After delays that in some cases have lasted almost 20 years, Greece has launched a series of large infrastructure projects made possible through grants from European Union structural funds and private financing packages.

Projects like the new Athens international airport, the Egnatia highway linking the Adriatic with Istanbul, and the Rion-Antirion bridge across the Corinth Gulf are aimed at attracting international investment and making Greece a crossroads for trade between the Black Sea and western Europe.

Infrastructure modernisation is also expected to boost tourism. The current EU funding package will provide contributions towards a dozen road, rail, harbour and airport projects in the government's Ecu12bn infrastructure improvement programme. Extra funds will come from the European Investment Bank, which is prepared to offer soft loans covering 40-50 per cent of a project's cost, commercial loan packages and contractors' equity contributions.

Putting together this mix of public and private finance has proved time-consuming and all the large projects are running one or two years behind schedule. Moreover, Greece's public works ministry has been slow to overcome the difficulties of organising large construction projects.

"Greek officials were accustomed to handling

turnkey projects within a narrow technical and legal framework and had no experience of dealing with equity finance or project lending," says Mr Antony Zlondas, chairman of Kouril Capital, the government's financial adviser for the Rion bridge project.

However, procedures have been speeded up in response to pressure from Brussels to modernise tendering procedures and appoint international project managers for EU-backed transport projects.

Work on the 53.5bn Egnatia highway across northern Greece is moving ahead under the supervision of project manager Brown & Root.

In an effort to avoid delays caused by political interference, EU-backed projects are being undertaken by new companies in which the Greek state holds a controlling interest but management remains in the hands of the private sector partner.

"Traditionally, all decisions related to projects - the route of a road or which companies should build it - would be made on political grounds," says a Greek banker. "Putting transparency into the process has been a struggle."

The Ecu2.2bn Athens airport project will be an important test of the private-public partnership. The Greek state has a 55 per cent stake in Athens International Airport, the company which will control the new airport at Spata, east of the capital. The remainder is held by an international consortium led by Hochtief, the German construction group, which is responsible for building the airport and will manage it for a 30-year period.

■ **Banking:** by Kerin Hope

# Ripe for restructuring

Reform of the sector is inevitable, but timing is still uncertain

Mr Theodore Karatzas, Greece's senior banker, claims with a smile that since taking over as governor of National Bank six months ago he has turned down every request to lend money on political criteria.

"This bank has to forget the past and take a realistic approach to its operations," he says. "This means addressing the problem of bad and doubtful loans, disposing of non-banking subsidiaries and competing more aggressively with the private banks."

National Bank dominates Greece's banking system, with a 40 per cent market share, equity stakes in dozens of local manufacturing companies and more than 500 branches which, in addition to banking activities, also handle salary and pension payments for public sector employees.

However, the bank carries a heavy burden of bad debt arising from a practice, common in the past to state-owned banks, of lending at the behest of politicians.

Operating costs are heavy at state banks too, because a

Greek banks' profits (Dr bn)

|                          | 1995 | 1994 | % Change |
|--------------------------|------|------|----------|
| National Bank            | 41.4 | 50.2 | (17.5)   |
| Commercial Bank          | 26.2 | 39.3 | (33.5)   |
| Ionian Bank              | 13.6 | 13.8 | (2.1)    |
| Bank of Macedonia-Thrace | 3.4  | 2.9  | 18.9     |
| Bank of Crete            | 2.3  | 1.5  | 50.2     |
| Attica Bank              | 1.3  | 1.2  | 13.3     |

Source: KPMF Research

high percentage of employees are political appointees. At National Bank net income per employee is Dr12.9m, compared to Dr38.5m at Alpha Credit Bank, the largest private bank.

"National and the other state-owned banks are not really commercial banks but state agencies that also carry out banking activities," says Ms Claire Gouzouli of First Consulting, the UK banking consultancy.

The sluggish pace of reform at National and two smaller state banking groups, Commercial Bank and Ionian Bank, enables private Greek banks to increase their market share at the expense of state banks and allows foreign bank

branches to carve out profitable market niches.

Private sector analysts argue that the privatisation of one big state bank would give the sector a healthy shake-up and encourage reform at another dozen state-controlled banks. The Socialist government says it backs privatisation in the banking sector in principle, but is nevertheless moving with extreme caution.

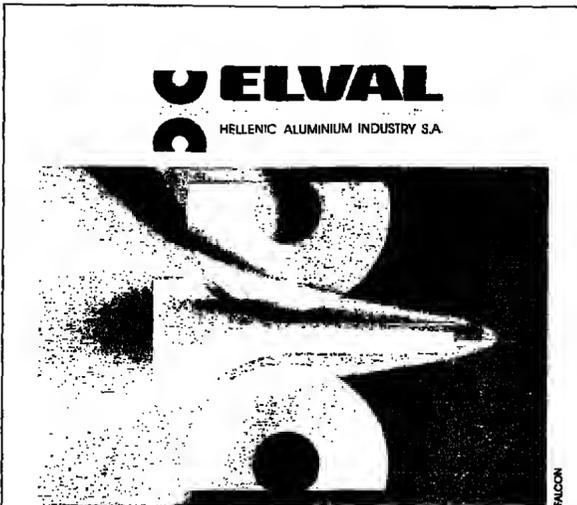
Commercial Bank is giving up control of Bank of Attica, a small commercial bank, by selling a share package to a Greek pension fund. Agricultural Bank plans to reprivatise Bank of Central Greece, another small commercial bank which was taken under the state umbrella when it was on the point of collapse.

The Bank of Crete, placed under central bank control after a \$200m embezzlement scandal was revealed in 1993, is also being reprivatised. It has been recapitalised and restructured and is being offered for sale with a minimum price-tag of Dr1bn.

"The disposals being planned are fig-leaves," says a private sector banker. "They won't address the real problem, that the banking system in its present form obstructs the efficient allocation of resources and acts as a drag on economic activity."

There is an uncomfortable awareness among Greek bankers that a restructuring is on the way, although the timing is still uncertain and may depend on Greece's prospects for participating in European monetary union. The assumption by the banks is that Greece will eventually join Emu, opening the way for tougher cross-border competition as the drachma's role declines, but that the government's deadline of 2001 is not likely to be met.

"The perception is that Greece is overbanked but underbranded and that we're going to see consolidation, perhaps accompanied by the arrival of more international players," says Mr Harris Stamatopoulos, governor of Ionian Bank.



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■ Greek-Turkish relations: by Bruce Clark

## No room for manoeuvre

Greece demands third-party arbitration, while Turkey insists on bilateral talks

Whatever else Mr Costas Simitis has achieved since becoming Greek Prime Minister, he has raised the international standing of a country whose image was badly in need of improvement.

"We have a moderate government in Greece now," enthuses Mr Karl Lamers, a senior German Christian Democrat who made no secret of his delight when Mr Simitis was re-elected in September.

But nearly a year after the softly spoken law professor took over, there is little sign that his moderation - and his belief in the possibility of a normal relationship with Turkey - will be enough to dispel the storm clouds over the Aegean.

Because those clouds look so ominous, the US and its European allies are devoting more man hours than usual to defusing the Greek-Turkish tension which presents the European Union with one of its toughest external problems and could blow apart the southern flank of Nato.

As the EU's relations with both Cyprus and Turkey are approaching a turning point, many observers believe that the Greek-Turkish problem is bound to get better or worse - and only the most determined optimist would lay bets on the former.

Last January's naval showdown in the south eastern Aegean, and the outbreak during the summer of serious intercommunal violence in Cyprus, continue to cast a long shadow over relations between Athens and Ankara.

This in turn has darkened the prospect for full implementation of a customs agreement between the EU and Turkey - which Greece grudgingly accepted in return for a promise of early negotiations to admit Cyprus as a full EU member.

The naval stand-off has added a new, frightening element into the web of Greek-Turkish disputes over airspace, territorial waters and seabed mineral rights which have rumbled on since the two countries came close to all-out war in 1974. In what Athens saw as a broad challenge to the UN law of the sea, Turkey questioned the validity of the treaties and maps dating from the Italian and British occupations of the Dodecanese, which underpinned the Greek claim to

the islet of Imia.

Mrs Tansu Çiller, then prime minister and now foreign minister of Turkey, caused further alarm in Greece by suggesting there were over a thousand other islets in the Aegean whose unresolved status could lead to conflict.

This appeared to be a new twist in Turkey's longstanding threat to go to war if Athens exercises its right under the UN law of the sea to extend its territorial waters from 6 miles to 12, so as to embrace most of the Aegean.

Tension over the status of tiny islets - which many analysts view as a side-effect of the UN law of the sea's entry into force in 1994 - has highlighted a fundamental disagreement between Athens and Ankara over how disputes should be approached.

Turkey has demanded the broadest possible bilateral talks, while Athens, feeling it is on strong legal ground, prefers a step-by-step approach and third-party arbitration.

Greece fears that entering bilateral talks over matters which had not been contested before would give Ankara *carte blanche* to pick new fights.

Against this background, a proposal by the EU's Irish

presidency - aimed at unfreezing Greek-Turkish, and hence EU-Turkish relations - has been greeted in Athens with dismay because it emphasises bilateral talks.

Mr Theodoros Pangalos, the sharp tongued Greek foreign minister describes the Irish proposal as "very disappointing" because it implied full acceptance of Ankara's demands.

Mr Pangalos said the Greeks could consider talks with Turkey about other issues if Turkey either withdrew its claim to Imia and other small islands or else presented its demands to the International Court of Justice in the Hague.

"Let them specify their territorial claims, present them to the Hague - once they do so, we can open discussions about everything," said the minister in a view regarded by some Greek politicians as too soft.

Turkey's position is almost the opposite of Mr Pangalos: it does not rule out an eventual recourse to the Hague about a broad range of issues, but it insists on substantial bilateral talks first.

Diplomats say any hopes of these procedural differences are clouded by the internal instability of Turkey and the absence of any room for manoeuvre by Mr Simitis, who is flanked by



Clashes in Cyprus last summer put further strain on relations

ministers (including Mr Pangalos) who take a harder line than himself. The same factors prompt many analysts to feel pessimistic about Cyprus, despite the intensive efforts of Britain's special envoy Sir David Hannay and the imminent prospect of a major US initiative. A plan exists for top level talks between the island's Greek and Turkish-Cypriots next year, in the hope of reaching a settlement before Cyprus joins the EU.

But the bloody clashes of last summer, including the deaths of two Greek-Cypriot demonstrators which were recorded by television cameras in gory detail, have convinced many observers that there are forces on the island who are radically opposed to compromise.

■ Politics: by Bruce Clark

## Shades of grey

The parties are more difficult to distinguish, but discontent is still in the air

There can be few other countries whose recent political life has been marked by such extremes of blazing idealism and cynicism.

All five of the parties represented in the Greek parliament still include prominent figures who suffered jail or exile during the military regime which collapsed 22 years ago. Memories of that period, and the left-right passions which gripped the country after the 1946-49 civil war, are fading, leaving many Greeks disillusioned with politics and sceptical about politicians.

One symptom of waning ideological fervour is the fact that the main parties - the ruling Panhellenic Socialist Movement or Pasok, and New Democracy, its conservative rival - have become hard to distinguish.

As the behemoths of political life, which evolved during the 1980s into vast patronage machines, merge into a single shade of grey, their grip over every public institution - from football teams to student unions - is weakening too.

For the left, the intense thirst for revenge (and a slice of patronage) which attended Pasok's first electoral victory 16 years ago has largely been slaked; and for the right, the hoxeyman of communism has gone.

As prime minister since January, and president of Pasok since a stormy Congress in June - when he fought off a strong challenge from populist rivals - Mr Costas Simitis has already moved the party from the left to the moderate centre.

The Socialist's electoral base has shifted accordingly. Prosperous Athenians, including bankers and stockbrokers, were among the 41.5 per cent of voters who cast their ballots last September for a party that until only a few years ago was trumpeting radical Marxism.

For Pasok, this translated into a reduced, but still comfortable 162-seat majority in a 300-member Parliament, thanks to an electoral system that favours the top party. But Mr Simitis' blunt calls for belt-tightening, and his bold pledge to avoid bloating the public sector any further, has cost votes on the left.

Three small radical groups made a strong showing in the September poll. The doggedly hard-line Communist Party gained four parliamentary seats for a total of 11; the Left Coalition, a movement with intellectual and Eurocommunist roots returned to Parliament with 10 seats; and nine more went to the new Democratic Social Movement, led by Pasok's former finance minister Mr Dimitris Tsivolos.

"Pasok has transformed from a progressive party to a conservative party which no longer serves the interests of ordinary Greek citizens," declares Mr Tsivolos, voicing the disillusionment of grassroots voters who loved the fiery rhetoric and lavish state handouts of Pasok's early years.

Mr Nikos Konstantopoulos, a similarly eloquent lawyer who heads the Left Coalition, says the prestige of the big parties has fallen because of people's belief that "non-institutional centres of power" are secretly pulling the strings.

As any politically-conscious Greek will tell you, at least one such "centre" is the network of businessmen who dominate public procurement, cultural life and the media.

Other leftist politicians - including Mr Akis Tsohatzopoulos, the defence minister who lost out in last June's leadership contest - seem to be challenging Mr Simitis' moderate line from within the ranks of Pasok.

A recent hardening in the foreign policy pronouncements by Pasok strongmen - including Mr Theodoros Pangalos, the foreign minister and Mr Gerasimos Arsenis, who recently switched portfolios from defence to education - has come as a reminder that Mr Simitis'

personal authority has limits.

But whatever challenges confront the prime minister they do not include a credible challenge from the right.

As many of its own supporters freely acknowledge, New Democracy has yet to restore internal unity or ideological coherence since its electoral defeat last September.

A leadership ballot in October gave a narrow victory to the incumbent Mr Miltiadis Evert, a former mayor of Athens who has cultivated a tub-thumping style of oratory and criticised Mr Simitis for being too soft with Turkey.

But a party congress next spring is widely expected to bring a rerun of last October's contest: Mr Evert versus Mr George Souflias, a former education minister whose ideology is hard to distinguish from that of his boss.

New Democracy's reluctance to break with the big-government lobby and the public sector unions is a source of frustration to a small band of free-market liberals, such as Mr Andreas Andrianopoulos, who recently left the party.

The reluctance of the big parties to court controversy, and the public's diminishing appetite for noisy slogans, would seem - on the face of things - to portend the onset of a more low-key brand of politics in Greece, more like northern Europe.

But nobody is counting on this. As Greece's public-sector employees and small businessmen - long cushioned by the policies of major parties - feel the chilly winds of European competition, a groundswell of discontent could build up which no party (with the possible exception of Mr Tsivolos) can properly articulate.

"There are pent-up frustrations which have not yet been manifested," says political science professor Nikiforos Diamandouros. He says Greece's real divide is not between left and right but between winners and losers from modernisation. The latter, he warns, may well outnumber the former.

PROFILE

## International call

Expansion across the Balkans is the telecoms firm's favoured strategy

Greece has become too small a market for Intracom. The Athens-based telecoms equipment supplier, which last year installed a new communications system for the Kremlin, has ambitions to become a telecoms operator across the Balkans. From modest beginnings...

In the 1970s as an equipment importer for OTE, the Greek state telecoms monopoly, Intracom has grown into a specialised electronics manufacturer. It makes digital switching systems in co-operation with Ericsson of Sweden, which holds a 14 per cent equity stake.

Intracom also produces cordless phones as well as pulse code modulator (PCM) transmission systems. OTE is still Intracom's main customer through a Dr650bn investment

programme aimed at digitalising Greece's entire fixed-wire network by the end of the century. Intracom and Siemens Hellas, the local subsidiary of the German electronics group, between them supply OTE with almost all the equipment needed to upgrade the network.

However, the company's close relationship with OTE and some activities in the Balkans have sparked controversy. Intracom and Siemens Hellas were accused of bribing OTE-

officials in order to secure a Dr40bn contract for installing digital lines.

Intracom's joint venture with the Bulgarian PTT, Bulfon, has come under attack on grounds that it may have an unfair edge in bidding for a mobile telephony licence.

Mr Costas Tsoukalidis, Intracom's general manager, brushes aside charges of unfair practices. "It's not easy for a smaller telecoms company to win recognition as an international player," he says. "Your competitors are much more inclined to declare war on you."

Intracom is nonetheless

trying to reduce its dependence on OTE and diversify into other areas. It has joined a team led by Hughes of the US to manufacture an advanced version of NATO's Sea Sparrow missile and has other projects in the pipeline with Northrop Grumman of the US and Thomson-CSF of France.

Intracom last year increased exports by 70 per cent to Dr1.5bn, 27 per cent of sales. This year exports are projected to reach Dr14bn.

Kerin Hope

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# Airports are poised and ready for take-off

Privatisation and competition have provided a special opening for the expansion of retailing and the development of centres for regional travel and communications, writes Michael Skapinker

Sell airlines, buy airports. This was the advice given to investors at a conference last month by Mr Rigas Doganis, professor of air transport at the UK's Cranfield University.

Airlines struggle to make money even when business is booming and their seats are full. Most of the world's airports, on the other hand, have barely begun to exploit their full commercial potential.

Some airport groups, however, realise that strong potential exists and are lining up to buy airports in Europe and in the rest of the world.

Prof Doganis told a conference organised by Airports Council International in Switzerland last month: "In 10 to 15 years we may well see five or six very large European airport companies, with each owning 10 or more airports in several countries."

With governments preparing to privatise airports or bring in outside management in Australia, the US and South Africa, this process of consolidation will be extended further than Europe.

What do airports have going for them? First, there are too few of them. The number of people flying worldwide is expected to increase from 1bn today to 2bn or even more over the next 20 years. In most other industries, this expected doubling in business would lead providers to build new facilities to meet the increase in demand. Many airport groups and governments would like to do the same. Life in the airport business, however, is not that easy.

Airports create noise, congestion and pollution. Any proposal to build a new airport, terminal or runway is guaranteed to provoke furious opposition from local residents and environmentalists.

Airport plans have to be defended at public inquiries

in many countries, a time-consuming process. In the UK, BAA, which owns London's Heathrow, says it expects the public inquiry into its plan to build a fifth terminal at the airport to last two-and-a-half years.

This means that existing airports will have to accommodate more and more peo-

ple sold in the UK. BAA has begun to take its retailing skills abroad.

It is also responsible for the retail operations at Pittsburgh airport in the US and for all operations, including retail, at Indianapolis airport.

The idea of airports as places of entertainment is

competitors, even in advanced economies, such as the US and Canada. But their strategy is likely to spread elsewhere, even to smaller airports in regional centres.

As governments privatise airports, the larger and more successful groups will increasingly take over their operations, forming bigger airport companies. Prof Doganis believes that regional airports, seeking to increase their share of passengers, will seek alliances with larger groups.

Prof Doganis says: "On the financial side, alliances may have two possible advantages. As part of a larger grouping, individual airports may find it easier to raise money in the commercial money markets, hopefully at lower interest rates than would otherwise be the case. If privatisation is the aim, then again a smaller regional airport may be easier to privatise if it is part of a group which includes one or more larger airports. One could even imagine a situation where regional airports act as franchisees of large well branded and successful airports. Schiphol or BAA might franchise airports in which they have no shareholding to operate under their brand for a certain fee.

"In return, they would help the franchisee with improving its facilities and service standards. A branded regional airport would become more attractive to potential airline customers while its ownership remains unchanged."

While the increase in passengers presents airports with an attractive market for their shops, restaurants and entertainment facilities, they cannot afford to ignore the discomfort caused by a parallel increase in overcrowding.

At airports such as Heathrow, Schiphol and Changi, many of the passengers are in transit, using the airport to change flights. If they believe one airport is overcrowded and uncomfortable, they can use another. This is not a problem for Changi, which operates at well below its capacity and is planning a third terminal. It is a seri-

ous problem for Heathrow, however, which is severely congested.

Sir John Egan, chief executive of BAA, believes airports will have to improve their customers' comfort in several ways, beginning with the check-in process, currently one of the most time-consuming and anxiety-provoking activities at any airport.

Sir John says: "Check-in is a horrible process for most people. I think we'll see it disappearing over time."

He says BAA's customer research shows that queuing at check-in counters is one of the most difficult aspects of flying for many passengers. They worry about whether they will get on their flight and whether they will get the seat they want.

Sir John believes help is at hand. The trend towards ticketless travel will con-

tinue, he says. Instead of handing over a ticket, passengers will present a credit card when they arrive at the airport. Many will, in fact, check in before they reach the airport. Check-in at hotels, at airport car parks and at railway stations will become more common, he says.

He says that the security obstacles can be overcome. But many industry observers believe that airports will remain targets for terrorism. Staff checking in luggage away from the airport will have to have the means to ensure that the process does not imperil the safety of passengers.

Many airports are formulating their strategies to take account of another development: that airports are becoming the centre of transport hubs, connecting, in particular, with railway

systems. Mr Richard Branson, chairman of Virgin Atlantic, the independent UK carrier, is one airline executive who is integrating his activities with new railway developments. He is part of a consortium running the Channel tunnel trains and is planning to develop a new railway service between Heathrow and the City of London.

In continental Europe, Charles de Gaulle airport in Paris sees itself as being at the centre of a vast communications network, with the airport connected to the TGV high speed train service. Schiphol calls itself a "mainport" rather than an airport, with rail connections bringing passengers in to catch their flights. Those airports which are not connected to fast rail connections could find themselves losing passengers.

## IN THIS SURVEY

● European air control system; air traffic control systems; airports as places for shopping, eating, and entertainment Page 2

● Security; airport operators; baggage handling Page 3

● Australian privatisation; O'Hare; Atlanta Page 4

● Heathrow; Schiphol; retailing Page 5

● Hong Kong; Kansai; Changi Page 6

Picture: Denver Airport



Kai Tak, Hong Kong: a second airport is on the way

ple. Yet, while this creates discomfort for those who fly and delays for airlines, for the airports the increasing number of passengers presents endless commercial possibilities.

The key for airports is to see airline passengers as more than holidaymakers or business travellers; they are also shoppers, diners, gamblers, drinkers and even golfers.

Airports such as Heathrow and Gatwick in London and Schiphol in Amsterdam are already vast shopping emporia. BAA's seven UK airports sell over 20 per cent of all

exemplified by Schiphol and Changi airport in Singapore. Schiphol has a casino and a virtual reality golf range. The golf range allows passengers to choose one of the world's famous courses. They then play it by hitting the ball against a picture of the course on a screen. The ball hits the screen and then appears to sail through it as if they were playing the course itself. Changi has a karaoke bar and a swimming pool and jacuzzi overlooking the runway.

These airports are more sophisticated in their approach than many of their

## ADVERTORIAL

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II WORLD AIRPORTS

Security: by John Westbrooke

# Still in the shadow of Lockerbie

As measures become tougher, the more passengers tend to grumble

When Pan Am flight 103 was brought down by a bomb over the Scottish town of Lockerbie in December 1988, killing 270 people, it concentrated the minds of air transport authorities everywhere on the question of security. In the years since then, travellers will have noticed that much has changed - but much more has still to be done.

This year, an Israeli reporter succeeded in smuggling a dummy bomb on to an El Al flight in Tel Aviv - among the world's most safety-conscious airlines and airports. Italy's interior ministry discovered that X-ray machines at Milan's airports were unable to detect weapons in hand baggage. A British TV journalist breached security at Manchester airport. And those are just examples from technologically advanced western countries.

Nonetheless, Britain has led the way in making the skies safer. About half of Britain's 33 international airports have state-of-the-art CTX 5000 baggage screening machines, more than the rest of the world put together, and the Department of Transport, which sets security standards,

hopes all will soon install them.

The department began to require baggage reconciliation - linking all luggage to passengers, with thorough searches of unaccompanied bags - in 1994.

It has introduced a new cargo regime of authorised handling agents; and it is shortly to take over the hiring of security staff, with rigorous checks against police and security records.

Responsibility for security is shared with police (the Metropolitan Police, for instance, provide the armed guards at London Heathrow's airlines, which screen hold baggage; and airports, which cover cabin baggage. BAA, the British Airports Authority, provides the equipment at the seven big airports it runs, generally choosing between the sophisticated but slow CTX 5000s, which can spot plastic explosives, and the quicker Vivid systems, which look for weapons in bags as they roll past.

BAA says all transfer baggage (the source of the Lockerbie bomb) is now screened, as is all baggage to "high-risk" destinations such as the Middle East and most of the rest, too. Soon, all will be.

Regional airports also have a part to play. As Mr Bill Aitkenhead, chief executive of Cardiff International Airport, says: "We're very conscious that anyone intent on doing something illegal

may try to use smaller airports, so we're doubly vigilant."

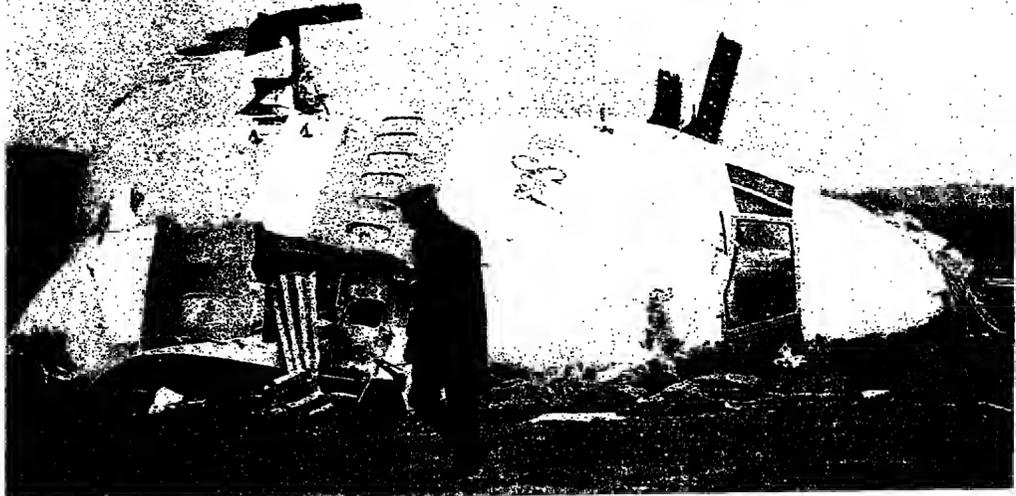
"Regional airports are extremely conscious of the role they play in national security." Cardiff staff work in alliance with customs and immigration staff to scrutinise both inbound and outbound flights.

Ironically, although most security hardware since Lockerbie has been developed by US manufacturers, the US itself has dragged its heels on requiring its use and airlines, often strapped for cash, have not rushed to introduce it.

After the unexplained downing of TWA flight 800 off Long Island in July, with the deaths of 230 people, it emerged that American airport security was dismal. Federal agents on monitoring duty had frequently evaded security checks, beating the system in 15 out of 20 airports. In 1993, one even got into an aircraft's cockpit, leaving a note there to prove it.

The TWA crash spurred the setting up of a panel under vice-president Al Gore. Its recommendations included developing and installing better bomb detectors, more interviews with travellers, and establishing a computer profiling system able to track the travelling patterns of passengers who might be suspected of terrorist activities.

Travellers at US airports should already be noticing



Pan Am flight 103: since that disaster advances have been made in tightening security measures, but there is still a long way to go

the difference. Abroad, Washington takes a tougher line. The US Federal Aviation Administration makes public assessments of its counterparts in other countries. Airlines from countries in category 3, the lowest, may not fly to the US, and those in category 2 are subject to close FAA scrutiny. This has had political repercussions, especially in Latin America, where

only government intervention stopped Venezuela from being demoted to category 3. Israel, on the other hand, quickly negotiated an upgrade to category 1. Israel probably offers the best glimpse of the future of flight security. Though it prefers not to discuss it, the state airline, El Al, is famous for the stringency of its security checks, which come into force when passengers have

already cleared normal airport security. They will typically find themselves answering a lot of questions and having baggage thoroughly searched, all by Israeli citizens. This may mean checking in earlier than usual; but, at the same time, the airline believes passengers appreciate the reasons. Calculating what passengers will stand for remains a

challenge. Too much attention and they grumble (for example, the policy of Canadian airports of confiscating aerosol insect repellents does not always go down well). Too little and they may become fearful. The search is always on for quicker ways of letting them travel in safety, for faster screening machines with sharper eyes. The UK Department of

Transport records 41 "reported serious incidents worldwide" in 1995-96, up from 37 the previous year, not much when compared with the total amount of air travel but enough to make the headlines when one takes place. Each time it happens, the public becomes readier to accept tighter security measures. Lockerbie casts a long shadow.

Airport operators: by David Carter

# Broader horizons beckon

Private sector disciplines are introducing a wide range of new activities

Growing economic pressures are placing the often cosy relationships between national, state and local governments and their airports under strain. It is clear the cash-strapped public sector finds it increasingly difficult to meet the demands placed by the relentless growth of air traffic and travellers' rising expectations.

Faced with competing demands on public finances and with the high cost of airport expansion and lured by the prospect of spin-offs from a sale, municipal minds are being focused, and even changed, across the world. The slow liberalisation of air transport is also nudging officials in Europe.

The process started in 1987, when seven UK air-

ports, including London's Heathrow and Gatwick, were transferred to the private sector with the flotation of BAA. Its subsidiary BAA International is leading a timely, but cautious, foreign expansion to catch the most promising airports following the same path.

Several other airports have been privatised or semi-privatised, including Belfast, Brussels, Cardiff and Copenhagen. Airports in Argentina, Bolivia, Brazil, Chile, Ecuador, Germany, Indonesia, Japan, Mexico, Poland, Portugal, Russia, Taiwan, Turkey and Venezuela have or plan more private-sector involvement.

Airports are learning to act more commercially in their evolution from simple public utilities. The most common start is by contracting out services such as ground handling, cleaning and fuelling.

Other methods include public-private joint ventures, leases, and privately-funded

expansion projects, usually using build-operate-transfer and its hybrids.

Many public airports have outsourced. Some, such as Singapore, have been corporatised, and a few have been privatised.

But no matter what the public/private mix, various airlines, construction companies, consultants, developers, investors, manufacturers and operators are showing keen interest in the opportunities.

Some publicly-owned operators such as Aena, Aeroports de Paris (ADP), Amsterdam Airport Schiphol (AAS), Flughafen Frankfurt-Main and Aer Kianta are building on their consultancy services to offer operations and management capabilities.

ADP and AAS, for example, have signed contracts at St Petersburg (Russia) and Cartagena (Colombia) airports respectively.

Private capital tends to come with management as a matter of course. So it is with BAA which dropped its overseas consultancy work three years ago to concentrate on possible equity ownership, or management contracts which might lead to ownership.

BAA first took this approach to the US, home to 50 per cent of the world's aviation activity.

Most US airports plough back any surpluses and top them up with grants and bond issues to fund large expansion. Many remain production-led, unimaginatively marketed and surprisingly spartan. Airport charges (such as terminal rents and passenger handling fees) are often pushed up to offset shortfalls in retail and other revenues. Noting these drawbacks, the Senate has approved the trial privatisation of five, yet unnamed, airports; each new lease must be approved by two-thirds of that airport's airlines.

After securing contracts at Toronto, Burbank and several other airports, US private-sector operator Airports Group International (AGI), whose partners include Soros, General Electric, Bechtel and DFS, expects more. "What we're offering is the capital, expertise and flexibility of the business world," says Mr Pat Cowell, president of AGI.

"We bring private-sector disciplines and a sharper focus," says Mr Roger Kitley, managing director of BAA International. At Pittsburgh, BAA has secured a 15-year contract to manage its air-mall. Its flair for retail management (44 per cent of the company's revenue) has brought in names such as Bally, Ciro, The Gap, Speedo, Waterstone's and TGI Fridays. Retailers are obliged to charge high street prices.

Pittsburgh now has over 100 retail and catering out-

lets. Spending per passenger has risen from \$2.40 to \$7 in four years, despite the small proportion of international traffic. Sales per square metre are three times those of typical US shopping centres. As at Gatwick, thousands of people a year come simply to shop, eat and watch aircraft.

As part of the sweeping privatisation programme introduced by the mayor, Mr Stephen Goldsmith, BAA has signed a pioneering 10-year contract to operate and manage Indianapolis International Airport, four reliever airports and a heliport. "Amazingly, the fact that we're British was never a major issue," says Mr Kitley.

The airport authority retains ownership and could get \$70m from higher revenues and lower costs. Airlines and taxpayers benefit too, as does BAA which could earn more than \$30m. Again, BAA's formula has been to get the bills ringing, mainly by bringing in and reorganising, international, national and local outlets and brands.

Both airports act as a showcase for expansion in the US and, of course, expertise flows both ways (Indianapolis has taught BAA lessons about snow clearance). Exchanges of skills, staff and ideas look set to grow.

BAA, National Express, the UK coach operator, and others are bidding in the initial tranche of 49-year airport leases offered as part of Australia's delayed privatisation programme. Melbourne, Brisbane and Perth airports go first. BAA also hopes to expand in Italy, South Africa and Asia.

National Express is trying to maintain its own virtuous spiral of low charges, low fares, high throughput and healthy retail sales. The privatised transport group has vigorously expanded its airports side by buying underfunded East Midlands and Bournemouth airports, investing heavily, and turning them round. Its consultancy arm has signed a one-year contract to manage a former US Navy base in the Philippines. Subic Bay International Airport.

"We're taking our core skills to new markets," says Mr Ernie Patterson, chief executive of National Express Group. "We're open-minded about management contracts, joint ventures and acquisitions."

Airports are reluctantly following airlines to the private sector with foreign companies hoping to help them face regulatory, cultural and other hurdles. "The biggest barrier we face is politics," says Mr Kitley. "Privatisation is an offensive word in some countries, but there's a real momentum. The train has left the station."

David Carter is proprietor of Airstream Media Services



Baggage-handlers at Heathrow: lost luggage a nightmare of the past?

Baggage handling: by Catherine Chetwynd

# Against travelling light

Automation should increase security and ensure the safe arrival of luggage

The ultimate in lost luggage must be the man whose suitcase followed him around the US for some days, before finally being delivered to him on board a cruise ship in the arms of a flight attendant suspended from a helicopter.

It is the traveller's nightmare to arrive at his destination, only to discover that his suitcase has arrived elsewhere. But thanks to today's technology, and in particular the bar code, this should be a thing of the past - it is to be hoped.

In theory and ironically, your suitcase can only be on the wrong flight if you are on the wrong flight with it.

Apart from customer service, the other important luggage issue is security.

A positive bag match system, which prevents an aircraft from departing with checked-in baggage in the hold but without its owner in the cabin, is vital.

The administrative problem is that, once travellers and their cases have been separated, luggage and passenger data for both transferring and originating travellers must be reconciled before take-off.

Effecting this manually puts undue organisational and financial strain on airports.

Transferring items which have come from an airport with a less sophisticated set-up are relabelled at Schiphol so that they can be handled by the automatic equipment.

This has been complemented by more recent technology and the licence plate concept, which prints a tag with a dedicated number for each case, plus the travelling record of the passenger, so that when luggage is loaded on to an aircraft, it is linked to its owner and ground staff know whether that traveller is on board.

Frankfurt's fully-automated system was designed because of a projected increase in traffic which, combined with manual baggage reconciliation, threatened the airport's guaranteed minimum connecting time of 45 minutes.

Like the Dutch version, the German airport's technology generates a dedicated tag with bar code for each checked-in item and details are stored in the computer.

Cases checked in by transferring passengers receive the same treatment. Airlines traditionally monitor whether checked-in pas-

sengers are on the aircraft by collecting boarding passes.

These days, in some cases, travellers feed an automated ticket and boarding card with a magnetic strip into a reader, ensuring quicker and more accurate collection of information.

Meanwhile, baggage handlers scan each tag using bar code readers attached either to PC computer terminals in the baggage make-up areas, or to radio data terminals at the side of the aircraft.

The two lots of information are then married up before take-off and the system warns airline staff when luggage and its owner are not on the same flight.

Apart from reducing security risks, this also allows the airport to provide more efficient service to passengers.

This is, however, a level of efficiency that was notable by its absence at London Heathrow's Terminal 4 earlier this month. Frankfurt's system was adapted for British Airways at London Heathrow and Gatwick and Manchester - as passengers discovered to their cost when thousands of bags were caught in a backlog. The problem was created by a computer software fault, which meant luggage had to be checked manually before being loaded on to the aircraft. A partial solution was found through the use of "manual overrides", otherwise known as baggage-handlers.

Called Libra in this country, the system has been in use within the airline for two years, and was installed in Terminal 1 in June this

year, and in Terminal 4 more recently.

It is supposed to allow the airline to replace a manual reconciliation process involving endless paper lists from which suitcase numbers were checked off individually, with a system that allows direct and transfer baggage to be mixed, providing more accurate and streamlined aircraft loading.

It is linked to the check-in and boarding process to ensure passengers checking in luggage actually board the flight.

Terminals 2 and 3 are to follow, and a luggage transfer tunnel is soon to be opened between Terminal 4 and the other three terminals, to improve baggage handling and allow computerised reconciliation throughout the airport.

And if the allegedly impossible does happen, it will be technology which searches for your bag. Travellers' details and a description of their cases are logged into a computer.

Unclaimed luggage worldwide is recorded in the same system, so details of missing items are married up with those disappeared and the airline is alerted if any match.

According to the International Airline Passengers Association (IAPA), 95 per cent of luggage is found within 24 hours, with overall 97 per cent returned. Cynics might suggest that if computers lose cases and more computers find it, we might be better travelling with virtual luggage. Catherine Chetwynd is a freelance business travel writer

# Good-bye Battery



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■ Eurocontrol: by Michael Donne

## Close watch on the fast lanes

Harmonising and integrating systems should ease congestion and reduce costs

Keeping tight control over delays generated by congestion, while maintaining the highest possible levels of safety, is a prime objective of all involved in European aviation - and this in one of the busiest air traffic regions of the world.

Although delays are far from being eliminated, considerable progress has been made in upgrading and harmonising Europe's air traffic control systems. This is to help reduce them, while at the same time preparing for continued future growth in the volume of traffic, currently running at nearly 7m flights a year.

This task is being undertaken by Eurocontrol (the European Organisation for the Safety of Air Navigation). That body was originally set up in 1960 by six European states, including the UK (today it has 23 members), to look after en route air traffic in the upper airspace over much of northern Europe (with some other functions, including collecting en route air navigation charges from the airlines, undertaking ATC training and conducting ATC research).

By the late 1990s, however, air traffic had grown to the point where the capacity of the ATC infrastructure to cope was severely strained, causing serious congestion and delays, especially during busy summer months.

In 1988, therefore, the transport ministers of the European Civil Aviation Conference (ECAC - itself representing the governments of then 23, now 33, states) decided that, because of the growing problems of aerial congestion throughout Europe, threatening severe financial penalties not only to airlines and passengers but also to the economies of the countries concerned, a radical reconstruction of the European ATC system was necessary.



The Eurocontrol centre in Maastricht: in charge of one of the busiest air traffic control regions

From that emerged in 1990 what is called Eatchip - the multi-billion pounds European ATC Harmonisation and Integration programme. The ECAC strategy defined harmonisation as developing an operational ATC system compatible throughout Europe, and integration as ensuring the maximum possible use of the available airspace, functioning as though it were a single airspace instead of a multinational one. The task was given to Eurocontrol as the most appropriate available body to undertake it.

Through the 1990s, Eatchip has subsequently evolved in two areas. One has been the progressive centralisation of the "flow management" element of air traffic handled by the many ATC centres throughout Europe into one single unit - the Central Flow Management Unit (CFMU), based at Haren near Brussels Airport.

The second has been the parallel introduction of measures to increase overall ATC capacity itself - enabling the best possible use of the available airspace so as to accommodate the increasing volume of flights.

The CFMU itself became fully operational at Haren earlier this year, and is now responsible for smoothing the flow of nearly 7m flights a year throughout the European airspace. The concept of Air Traffic Flow Management (ATFM) is complemen-

tary to Air Traffic Control itself, and is to no way a substitute for it. The 65 ATC Centres located throughout Europe (measured in traffic terms as 18 "high density", - including London, Paris, Brussels, Amsterdam and Frankfurt - 45 "medium and low density" and 4 "very-low density") with their associated radars and radio, telephony and ground telecommunications facilities, are still essential for monitoring and controlling traffic both en route and in terminal areas around airports.

What the CFMU, using ATFM, does is to ensure that the complex webs of en route traffic flows throughout Europe are efficiently co-ordinated and managed, using all the available ATC capacity, whilst preventing overloading situations at individual ATC Centres, thereby reducing delays.

In addition to the upgrading and expansion of outdated and inadequate ATC Centres, thereby improving their individual abilities to cope with traffic growth, many new developments have been undertaken through Eatchip, including the introduction of some 70 modern new radars; the introduction of new operational concepts such as the Flexible Use of Airspace (FUA), whereby all airspace is no longer designated as either purely civil or military but rather considered as

a continuum, being allocated as and when according to specific individual user requirements; a reduction in separation distances between aircraft in flight; and the introduction of new techniques such as the Integrated Flight Plan Processing System which is responsible for accepting, checking and distributing the aircraft flight plans to all ATC Centres throughout Europe, thereby making the processing of millions of flights a year simpler and more efficient by eliminating duplication of effort.

Of course, as every air traveller knows, delays still occur, for a variety of reasons, such as bad weather (fog and snow can still cause problems), and local industrial disputes (over which ATC has no control), quite apart from the continued traffic growth both in the air and on the ground (airport congestion is also a problem in some areas).

But they would have been far more severe had the CFMU itself not been introduced. The success of the system is indicated by the fact that whereas in the early 1990s, the International Air Transport Association (IATA) was forecasting that unless something was done the overall economic cost to Europe of air traffic congestion and delays would amount to a likely \$10bn a year by the end of this decade, the figure is now

estimated to be around \$5bn. From that it is clear that, despite the undeniable progress already made, much more still has to be done. The harmonisation of European ATC services under Eatchip is due to be completed by 1998, with integration completed by the beginning of the next Century. But already Eatchip is moving into a new phase, covering the development of what is called the European Air Traffic Management System (EATMS).

This is intended to maintain the Eatchip impetus and accommodate further growth. This phase will last until around 2005, and will include the introduction of more new operational concepts and new enabling technologies (including the use of satellite technology) designed to integrate Europe into the International Civil Aviation Organisation (ICAO) global Future Air Navigation System (FANS), also known as Communications, Navigation and Surveillance/Air Traffic Management (CNS/ATM).

This system is already under development (and indeed is already being used in some parts of the Asia-Pacific region), and is designed progressively to improve the quality and capacity of air navigation and ATC worldwide in the era of increasing traffic expected into the early decades of the next century.

■ Air traffic control: by Michael Donne

## Satellites provide the crucial links

Airlines expect considerable cost-savings and benefits from the new systems

As the volume of world air traffic continues to grow, the need for accurate high-speed data links between aircraft and the ground becomes of increasing importance both as a means of communication and as an aid to navigation.

This is especially so in areas where traditional aviation data links, such as HF and VHF voice communication, or radar contacts, are difficult or unreliable because of distance or lack of facilities - for example, over large oceans or sparsely populated areas.

For several years, the world aviation community has been studying ways of overcoming such problems by the use of satellite communications. Under the auspices of the International Civil Aviation Organisation, a giant multi-billion dollar developmental programme is being undertaken worldwide to produce a viable global navigation and communications system that will enable aircraft to be monitored from the ground and communicated with automatically, no matter where in the world they may be flying.

This concept is called Communications, Navigation and Surveillance/Air Traffic Management, but usually described as the Future Air Navigation System (FANS). A key element in this system is what is called Automatic Dependent Surveillance (ADS), whereby an Air Traffic Control Centre (ATCC) can use the system to derive information about not only the current position of an aircraft, but also its intended flight path and other relevant information held in that aircraft's on-board flight navigation equipment. Moreover, this information can be obtained

automatically, without the flight deck crew being actively involved.

But ADS is not the only element of the system: the satellites are essential (they are geostationary, which means that their orbital speeds are so aligned with the earth's rotational speed that they remain in one spot over the earth's surface), whilst the system also involves the development of an extensive global Aeronautical Telecommunications Network (ATN) for air/ground and ground/ground communications between aircraft, ATC Centres and aircraft operators.

The FANS concept has already been tested on a number of aircraft in commercial passenger service in different parts of the world, including parts of the Asia-Pacific region and across the north Atlantic, enabling the aircraft to be reliably and consistently tracked.

The UK, through the Civil Aviation Authority's National Air Traffic Services, is playing a key role in the overall development of the ADS system. In association with other European ATC organisations and avionics companies and with European Commission funding, under a programme called ADS Europe, it has been tracking from its Bournemouth-based ATM Development Centre many flights by British Airways and other airlines' aircraft.

Many benefits are expected to flow from FANS, and especially from ADS. For example, current aircraft separations in oceanic airspace can be decreased and thus airspace capacity itself increased. Aircraft can be offered the best possible routes, resulting in time and fuel savings and therefore lower airline costs. Route changes can be handled swiftly in emergencies or bad weather, whilst up-to-date and virtually real-time weather pictures from remote areas can enable better forecasting, especially of

favourable winds. In Pacific Ocean trials, cost savings have been estimated at up to \$10,000 for specific flights. Multiplied over thousands of flights by airlines in a year, the overall savings produced by the system when fully operational by the early 2000s could amount to millions of dollars annually.

The benefits of FANS are not limited to long-haul routes and traffic. The early prediction of aircraft flight paths into crowded airspace such as in parts of Europe, for example, can be used for improved local Air Traffic Management (ATM), whilst the greater accuracy of satellite-based ADS position reports can help to fill in gaps in existing ground radar coverage caused by terrain screening or low-level flying.

NATS, for example, as part of its ADS Europe programme, during this past September's Farnborough air show actually tracked from its Farnborough show stand a Norwegian helicopter operating in the North Sea whilst flying as low as 100 feet.

The ADS data was transmitted from the helicopter to an Inmarsat satellite over the North Atlantic, then through Ground Earth Stations at Cornwall or Elix in Norway through public telecommunications networks to the NATS Bournemouth ATM Development Centre, and thence to the Farnborough stand.

Another use of satellites in overall Air Traffic Management, though not part of the global FANS programme as such, is as a replacement for the long-standing radio-based Instrument Landing System (ILS) for all-weather precision approaches to airports. For, through the 1990s, ILS has been coming under increasing pressure from the growing use of commercial radio broadcasting signals and from both legal and illegal FM broadcasters.

■ Theme park image: by Roger Bray

## The playground diversion

Currently the aim is to find a line between retailing, catering and entertainment

Play a round of golf between planes. Win back the cost of your trip at the gaming machines. Soon you may even be able to sit in a simulated control tower and follow the complex manoeuvres of air traffic control. The world's airports are coming up with ever more ingenious ways of helping passengers pass the time - and upping their revenues in the process.

The idea that airports are turning themselves into theme parks is some way wide of the mark. Though Las Vegas, with its huge gambling turnover, is an exception, retailing will always be far more lucrative than entertainment. But the need for massive investment to cope with the anticipated double of worldwide traffic by the end of the next decade demands that no avenues are left unexplored.

In Europe the threatened loss of duty and tax free income from passengers flying within the EU has added urgency to the search. Even though they are not flying, many people remain sufficiently fascinated by the workings of civil aviation to pay for an airport tour. And with tighter security demanding longer check-in times for many passengers, novel diversions are being seen increasingly as a way of tapping that captive market when the shopping is done.

Cleverly planned airport visitor centres can also soften local opposition to expansion. Amsterdam's Schiphol, for example, has a push button panel allowing people to compare the noise made by the latest, quietest jets with that of earlier aircraft and to consider the varying quality of sound by setting cello music against the whine of a dentist's drill - with both recordings played at the same decibel level.

To some airport executives, the theme park image is anathema. London's Gatwick, for example, has been trying desperately to slough it off. Its management was quick to recognise the poten-



Schiphol's casino: defying moral strictures

tial of imaginative entertainment but anxious to present it as an educational experience, linked to the National Curriculum, from which local schools could benefit. If Gatwick's purpose is serious, it is following a theme nonetheless. Its leitmotif is the history, future and science of flight. The flight deck from the first Comet II jet airliner has been installed in its spectators' gallery. There are plans for inter-active exhibitions and simulators, in which passengers and visitors can "land" an aircraft. Management is even considering setting up a wind tunnel, so that people can put on wings and feel the effects of lift.

The idea of a remote control tower, where visitors could watch radar screens and hear radio conversations with pilots, has also been kicked around. But in a modest way, North Carolina's Raleigh-Durham Airport got there first. It already has a play area with a child-sized aircraft cockpit - and piped transmissions from ATC.

Munich's new airport, which opened in 1992, has a joint ticket arrangement with a branch of the Deutsches Museum, which houses the world's biggest scientific and technological collection. Visitors can tour the airport and look over three vintage aircraft from the museum - a Ju-52, a Super Constellation and a DC-3 - which are parked near the spectators' hill. A new centre, planned to be ready by 1999 and mainly comprising offices, will also have space for outside exhibitions and, when jet noise abates sufficiently, for concerts.

There is an increasing tendency for airports to soothe the frustrated traveller with collections of art, such as that provided by corporate donors at Chicago O'Hare's international terminal. The recently-opened Denver International in Colorado, whose total area is so vast you could only just about squeeze it into Manhattan, has adopted a mixed approach. It has installed

two arcades of video games and is hoping the city's Children's Museum, which ran an offshoot at the old Stapleton Airport, will secure funding for a new one at DIA - with "hands-on" on exhibits. If passengers become enthralled, such attractions could pose a problem for airlines anxious not to miss precious take-off slots.

As Mr David Camp, senior associate at London-based leisure consultants ERA, which has worked on proposals for Gatwick and Munich, points out: "You don't want passengers spellbound and oblivious when their flights are called. There has to be some way of alerting them when it's time to go."

Elsewhere, Las Vegas airport is an extension of the city's glittering "Strip", with over 1,000 slot machines raking in an estimated turnover of \$20m-\$22m a year. Although some airport managements have been wary of attracting moral criticism by tempting bored passengers to gamble, Schiphol has a casino. In some places the line between retailing, catering and entertainment is a fine one. Sea-

world has a mini-squarium in its shop at Orlando, for example. Atlanta's Hartsfield has a food court of the kind now commonplace in US shopping malls, where passengers may choose food from a variety of outlets ranged around a shared dining area. And Kiev Airport has an Irish bar, run by Aer Rianta, with stiposits to Dublin and Limerick. Inevitably, golf has made its mark. At Dallas-Fort Worth there are two 18-hole courses. Chicago's O'Hare and Schiphol both have simulators. It is through virtual reality that airports are most likely to expand such attractions. As Mr Camp says: "That way you can create a lot of options in a small space. But it's not being done very much yet."

Mr James Bidwell, marketing director of Sega Amusements, Europe, which has just opened a large centre at the Trocadero in London's Piccadilly Circus, says: "Although you will find our equipment in use in passenger terminals, we have no specific plans yet to open centres at airports. There is no reason, however, why we should not do so in future."

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## IV WORLD AIRPORTS

■ Australian privatisation: by Nikki Tait

## Auction for the 'sale of the century'

A wide range of airports are on offer, but Sydney remains the most complex deal

"Sale of the century" is how one local newspaper tagged the privatisation of Australia's main airports. For would-be buyers, however, it probably seems more like one of the longest auctions ever conducted.

The privatisation scheme is notable partly for its breadth. While other countries have sold off individual airports, few have tried to hand over the running of virtually all of their main airports to the private sector.

In Australia's case, the sale is due to cover all 22 existing airports run by the Federal Airports Corporation, a federal government-owned body, as well as the yet-to-be-built second Sydney airport, which will be located somewhere in the city's southern/western fringes. But this sale process has taken an exceptionally long time to arrange. The notion of privatising the airports - a move which should pour several billions of dollars into federal government coffers - was first put forward by the former Labor federal government back in the early-1990s.

Initial objections were ideological, and came largely from the party's left-wing. As a compromise, it was agreed that buyers would be offered long-leaseholds, rather than freeholds. In 1994, party backing for the privatisation plan was secured. At that stage, Labor's plan was to sell the four busiest facilities - Sydney, Melbourne, Brisbane and Perth - at the outset, and then follow up with a second tranche of sales covering the smaller airports.

But its efforts to get enabling legislation through parliament hit a second obstacle when the conservative Liberal-National coalition - then in opposition - claimed that the sale of Sydney (and Sydney West) should not proceed until the severe "noise" issues surrounding the facilities were resolved. The sale plan was effectively blocked.

When the government changed last March, it fell to the coalition to get the airport privatisation process back on track. Given its pre-election stance, there was little likelihood of Sydney making the first tranche of sales. Instead, the coalition opted to pursue the Melbourne/Brisbane/Perth sales in the first tranche.

This time, it was Labor and the minor parties who raised difficulties. They argued that, to ensure competition, there needed to be restrictions on the degree of cross-ownership permitted between the privatised airports - even if this meant lower sale proceeds.

In August, the government conceded the point. It placed a 15 per cent limit on cross-ownership and management rights between Sydney, Brisbane and Melbourne; said that all bidders would need

to be majority Australian-owned; and barred airlines from having more than a five per cent equity interest in any facility.

These constraints did not prevent a deluge of interested buyers. When the initial call for expressions of interest closed, over two dozen groups or consortia were said to be in the hunt. The interest was both domestic and international, with the latter group teaming up with local players to meet the "domestic control" constraint. Holland's Schiphol, British Airways Authority, Lockheed Terminals in the US, Ireland's Aer Rianta, Manchester Airport, and Auckland International Airport were all involved with different consortia.

Last month, these expressions of interest were pared down to a "short list" of around one dozen bidders, and due diligence is cur-

**Final bids have been called for end-January; bidding could stop then**

rently under way. Final bids have been called for by end-January.

The government's advisers have indicated that the bidding could end at that point - presumably if someone delivers a "knock out" offer for any one of the three facilities. Conversely, further negotiations with a shorter "short list" could ensue. The one-time constraint will be the government's desire to bank the proceeds on the first airport sales in the 1996-97 financial year.

Also uncertain is the form of sale process to be used for the "second tranche" of airport sales - which range from properties with growth potential, like Coolangatta and Canberra, to much smaller facilities with annual revenues below the A\$1m mark, such as the Mount Isa airport near the central Queensland mining town. Indications to date suggest that some "bundling" of these properties is likely, but no procedure or timing has been confirmed.

Finally, there is the fraught question of the Sydney/Sydney West sale. The existing, international and domestic facilities at Kingsford Smith are the most profitable of all the FAC airports, and would probably be among the most keenly sought. Cross-ownership restrictions would seem to restrict successful bidders in the Melbourne/Brisbane sales. That has not deterred BAA from saying that it would simply lobby to have those constraints removed at the appropriate time if necessary.

But budgetary considerations may discourage Canberra from waiting too long: it is assumed that the first three airports being sold will raise perhaps A\$1.5bn-plus, while Sydney could produce almost as much again.



O'Hare: its focus is on being 'the entire travel experience' but not to the extent of becoming a Heathrow-style duty-free shopping paradise

■ O'Hare: by Laurie Morse

## One of the oldest but still the busiest

Travel services are the priority but shopping concessions are being upgraded

Chicago's O'Hare International Airport has undergone enough refurbishment in the past five years to qualify it as a "new" facility, even though the midwestern gateway is one of the oldest in the US air transport system, and the busiest airport in the world.

International travellers are served by a \$618m terminal completed in 1993, with customs processing and baggage handling facilities designed to accommodate 4,500 passengers an hour. Situated about five minutes by light rail from the main airport, international business travellers who need to make domestic connections should allow time for the commute. United Airlines - with its headquarters in Chicago - has 1,000 flight arrivals or departures per day out of O'Hare and also a new terminal. To keep up appearances, American recently renovated its terminal facility, with special attention to business travellers' needs.

The two airlines account for 80 per cent of O'Hare's traffic. With four terminals and 180 gates, O'Hare serviced 67.2m passengers last year, a 7m increase from 1990. The fastest-growing

segment of O'Hare passenger traffic is international travellers. The international terminal served 6.8m passengers last year, up 40 per cent from 4.8m international travellers in 1990.

The new construction and renovation leaves visitors with an impression of a clean, light, and airy Chicago, but this cannot erase the fact that O'Hare's sheer size can require passengers to traverse long distances just to get from gate to curb, or vice versa. Wheeled luggage carts are free in the baggage claim area of the international terminal, but must be rented at all other airport locations. Moving sidewalks and briskly-paced escalators help the problem.

However, the long walks are not as desolate as they once were, now that the City of Chicago, the airport's owner and manager, are in the midst of a campaign to upgrade O'Hare's concessions. Aiming to raise the relatively meagre \$3 per passenger average spent at O'Hare, Ms Mary Rose Loney, Chicago's new airport commissioner, is expanding the airport's food, beverage and retail programme.

The square footage devoted to concessions will grow by 60 per cent across the airport over the next five years, with high-quality tenants being sought for both new and existing space. "We're aiming for an eclectic

mix of national name-brand products and local Chicago brands," said commissioner Loney. That means finding McDonald's hamburger restaurants at the airport (seven of them distributed among O'Hare's nine concourses) alongside Chicago's signature hotdog stands and popcorn carts.

Travellers can now get a whiff (for free) or a taste (for a fee) of Starbucks coffee at several O'Hare locations, a popular gourmet addition to the usual heavy airport java. Shoppers will find a branch of the FAO Schwarz toy shop in the international terminal, and negotiations are under way for the GAP to open an O'Hare clothing store. A new, free, educational play area for children was recently opened on the international terminal's departure deck.

■ Atlanta: by John Authers

## Olympics bring in gold

Expansion and geography have made the airport more than a US air network hub

"Atlanta's airport - that's why Atlanta happened in Atlanta and not in Birmingham, Alabama."

That is the judgment of one chief executive who recently moved his company to Atlanta, and he may well be right. The spectacular economic growth of Atlanta, host city for this year's Olympic games, and the fastest growing US city of the 1990s, owes much to its airport, which has long benefited from being a "hub" in the US air network.

More recently, the growth of the city has begun to have a positive impact on the airport. This can be seen at the cosmetic level, with the airport benefiting from an extensive \$200m refit conducted swiftly as part of the preparations for the Olympics.

It can also be seen in the economic bottom line, with an increasing proportion of the airport's users starting or ending their trip there, not using it as a hub.

Economic statistics show how the city and its airport have grown together. From 1986 to 1995 the total number of passengers using the airport rose from 45.1m to 57.7m. Not all of this was internal: the number of international passengers doubled from 1.41m to 2.90m over that period, while total freight almost doubled from 294,929 tonnes to 544,956 tonnes.

For the first few months of this year, it even overtook Chicago's O'Hare airport, the traditional main hub of the

US air network, to become its country's biggest airport.

Its traffic fell off slightly later in the year, thanks to the troubles of ValuJet, the discount airline based in Atlanta, which was grounded by federal authorities for several weeks following a fatal accident. Managers of the airport, which is owned by the city council, and named after William Hartsfield, a former mayor, admit that its growth has owed a lot to luck.

Geography is on Atlanta's side, and with the migration of people and businesses towards the "Sun Belt", including surrounding cities, it is now a more logical hub for many journeys than Chicago a thousand miles to the north.

It was also lucky to host several carriers which would grow to a dominant position in the US market, including Delta, still one of Georgia's largest employers, and Eastern and Southern, which have since been subsumed by mergers.

The presence of Delta and Southern proved invaluable to Atlanta when airlines were deregulated, giving them a hefty incentive to save costs, and therefore move to a hub and spoke system, rather than attempt to offer multiple flights to multiple destinations.

Soon the joke was that whether you were going to heaven or hell, you would have to pass through Atlanta.

The airport benefited further from the presence of regional airlines, another phenomenon encouraged by deregulation.

Then the decision to build the present terminal (on the site of the original airfield) in the 1970s, proved to be perfectly timed. It came just as technology was allowing airlines to land on east-west facing runways, without the need for north-south runways.

This enabled it to service more aircraft at any one time, and to conserve space, with 158 domestic gates - the most in the US.

Hartsfield's new terminal has a series of five parallel concourses, joined by a smooth-running 3.5 mile-long underground railway system

businesses, the airport is well-equipped with office services and other business amenities. There is a full business centre on the lower level of O'Hare's main terminal, and airline clubs also cater to business needs.

American Airlines' Admiral's Club at O'Hare is the largest VIP airport club in the world, and its business services are available to non-members at relatively modest fees. Telephone banks in most terminals now include data ports for computers and facsimile machines. Universal automatic teller machines allow banking at most airport locations.

O'Hare is 17 miles north-west of Chicago's business centre, about a \$35 and

45-minute taxi ride from downtown. Car rental facilities are located about half a mile away from the main terminal, and can be reached by free shuttle buses.

The Kennedy expressway, the main arterial between O'Hare and downtown, is famous for its congestion, particularly at peak commuting times. Public transportation can be quicker, but not advisable after dark. Chicago Transit Authority trains can be caught right in the airport, and will deliver riders to Chicago's downtown for a fare of \$1.50. Minibus limousine service is also available from the main terminal for a cost of about \$9 for a one-way ticket to most large downtown hotels.



Hartsfield Atlanta International: extensively refitted

which transports passengers swiftly and efficiently, while its network of parallel runways feed into a central area. It does not need to use the "slotting" system for allocating places to airlines used in Chicago and New York. Last year, a daily average of 2,066 take-offs and landings took place.

In recent years, the growth of Atlanta has changed the composition of the airport's traffic, and now about half of all its passengers are at their origin or destination, not just in transit. Parking has been steadily expanded so that there are now 25,000 spaces, producing revenue, last year, of \$50m. This makes it Hartsfield's second largest revenue producer, after landing fees from airlines and ahead of merchandise income in the concourses.

Further expansion, for both passenger and cargo traffic, will be international. The \$200m refit, which provided the airport with a pleasant new atrium at its entrance, and also allowed upgraded its security capability, followed the opening of a new international concourse, parallel to the others, in September 1994. It cost \$300m, and is now the largest single international passenger terminal in the US.

Hartsfield is also attempting to expand its cargo capacity, through plans to increase its storage space by 50 per cent.

In particular, Hartsfield wants to establish itself as the gateway for traffic from Latin America, supplanting Miami in the process. It is now working hard to market itself to airlines in the region, pointing to its more convenient geographic location and its superior facilities.

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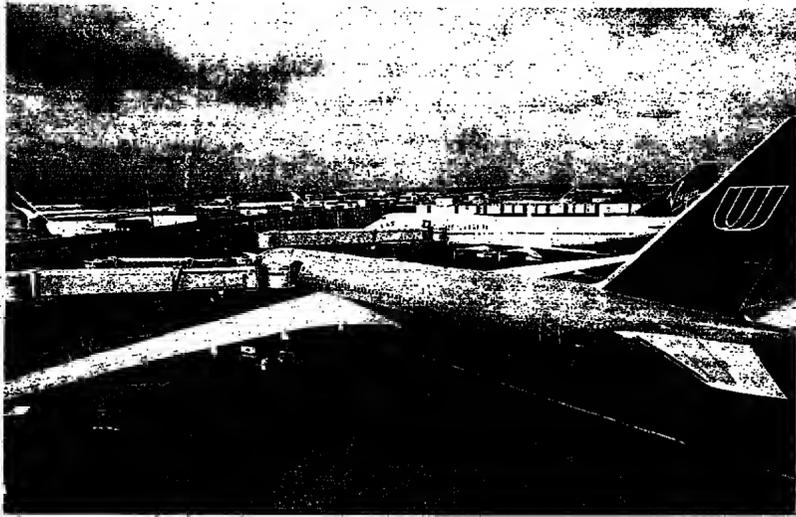
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Heathrow: In 1945, the land was flat, had good drainage and was only 12 miles from the centre of town

Heathrow: by Roger Bray

## Battle against the traffic

To meet demand a new terminal is needed and links with regional transport systems

If the cabinet committee which chose Heathrow as the site for London's principal airport had possessed visionary powers there is little doubt its members would have shaken their heads and looked elsewhere.

The year was 1943 and it seemed a good idea at the time. The land was flat and had good drainage; it was only 12 miles from the centre of town; and besides, 51 other options had been surveyed and rejected.

Ministers could hardly have foreseen the explosion in mass travel to come. They could not have imagined that, half a century later, jets carrying hundreds of passengers would start their final approaches over the capital's densely populated western suburbs at the rate of one every 90 seconds.

A glimpse of the future would have consigned Heathrow's awkward "Star of David" lay-out to the waste bin. Road traffic was light—and one early proposal even envisaged runways spraying out at all angles from a circular terminal, like spokes from a bicycle-hub. Nobody could have predicted the building of the M4 motorway or anticipated that, one day, squeezing drivers through a tunnel under the tarmac would create serious congestion.

So it is all the more remarkable that Heathrow, whose 3,000 acres are only about one tenth the surface area of the recently opened Denver International in Col-

orado, should have become the world's busiest international hub, handling some 56m passengers a year and offering more flights to more overseas destinations than any other airport.

There are some 1,100 every day—to 213 cities and resorts in some 85 countries. That includes over 20 return services to New York and 33 to Paris. And it continues to grow. Early next century, if owner BA has its way, a fifth passenger terminal will open on the north side of the airport, increasing its capacity to some 80m passengers a year and enabling Heathrow to keep pace with an expected doubling of worldwide air traffic by the end of the next decade.

Those opposing the development at a current, marathon public inquiry, protest that the airport is a monster out of hand; that the huge number of passengers who simply change planes there contribute little or nothing to the economy; that road traffic in the area will become intolerable; and that the British Airports Authority (BAA) should look somewhere else to expand.

That Heathrow has become a monster—in all but acreage—is undeniable. Its most recent year end, operating profit was £315m. It handles some 420,000 take-offs and landings a year, almost all of them scheduled flights. It employs some 55,000 people on the airport alone, another 25,000 or so in directly related businesses just beyond the perimeter, and supports an estimated 191,000 jobs elsewhere.

Just over one third of all passengers travel by public transport—but the long-term goal is to increase this to 50 per cent. If Termi-

nal 5 goes ahead, it will be served by an extension of the Piccadilly Line underground. It is hoped that the £300m Heathrow Express rapid rail link with Paddington which, despite delays, should open in 1998, will carry some 6m passengers a year.

Meanwhile BAA is looking to integrate the airport more closely with Britain's national rail network, with initial plans to develop two stations on lines which run within two miles of the airport to the north and south. They would cost around £5m each and would provide bus connections to the terminals.

Where do Heathrow's passengers go? Nearly one third travel to other EU countries; 12.8 per cent to other European destinations; 18 per cent fly domestically or to the Channel Islands; 17.4 per cent to North America; 13 per cent to the Middle and Far East; 3.4 per cent to North Africa; and another 3.4 per cent to any other places not covered by the preceding figures.

Forty per cent of them are on business—and nearly two thirds are men. Over one third are taking their first flight, while 17.6 per cent have flown seven or more times. The overwhelming majority are well or comfortably off, with 53.2 per cent in the AB socio-economic bracket and 36.1 per cent in the C1 category. That explains why Mappin and Webb sells more Rolex watches at its Terminal 4 shop than at any other outlet and why one well-heeled customer once parted with £2,500 for a magnum of Chateau Margaux.

Retailing provided 45 per cent of Heathrow's £761m income in its last financial year. At the last comprehensive count there were 17 tax and duty free outlets, about 100 specialist shops, 24 book-sellers, 39 bureaux de change and more than 50 bars and restaurants, with a range of cooking stretching from Indian to Harry Ramsden's fish and chips.

Heathrow's passengers buy a bottle of duty free whisky, on average, about once every six seconds. They consume 26,000 cups of tea and coffee every day, 6,500 pints of beer and the same number of sandwiches.

Transfer traffic is 35 per cent of the total. Heathrow's management recently invested £100m to provide a new waiting area for them. It claims to be the world's top airport in terms of the frequency of its connections, ten per cent ahead of its closest rival, New York's JFK.

But critics who complain that transfer passengers contribute little overlook their importance to the airport's critical mass. If they lost that business, airlines might operate fewer flights to some destinations or even abandon routes altogether, reducing London's attraction as a centre of communications.

It is sometimes hard to credit that only 40 years have passed since the first jet airline landed at Heathrow, or that as recently as 1960 the long-haul terminal was still what one observer described as "a shanty town" of makeshift, tuffe-coloured prefabs. It is equally astonishing to think that within two decades, an airport which is having to shift a sewage farm just to make space for its proposed new terminal, could be handling half as many passengers again.

Mr Pieter Bouw, KLM president, said this month: "We are anxious to know the position of the government, and how effective will be the measures through which abuse of the monopoly will be avoided." KLM is itself said to be interested in taking a minority stake in Schiphol.

Some 87 airlines currently use Schiphol, the EU's fourth busiest hub. But KLM, along with related companies such as Air UK and Northwest Airlines of the US, accounts for more than 70 per cent of traffic. This is high even by European standards where reliance on a national carrier is the norm, observes Standard & Poor's. The US credit agency in September affirmed its AAA rating of the state-backed airport.

Schiphol is 76 per cent owned by the Dutch government, with most of the rest held by the Amsterdam municipality. The state is contemplating a partial privatisation, and could make a decision by the year's end.

Schiphol: by Gordon Cramb

## Efficient and quirky

Expansion plans and duty free revenue are among the key future concerns

Like the city which it serves, a 15-minute train ride away, Amsterdam's Schiphol airport manages to be both efficient and quirky. Facilities include a casino used by those hoping to fund their next holiday, and a solarium for travellers anxious to top up a tan.

Their introduction reflects both a concern for future profitability and an existing fact of life. First, duty free sales may disappear within the European Union from 1998. Second, nearly 40 per cent of the 35.4m passengers Schiphol handled last year were connecting between other destinations.

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In announcing net profits up 40.3 per cent to F78.7m in the first half to June, the airport said it expected that the outcome for all of 1996 would "strongly increase" from the F145.7m recorded for last year, when revenues reached F188.8m.

That sort of margin makes Schiphol—western Europe's fourth largest airport and the fastest growing—a saleable investment. The cabinet retains concerns, shared by airlines, over how landing fees would be regulated.

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Some say it already holds sufficient sway. KLM "virtually owns Schiphol," says Mr Stelios Haji-Ioannou, owner of EasyJet, a budget British airline which is in dispute with the Dutch flag carrier over alleged abuse of a dominant market position. The tickleless EasyJet has also had arguments with Schiphol over the compulsory use of its computer check-in system.

Mr Ruid Wevers, an airport official, acknowledges that the trend towards no-frills operators needs to be addressed. "It may be possible to differentiate in facilities offered. But we have always taken the stand that all passengers using the airport have the same facilities."

Another problem for such carriers has been a tightening of noise restrictions, requiring EasyJet to upgrade its fleet. From this month no new operators of older, noisier narrow-bodied jets such as the Boeing 737-200 are being allowed slots, and a night ban came into force



Schiphol: facilities have to be open and friendly for arrivals and transit passengers alike

"We are anxious to know the position of the government, and how effective will be the measures through which abuse of the monopoly will be avoided." KLM is itself said to be interested in taking a minority stake in Schiphol.

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for existing users. Sanctions may be extended to their wide-body equivalents. Noise control is the most pressing problem for Schiphol, which is likely to take another decade to reach a government imposed annual capacity of 44m passengers. As part of a F18bn investment programme by the airport, a fifth runway is planned to be operative by 2003. Because its site is further from residential areas, the overall noise impact is intended to shrink.

Environmental campaigners remain unconvinced. Some local organisations have bought plots of land within the zone earmarked for expansion, hoping to hinder approvals in the way achieved by farmers' groups at Tokyo's Narita.

A wider debate is in progress on whether future capacity should be created by the building of a Kansai-style artificial island in the North Sea to provide runway space—and whether this should become a second Amsterdam airport or a Schiphol satellite.

Either way, it would have a fast shuttle link. Schiphol would also be then served by a high-speed train line to run south to Brussels, providing a three-hour through route to Paris and a four-hour ride to London via the

Channel Tunnel. The airport, which expects that 5m passengers a year would arrive or depart in this way, is happy to see short-hop traffic syphoned off to rail. "It enables more optimal use of our capacity for bigger aircraft flying to other destinations," says Mr Wevers.

For KLM, Mr Bouw is anxious to retain quick passenger connections. Freight handling would also have to remain integrated. The volume of transhipped air cargo rose 11.8 per cent in the first six months of this year, largely because of an increase in KLM capacity to Asia.

This boosted fee income for Schiphol at a time when revenue growth from retail concessions in its passenger terminal was suffering an "even more serious than expected" setback. To blame were changed spending patterns by travellers flying among member countries of Europe's Schengen agreement on borderless travel.

Unencumbered by a passport, passengers apparently became less keen to burden themselves with the traditional litre of spirits. The trend provides a foretaste of the struggle facing EU airports to replace revenue lost if the duty free regime is abolished.

Retailing: by Catherine Chetwynd

## Flying by shopping mall

EU rules to stop duty-free goods is forcing airports to look for a new commercial role

Walk into any airport these days, and you could be forgiven for thinking you had strayed into a shopping mall; there is little you cannot buy—pre- or post-customs—with goods ranging from designer fashion to coffee beans.

Airport managers are as much concerned with retail as with the business of moving passengers around. And with the proposed abolition of duty-free goods within the EU by June 30 1998, minds are sharply focused on the issue.

According to Mr Mario Monti, the EU's taxation and internal market commissioner, duty free "is completely at odds with the aim of establishing a single market." Not that fiscal unity is an outstanding characteristic of the 15 member states, with VAT ranging from 15 per cent in Germany and Luxembourg to 25 per cent in Denmark and Sweden.

But the ramifications are huge. Up to 100,000 jobs in the travel industry and related trades could be hit, and the projected loss of business could be as high as \$4.5bn of the \$5.9bn intra-EU duty and tax-free sales.

Not only do revenues from duty and tax-free sales contribute to investment by airports in new infrastructure and facilities, but they also keep down the cost of landing fees and therefore ticket

prices. For example, a £10 bottle of alcohol in an duty free shop comprises 25 cost price, £1 profit and 24 subsidy of travel costs.

In the face of this assault, around 500 leading companies connected with the industry and members of the International Duty Free Confederation (IDFC), have invested \$8m in setting up the European Travel Research Foundation (ETRF) to undertake research to back up the campaign against abolition.

But despite these considerable forces, airports are still having to create contingency plans for making up lost revenue. BAA stands to lose £77m—44 per cent of the company's revenue comes from retail—and in the event of abolition, the authority will be allowed by the Civil Aviation Authority to charge RPI plus 15 per cent on landing fees, spread over two years. This will bring in an extra £56m and will only set travellers back by 70p.

The authority's airports offer the sort of money-back guarantees you might expect in the high street, including refunds for customers unhappy with goods (you can return items by registered freepost in the UK and postage expenses will be refunded from outside the UK); assurance that prices pre-customs will be no higher than in the high street, and post-customs will be at least VAT-free; and the world's first airport loyalty scheme was launched at Heathrow in July this year.

In comparison, Frankfurt airport will not be so hard

hit because it stocks only traditional duty-free products such as liquor, scent and tobacco. "Because of our limited range of duty free goods, we will be in a better position to compensate for the loss," says Mr Dagmar Neumann, head of retailing at the airport.

But Frankfurt is still lobbying the EU alongside other airports. This is the view of Amsterdam airport Schiphol, where 17 per cent of revenue comes from duty free, making up F1130m. It expects to lose 40 per cent of that, but the airport has potential for broader sources of income.

One quarter of the European distribution centres of American and Japanese multinationals are based within 10km of Amsterdam airport. Add the recent opening of the World Trade Centre within the airport perimeter, and with its landslide shopping mall, Schiphol is in a strong position to set itself up as a service centre for the mini-business city surrounding it. "We have sources of revenue apart from duty free goods to keep airport charges down," says Ms Marianne de Bie, the spokeswoman.

Alders International has a turnover of nearly £500m from duty free in Europe. Mr Ken Berridge, business development manager for Alders, says: "Abolishing duty free might look nice in terms of harmony but duty in Greece and Spain is one fifth of that in Sweden and half that in the UK. Duty free is almost the only common denominator." Alders employs 2,033 people in

Europe and would lose 70 per cent of its business. He is single-minded when asked about plans for recouping losses: "We are putting our energy into preventing duty free's abolition."

One body does, however, support the end of the concession: BEUC, the Brussels-based European consumer organisation.

According to spokeswoman Ms Valerie Thompson: "There is no justification for keeping it going within a single market. The most popular and most promoted products are cigarettes and booze, which is not what we want to see. And items such as cameras and electrical goods are often cheaper in the high street; consumers are misled into thinking they are getting a good deal."

The decision has been taken and persuading the EU to rescind such an edict is no easy task. But Mr David Zimmer, European affairs director of the IDFC says: "There is growing recognition by both the European Commission and member states that the abolition of duty and tax free business carries serious socio-economic impacts."

He adds: "We have been running the business successfully alongside the single market since 1992 and it is not disruptive. The revenue from such a vibrant business is at worst neutral and at best positive with healthy business paying considerable corporation tax. The business benefits easily outweigh the social cost of abolition with the number of jobs that would be lost."

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## VI WORLD AIRPORTS

■ Hong Kong: by John Ridding

## Creating a giant hub

Its development is a vote for Hong Kong's future, but it faces fierce competition

To the west of Hong Kong island, on land clawed back from the sea, a vast building site is being steadily transformed into the territory's new airport.

The scale of the project is striking. The total investment of HK\$15.6bn - HK\$7bn less than the original budget - includes the construction of the world's longest road-rail suspension bridge, a series of commercial centres, a new railway and - the airport. Along with the Three Gorges dam in China, it is the biggest international infrastructure project.

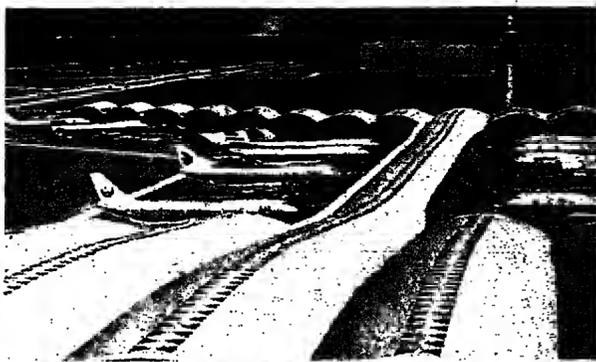
To create the airport platform, two islands were levelled and a third was created in one of the largest reclamation projects to be undertaken. At one time, half of the world's dredging fleet was in Hong Kong to help create an artificial island almost 5km by 3.5km.

The scheme's significance extends beyond feats of engineering. "Hong Kong's continuing success as a leading international centre of finance, trade and tourism relies heavily on the development of its transport infrastructure," says Mr Henry Townsend, chief executive of the Airport Authority.

"The infrastructure projects that make up the ambitious Airport Core Programme are examples of the territory's determination to retain and develop this strategic role," he adds.

Such planning and financial commitment are significant as Hong Kong prepares to return to Chinese sovereignty next year. Amid rivalry from regional business centres, from Singapore to Shanghai, and with the uncertainties of the transition, the airport stands as a tangible vote of confidence in Hong Kong's future.

That has not always been the case. Diplomatic disputes between Hong Kong's present and future sovereign ensured the airport project



Chek Lap Kok: the opening of the second airport is scheduled for spring 1998

in bilateral wrangling. A breakthrough on the financing structure - the focus of discord - was finally achieved last year. Controversy has been replaced by improved co-operation as construction and contract awards have moved ahead.

One sign of the improved climate has been an agreement on the construction of a second runway at the Chek Lap Kok airport. An accord was signed at the end of May by the Sino-British Joint Liaison Group, the body handling transitional issues, clearing the way for construction. Completion is expected by October 1998, several months after the planned spring opening of the airport.

The Airport Authority and many in the aviation sector have long pressed for the second runway, citing the cost savings involved in using equipment on site and, more importantly, the predicted rise in demand.

According to a study this summer by the Airport Authority, an estimated 34m passengers are expected to use the airport in the year after its opening, an increase of more than 4m over initial estimates made in 1990. This compares with 27m passengers handled at the existing Kai Tak Airport in 1995, and the 30m expected this year, which will strain capacity to the limit.

It is a similar story for cargo, despite some slowing in the growth rate this year because of a cooling in Asian exports. Air cargo tonnage has grown at an annual average of 13 per cent over the past decade, reaching more than 1.3m tonnes last year. Forecasts for the number of aircraft movements at Chek Lap Kok have also been revised upwards, and are now expected to reach 201,000, compared with the initial prediction of 180,000.

Behind these revisions lies a continued rapid expansion in air travel in southern China and the region in general. Mr Donald Tsang, Hong Kong's financial secretary cites figures from IATA to support the economic potential of the aviation sector. According to these figures, international scheduled passenger traffic in the Asia Pacific region will represent more than half of the world total by the year 2010 on the back of sustained business growth and rising tourism.

Few question the potential traffic for the region and for Chek Lap Kok. But amid the rapid progress towards completion and the award of contracts, there are several broad questions which will determine whether the airport fulfils its promise. One consideration is the capacity provided by other new airports sprouting across the region. Several regional cen-

tres, from Macau to Guangzhou in southern China, are building, or have recently completed, international facilities.

Last month, Macau's new airport received the one millionth visitor since it opened in November last year. Significantly, he was a Taiwanese businessman travelling on to the Zhuhai special economic zone in southern China, reflecting Macau's ambitions to develop as a regional transport hub.

Most in the aviation sector argue that expansion plans elsewhere pose only a limited threat to Hong Kong. "We are looking at high growth rates for the market as a whole, and Hong Kong's infrastructure and its importance as a business centre suggest it will continue to win the lion's share of business," says one airline executive. But he warns, however, that the territory can ill afford complacency, particularly on the cost front.

One area of particular concern is the fee to be charged for landing rights. Airport officials play down claims that charges could double at the new airport, but they admit that a rise is inevitable. "A big hike would prove a real burden for some carriers," says a Hong Kong aviation analyst. "And in an industry which is mobile by definition, that needs careful consideration."

■ Kansai: by William Dawkins

## Still short of cruising altitude

After a troubled start, it is well placed now to exploit its special site and facilities

It is now just over two years since Kansai International Airport, the world's largest terminal, opened for business on a man-made island off Osaka, linking Japan's industrial heartland to the fast growing economies of east Asia.

But as a business, Japan's first 24-hour airport is still struggling to reach cruising altitude.

The average number daily departures and arrivals reached nearly 150, a mere one third of its 450 flights per day capacity in its first full year of operation to March 1996. It made a ¥17.2bn operating profit in its that same year, but finance charges on the airport operator's ¥1.528bn debt more than wiped that out, leaving the airport with a ¥85.9bn net loss.

Originally, the airport operator, Kansai International Airport Company, had hoped to turn a profit in five years after start-up and pay off its debts after 23 years - but now it expects to have to delay loan repayments to meet that target. Fortunately, it is two thirds owned by the ministries of transport and finance, well able to cope with the risk that come with any new airport of this size.

Far from balking at the problems, the airport's government backers have given approval for a ¥2.7bn expansion of the terminal building and runway apron over the next five years to make better use of the existing runway's capacity. But the big test of the government's resolve will be when it comes to the approval of investment in a second runway, the same size as the first - 620ha - due to open in 2007.

The airport has, from the moment work began 12 years ago, run into the kind of problem that dogs almost every big construction project in history. It opened 18 months late in September 1994 at a cost of ¥1,500bn, 50 per cent over budget, partly

as a consequence of the exigencies of its extraordinary site.

In land-scarce Japan, any project of this size has to be offshore along with scores of oil and gas terminals, warehouses, theme parks and other big infrastructure. But the objection to the Osaka site was not its remoteness - that has built up the expansion of Tokyo's Narita airport - meant the planners had to place the terminal all of 5km out to sea, five times further out than the originally planned site, in the heart of Osaka bay, where all the region's other land reclamation projects are sited.

The sea bed that far out is so soft that it took its engineers, a UK-Japanese alliance of Ove Arup and Nikken Sekkel, five years to pump enough sand into the soil to stabilise it. The reclaimed island then settled more than the airport authorities had expected, requiring repeated extra fortification.

A final delay came with a minor trade row, when the US criticised the award of a ground transport system to a Japanese company - an allegedly rigged bid that was said to have spoiled the airport's role as a symbol of Japan's openness to foreign business.

But now those problems are now behind it - and the airport is doing its best to let its many positive attributes predominate. The terminal building, designed by the Italian architect Renzo Piano, has won plaudits for its elegant and yet functional design - a far cry from the dull, workmanlike terminals that make Narita such a depressing gateway into Japan for the average business traveller.

An example of why Kansai Airport is different is the way in which air-conditioning is provided by cool air blasted from floor level, to hug the lines of a high curved roof before descending on the crowd below. This contrasts with the multiplicity of air vents, usually stained with condensed dirt, that provide fresh air at Narita.

The other difference is the ease with which one can

## Airport ranking by total passengers

| Rank | Airport         | Passengers (1995) |
|------|-----------------|-------------------|
| 1    | London Heathrow | 54,400,000        |
| 2    | Atlanta         | 47,000,000        |
| 3    | Los Angeles     | 46,000,000        |
| 4    | Chicago O'Hare  | 45,000,000        |
| 5    | Frankfurt       | 44,000,000        |
| 6    | Amsterdam       | 43,000,000        |
| 7    | Paris CDG       | 42,000,000        |
| 8    | Los Angeles     | 41,000,000        |
| 9    | London Gatwick  | 40,000,000        |
| 10   | Los Angeles     | 39,000,000        |
| 11   | Los Angeles     | 38,000,000        |
| 12   | Los Angeles     | 37,000,000        |
| 13   | Los Angeles     | 36,000,000        |
| 14   | Los Angeles     | 35,000,000        |
| 15   | Los Angeles     | 34,000,000        |
| 16   | Los Angeles     | 33,000,000        |
| 17   | Los Angeles     | 32,000,000        |
| 18   | Los Angeles     | 31,000,000        |
| 19   | Los Angeles     | 30,000,000        |
| 20   | Los Angeles     | 29,000,000        |

leave Kansai airport. A choice of relatively uncrowded expressway, Shinkansen high speed train, standard train and ferry boat means that the average traveller can get into central Osaka in around half an hour - between half and a quarter of the journey time from Narita into Tokyo.

And despite the fact that the airport is operating so far below capacity, the volume of traffic is impressive. It handled a daily average of 1,483 tonnes of cargo in its first year, more than 80 per cent of which was international trade - a mark of the economic size of the Kansai region, with a gross domestic product almost the equivalent of Canada. That represents nearly 40 per cent

growth from the 1,051 tonnes of freight daily average that passed through the airport soon after it opened.

In the year to last March, the airport handled a daily average of 25,600 international passengers and 21,700 passengers. And the growth rate has been even more robust than for freight. Last summer, there were 541 international departures per week, one and a half times the number when the airport first opened. Domestic departures have grown over the same period from 66 per week to 84.

Kansai International Airport may not have reached cruising altitude, but it has definitely shown that it can, at least on the operating level, fly.

■ Changi: by James Kyng

## The sparkling gateway

Singapore's closest business rival could be an ambitious project in Malaysia

There must be a temptation for the managers of Changi airport, Singapore's sparkling gateway to the outside world, to rest on their laurels. Year in, year out, their airport wins more international awards for excellence than any of its competitors.

There is no sign of a slackening. Despite winning nine more awards in 1996, Changi has been making new strides and its managers are setting ever higher standards of efficiency and courtesy for the airport's staff.

Mr Chan Yut, the director of Changi's human resources and public relations operations, said recently that the airport was looking into ways of cutting further the time it takes passengers clear immigration on their way into Singapore.

The airport's internal targets are already exacting: at least 90 per cent of passengers must clear immigration within eight minutes, customs within five minutes and the whole airport in 35 minutes. The first bag should be out in 12 minutes and the last within 29 minutes of a flight disembarking. The airport manages to meet its timing targets well over 90 per cent of the time, Mr Chan said.

Changi handled 23.2m passengers in the year to March 31, 1996, up 7.2 per cent from a year earlier. Capacity was 34m. But even this generous margin - a luxury to many international airports - was deemed insufficient.

Changi completed a new finger pier at Terminal 2 in June this year, which added 11 more aerobridge parking stands, increasing the airport's capacity by about another 2m. To passengers, the latest expansion means that it is now unlikely that



Changi wins many international awards for excellence. Sarah Murray

they will ever have to disembark on to the tarmac and wait for a bus. The new facilities are also designed allow the latest generation of aircraft, such as the Boeing 777 and the Airbus A340, to dock.

The creation of overcapacity is typical of Changi, which has a guiding philosophy that supply must outpace demand. Airport officials quote research by the World Travel and Tourism Council which predicts that tourism in the Asia-Pacific region will grow at 7.9 per cent from 1995 to 2000. Tourist arrivals in the region could surpass 101m by 2000 and reach about 190m in 2010.

Such forward planning has been the secret of Changi's success. The island's old airport, Payer Lebar, recorded just 4m passenger movements in 1975. When Changi began operations in 1981 many doubted whether the traffic volumes projected at the time could be met.

But since then, multinational companies have invested billions of dollars in Singapore and the per cap-

itive working on the new airport. "The system will rely heavily on computer programmes. When a flight disembarks, the computer programme will activate a series of services right down to turning on the air conditioning in the appropriate airport bus," said another.

The Malaysian airport is also being designed to provide a range of services for business travellers. Business centres, meeting rooms, computers through which the Internet may be accessed, videoconferencing facilities and other information technology applications are all envisaged. One idea, said an airport official, is that some businessmen may be able to dispatch all their business in Malaysia without ever leaving the airport.

It remains to be seen whether KLIA will poach any business from Changi. Industry analysts predict that the Malaysian airport may undercut Changi's landing fees to attract transit and stopover business, especially between Europe and Asia-Pacific destinations. About 20 per cent of Changi's business currently comes from transit passengers.

But even before KLIA's first flight has taken off, Changi is busy turning itself into an information technology hub. This year opened what it claims was the first Internet Centre in an airport. The centre enables passengers to "bring their own E-mail, scan documents and update themselves on the latest news and sports results." The software provides these services in a choice of Japanese, Mandarin Chinese, Korean and English.

And, of course, in an island where shopping is the national pastime, passengers may also browse on-line through the 100 shops in the airport terminal building and choose their purchases without leaving cyberspace.

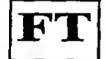


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